



AGENDA

CONTRA COSTA COUNTY Contra Costa Council on Homelessness

Thursday, August 21, 2025

9:30 AM

Virtual Only:

<https://homebaseccc.zoom.us/j/9212222222>
v6TuzAce

PATH Innovations Committee Work Group

Agenda and Slide deck for 8.21.25 PATH Innovations Committee Work Group

[25-3399](#)

Attachments: [PATH Innovations Committee Working Group Agenda 08212025](#)
[PATH Innovations Committee Working Group Minutes 06262025](#)
[PATH Innovations Committee Working Group Slide Deck 08212025](#)

Agenda Items: Items may be taken out of order based on the business of the day and preference of the Committee

1. Roll Call and Introductions
2. Public comment on any item under the jurisdiction of the Committee and not on this agenda (speakers may be limited to two minutes).
3. Welcome and Introductions
Matt Lemon, Focus Strategies
4. Point-in-Time Count Update
Janel Fletcher, H3
5. Coordinated Entry Prevention & Rapid Exit Programs Capacity
Mary Juarez-Fitzgerald, H3
6. Prevention Pilot Update
Mary Juarez-Fitzgerald, H3
7. State and Local Funding Update
Jamie Schecter, H3
8. Stakeholder Spotlight: ERF Program
Natalie Siva, H3

9. Announcements

All

10. Next Steps

Matt Lemon, Focus Strategies

The next meeting is currently scheduled for October 16th Hybrid

Adjourn

The Committee will provide reasonable accommodations for persons with disabilities planning to attend the Committee meetings. Contact the staff person listed below at least 72 hours before the meeting. Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the County to a majority of members of the Committee less than 96 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, D2, Concord during normal business hours. Staff reports related to items on the agenda are also accessible online at www.contracosta.ca.gov. If the Zoom connection malfunctions for any reason, the meeting may be paused while a fix is attempted. If the connection is not reestablished, the committee will continue the meeting in person without remote access. Public comment may be submitted via electronic mail on agenda items at least one full work day prior to the published meeting time.

For Additional Information Contact: Council on Homelessness: contracostacoc@cchealth.org



CONTRA COSTA COUNTY

1025 ESCOBAR STREET
MARTINEZ, CA 94553

Staff Report

File #: 25-3399

Agenda Date: 8/21/2025

Agenda #:

Advisory Board: Contra Costa Council on Homelessness PATH Innovations Committee

Subject: Agenda and Slide deck for 8.21.25 PATH Innovations Committee Work Group

Presenter:

Contact:

Information:

Referral History and Update:

Recommendation(s)/Next Step(s):



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

WORKING GROUP AGENDA

DATE: Thursday, August 21st, 2025, 9:30 am – 11:00 am

PUBLIC ACCESS:

The public may attend this meeting remotely via Zoom or call-in.
Login information and call-in information are provided below.

HOW TO JOIN THE MEETING VIA ZOOM:

https://us02web.zoom.us/webinar/register/WN_snPLrBTdRpqyeF24XDpism

HOW TO JOIN THE MEETING VIA CALL-IN:

1-669-900-6833

Webinar ID: 856 2027 0299

Passcode: 377720

| Time | Agenda Item | Presenter/Facilitator |
|-------|---|---------------------------------------|
| 9:30 | <u>Welcome and Introductions</u> | - <i>Matt Lemon, Focus Strategies</i> |
| | <u>Working Group Meeting Norms</u> | - <i>Matt Lemon, Focus Strategies</i> |
| 9:40 | <u>Point-in-Time Count Update</u> - Overview of the community's 2025 PIT count results | - <i>Janel Fletcher, H3</i> |
| 9:50 | <u>Coordinated Entry Prevention & Rapid Exit Programs Capacity</u> – Preview of the anticipated community capacity in CE Prevention & Rapid Exit programs in the new fiscal year | - <i>Mary Juarez-Fitzgerald, H3</i> |
| 10:00 | <u>Prevention Pilot Update</u> – Share out on the recent implementation of the CE targeted prevention screening tool and program pilot | - <i>Mary Juarez-Fitzgerald, H3</i> |
| 10:15 | <u>State and Local Funding Updates</u> – Updates on funding applications in progress and community RFPs | - <i>Jamie Schechter, H3</i> |
| 10:25 | <u>Stakeholder Spotlight: ERF Programs</u> – Updates on the Encampment Resolution Funding projects currently being implemented in Contra Costa County | - <i>Natalie Siva, H3</i> |
| 10:45 | <u>Announcements</u> | - <i>All</i> |
| 10:50 | <u>Next Steps</u> | - <i>Matt Lemon, Focus Strategies</i> |



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

HOW TO PROVIDE PUBLIC COMMENT:

Persons who wish to address the Council on Homelessness during public comment on matters within the jurisdiction of the Council on Homelessness that are not on the agenda, or who wish to comment with respect to an item on the agenda, may comment in person, via Zoom, or via call-in. Those participating in person should stand where they are sitting when called upon. Those participating via Zoom should indicate they wish to speak by using the “raise your hand” feature in the Zoom app. Those calling in should indicate they wish to speak by dialing *9 on their phone. All public comments will be limited to 2 minutes per speaker.

For assistance with remote access contact: contracostacoc@cchealth.org or call 925-608-6700. Public comments may also be submitted before the meeting by email at contracostacoc@cchealth.org or by voicemail at 925-608-6700. Comments submitted by email or voicemail will be included in the record of the meeting but will not be read or played aloud during the meeting.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the Contra Costa Council on Homelessness to a majority of members less than 72 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, Building D, 2nd Floor, Concord, CA 94520 during normal business hours. Public comment may be submitted via electronic mail on agenda items at least one full workday prior to the published meeting time. The Contra Costa Council on Homelessness will provide reasonable accommodations for persons with disabilities planning to attend meetings. Contact the H3 office at least 72 hours before the meeting: Phone: (925) 608-6700; Email: cchomelessscouncil@cchealth.org



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Commonly Used Acronyms and Terms

| Acronym | Definition |
|----------------------------|--|
| APR | Annual Performance Report (for HUD homeless programs) |
| BOS | Board of Supervisors (Contra Costa County) |
| BCSH | California Business Consumer, Services and Housing Agency |
| CARE | Coordinated Assessment and Resource |
| CCACS/CCYCS | Contra Costa Adult Continuum of Service/ Contra Costa Youth Continuum of Services (H3 programs) |
| CDBG, CDBG-CV | Community Development Block Grant (federal and state programs) and the federal Community Development Block Grant CARES Act coronavirus allocation. |
| CESH | California Emergency Solutions and Housing program (state funding) |
| COH | Council on Homelessness |
| Continuum of Care (CoC) | Continuum of Care approach to assistance to the homeless. Federal grant program promoting and funding permanent solutions to homelessness. |
| Con Plan | Consolidated Plan, a locally developed plan for housing assistance and urban development under CDBG. |
| CES/CE | Coordinated Entry |
| CNWS | Concord Naval Weapons Station |
| CORE | Coordinated Outreach Referral, Engagement program |
| COVID-19 | Coronavirus |
| DCD | Contra Costa Department of Conservation and Development |
| DOC | Department Operations Center |
| CDSS | California Department of Social Services |
| EHSD | (Contra Costa County) Employment and Human Services Division |
| EOC | Emergency Operations Center |
| ESG and ESG- CV | Emergency Solutions Grant (federal and state program) and the federal Emergency Solutions Grant CARES Act coronavirus allocation. |
| FMR | Fair Market Rent (maximum rent for Section 8 rental assistance/CoC grants) |
| HCD | Housing and Community Development (State office) |
| HCFC | Housing Coordinating and Financing Council (state governing board under BCSH) |
| HEAP | Homeless Emergency Aid Program (state funding) |
| HEARTH | Homeless Emergency and Rapid Transition to Housing (HEARTH) Act of 2009 |
| HHAP | Homeless Housing and Assistance Program (state funding); |
| HMIS | Homeless Management Information System |
| HOME | Home Investment Partnerships (CPD program) |
| Homekey | California funding to support development of interim and permanent housing |
| HUD | U.S. Department of Housing and Urban Development (federal) |
| MHSA | Mental Health Services Act |



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

| Acronym | Definition |
|-----------------|---|
| NOFO | Notice of Funding Opportunity |
| PHA | Public Housing Authority |
| Project Roomkey | COVID-related State funding program to support de-congregating homeless shelters using hotels/motels. |
| PSH | Permanent Supportive Housing |
| PUI | Persons Under Investigation |
| RFP/RFQ/LOI | Request for Proposal/Request for Qualifications/Letter of Intent related to funding opportunities |
| RRH | Rapid Rehousing |
| SAMHSA | Substance Abuse & Mental Health Services Administration |
| SRO | Single-Room Occupancy housing units |
| SSDI | Social Security Disability Income |
| SSI | Supplemental Security Income |
| TA | Technical Assistance |
| TAY | Transition Age Youth (usually ages 16-24) |
| VA | Veterans Affairs (U.S. Department of) |
| VASH | Veterans Affairs Supportive Housing |
| VI-SPDAT | Vulnerability Index – Service Prioritization Decision Assistance Tool |



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

MINUTES

DATE:

Thursday, June 26th, 2025, 9:30 am – 11:00 am

RECORDING OF MEETING:

https://us02web.zoom.us/rec/share/iEfOm775juXWM49jnhmL-8i6ZH7JwCULT-dydW4ka78RSIIIFEB534n2kKtK4_kl6.d6STkaGpd3lwVLyp

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| Time | Agenda Item | Presenter/Facilitator |
|-------|--|---|
| 9:30 | <u>Welcome and Introductions</u> | - <i>Matt Lemon, Focus Strategies</i> |
| | <u>Working Group Meeting Norms</u> | - <i>Matt Lemon, Focus Strategies</i> |
| 9:45 | <u>Prevention Screening Tool Pilot Update</u> - Preview of the community's new prevention screening tool and an update on the planned pilot | - <i>Shelby Ferguson, H3</i> - <i>Mary Juarez-Fitzgerald, H3</i> |
| 10:00 | <u>Stakeholder Spotlight:</u> CalAIM Team – Presentation on the CalAIM Team's housing deposit program | - <i>Ryan Tapia, H3</i> - <i>Justin Pennell, H3</i> |
| 10:00 | <u>PATH Committee Meeting Schedule</u> – Discussion of the PATH Committee meeting cadence | - <i>Shelby Ferguson, H3</i> |
| 10:50 | <u>Announcements</u> | - <i>All</i> |
| 10:55 | <u>Next Steps</u> | - <i>Matt Lemon, Focus Strategies</i> |



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Welcome and Introductions

Committee Members in Attendance: Wayne Earl, LeAnn Matthews, Shawn Ray, Tony Ucciferri, Juno Hedrick, Shawn Ray

Staff and Consultants: Jamie Schechter (H3), Shelby Ferguson (H3), Janel Fletcher (H3), Ryan Tapia (H3), Justin Pennell (H3), Caroline Miller (H3), Jaqueline Franco (H3), Matt Lemon (Focus Strategies), Allison Mabbs (Focus Strategies)

Additional Attendees: Bawchin Tial, Caleb Chung, Carmen Cano, Deann Pearn, Jill Ray, Maria Dominguez

Meeting Norms

Matt Lemon described norms for virtual meetings including raising your hand (virtually), saying your name before speaking, and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens safety or does not align with norms may be asked to leave.

Prevention Screening Tool Pilot Update

Mary Juarez-Fitzgerald presented the new screening tool for prevention services. The tool will be administered by 2-1-1 and is intended to determine who is most at risk of becoming homeless to improve targeting of prevention resources, consistently screen participants, and increase equity across the Coordinated Entry (CE) system. The new prevention screening tool updates a previous tool that was focused on program eligibility rather than who is most likely to enter homelessness. The community wanted to implement a new tool aligned with best practices to help reduce inflow to the system. The community's new tool was developed with Community Solutions as part of the Housing Stabilization Learning Cohort.

The new tool assesses households' risk of entering homelessness within ten domains including imminent risk of housing loss, extremely low or no income, history of homelessness and evictions, legal system involvement, disability and health concerns, family compositions and caregiving responsibilities, risk of subsidy loss, and populations overrepresented in homelessness.

The new assessment tool pilot will be launched with the 211 Contra Costa Crisis Center in the first week of July. Staff have been trained in how to administer the new tool. The prevention tool has been fully embedded into the Homeless Management Information System (HMIS) and is auto scored, providing 211 assessors with guidance on next steps. After completing the new screening tool, households indicating a higher risk of entering homelessness will be referred to the CE prevention programs. Households that are not indicated as at higher risk will be referred to alternative community prevention programs.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Deanne Pearn inquired about whether this new tool will replace the tool used by BACs or if there will be two separate screening tools in the community. Mary Juarez-Fitzgerald responded that BACs prevention program is separate from the CE prevention programs so they will continue to use their screening process. The new tool will replace what was previously used for CE prevention programs and will be used to screen for those programs moving forward. An example of the CE programs is the Hope Solutions prevention program. Deanne Pearn noted that this means there are multiple entry points for prevention in the community. Mary Juarez-Fitzgerald agreed and stressed that all CE prevention resources will flow through this new CE prevention screening tool. She noted that the new tool was created in partnership with prevention providers and with input from participants.

Stakeholder Spotlight: CalAIM Housing Deposits

Ryan Tapia presented the County's CalAIM Housing Deposits services. As of July 1, California's Department of Healthcare Services (DHCS) will implement Volume 2 of the Policy Guide for CalAIM Community Supports. Housing Deposits are one service available through Community Supports. Housing Deposit services include security deposits for leasing an apartment or home, set up fees and deposits for utilities, payment of arrears, first month of utilities, application fees, and household goods. Housing Deposits will no longer cover first and last month's rent, which will shift to Transitional Rent Community Support.

To be eligible for Housing Deposit services is, households must be experiencing or at risk of homelessness and have one or more clinical risk factor (e.g., physical, intellectual, or developmental disability or serious chronic health condition). Individuals who are eligible for Transitional Rent and those who have been prioritized for permanent supportive housing or a rental subsidy through CE are also eligible.

Ryan Tapia shared Housing Deposit program data from March to June 2025. Five clients received services from the program, four more have been approved for services, and there are three pending applications. The County has recently onboarded the Public Health Department to the program to expand access to their housing navigation clients.

Wayne Earl inquired about if the Housing Deposits program only covers the move in costs, pointing out that many clients need supportive services and more than just move in cost support. Ryan Tapia clarified that the Housing Deposits program is part of a continuum of CalAIM programming including the Housing Navigation Community Support and the Tenancy Sustaining Community Support. Justin Pennel further clarified that the Housing Deposit program is just one piece of all the services offered through CalAIM.

PATH Meeting Schedule

Shelby Ferguson facilitated a discussion on adjusting the meeting cadence for the PATH Committee. Currently the group has monthly meetings with two work group meetings and one in-person committee meeting per quarter.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Shelby Ferguson presented two potential adjusted schedule options including, 1) an option to align with the Oversight Committee meeting structure which occurs every other month (six times per year), or 2) an option to align with the Equity Meeting structure which occurs twice a quarter (eight times per year) with no meetings in the first month of each quarter.

Tony Ucciferi offered that he would prefer to align with the Oversight Committee. Wayne Earl agreed that he would prefer the schedule aligned with the Oversight Committee but offered that he would be willing to meet more frequently if things occurring at the national or state level necessitate an additional meeting. Shawn Ray also preferred aligning with the Oversight Committee, while Juno Hedrik was open to either option.

Jamie Schecter inquired whether committee members who are also on the Oversight Committee preferred having two in-person meetings on the same day if the PATH Committee aligned with the Oversight schedule. Wayne Earl and Juno Hedrick said having both meetings on the same day would be easier.

Shelby Ferguson stated that the group appears to be to prefer aligning with the Oversight Committee schedule. Jamie Schecter and Shelby Ferguson noted they will review the procedures for updating the schedule and will follow up with Committee members.

Announcements

There were no announcements made.

Next Steps

Matt Lemon stated that, based on the discussion of the PATH Committee schedule, upcoming meeting dates may be adjusted. Currently the next workgroup meeting is scheduled for July 17, 2025.

Meeting adjourned at approximately 10:08 am.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

August 21st, 2025, 9:30 – 11:00 am

WELCOME & INTRODUCTIONS

Matt Lemon, Focus Strategies

PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who monitor projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County in alignment with the [Regional Action Plan](#).

INTRODUCTIONS

PATH Committee Members
H3 Staff
Focus Strategies
Stakeholders

WORKGROUP MEETING NORMS

Matt Lemon, Focus Strategies

WORKGROUP MEETING NORMS

1. Raise your hand (virtually) before speaking
2. Say your name and if you're a Committee member before speaking
3. Maintain a safe and respectful environment, even when disagreeing
4. Make and take space – consider your privilege and other voices who are in and not in the room

WORKGROUP MEETING NORMS

An individual may be asked to leave should they behave in a manner that threatens the safety of the group or does not honor these meeting norms.

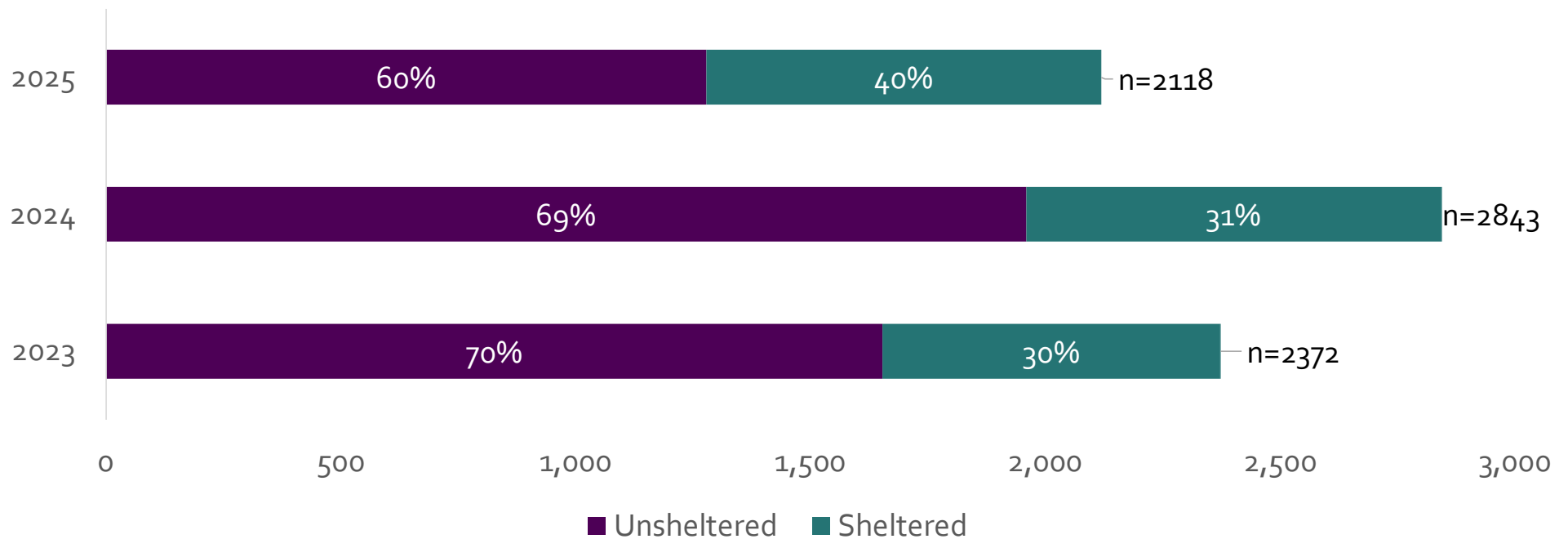
POINT-IN-TIME (PIT) COUNT UPDATE

Janel Fletcher, H3

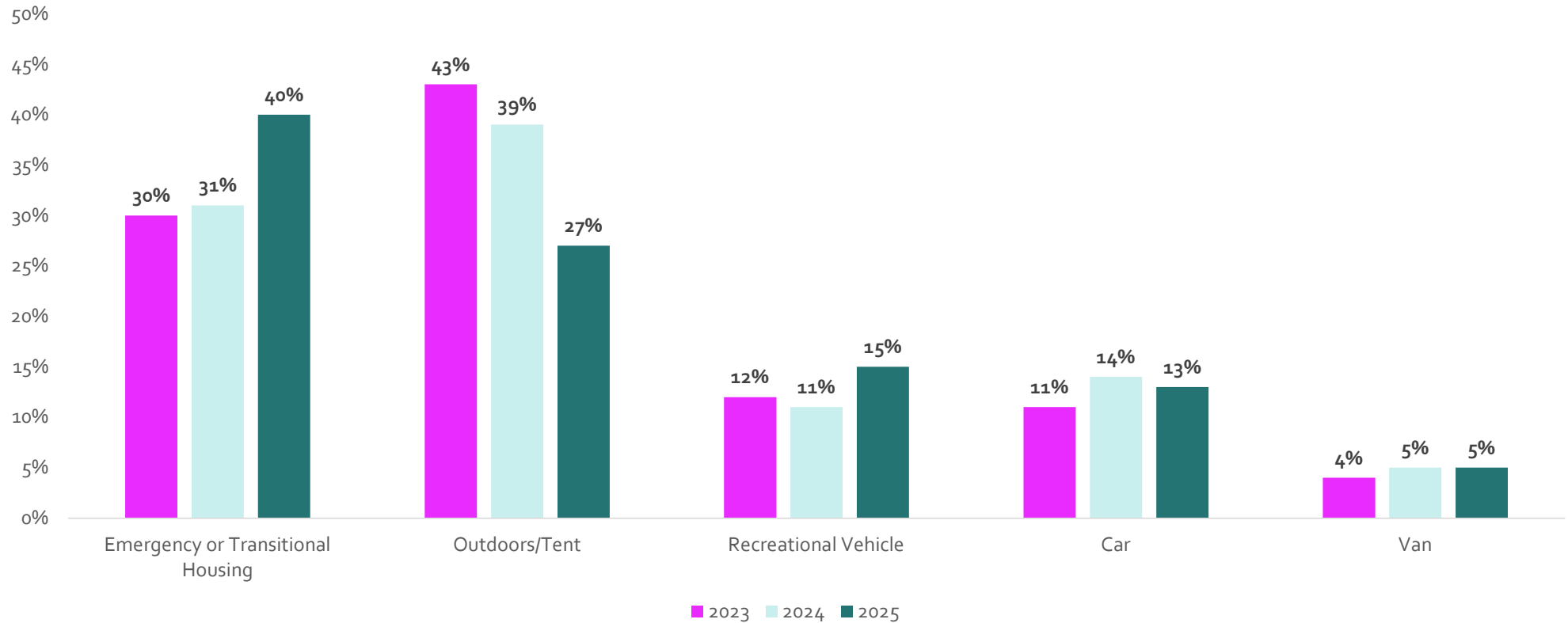
2025 POINT IN TIME COUNT

- The Point in Time Count is a biennial count required by the US Department of Housing and Urban Development (HUD) and is used to estimate the number of people experiencing homelessness in the country on a given night during the last 10 days of January.
- The count includes those experiencing sheltered homelessness in Emergency Shelter or Transitional Housing programs; and households experiencing unsheltered homelessness in places such as cars, tents, RVs, and other areas not meant for habitation.
- There was a 26% overall decrease in the number of people experiencing homelessness on a given night in Contra Costa County.
- Included in this decrease was a 36% decrease in unsheltered homelessness on a given night in Contra Costa County.

%PIT SHELTERED VS UNSHELTERED INDIVIDUALS 2023-2025



% PIT SLEEP SETTINGS 2023-2025



NEW-DISPLACEMENT EXPERIENCE QUESTIONS, 2025 PIT SURVEY

In the past year, did police or city workers make you move from where you were staying? 63%YES

When you had to move, did you lose any belongings or did officials take them? 75%YES

Were you offered services when you were required to move? 54%YES

COORDINATED ENTRY PREVENTION & RAPID EXIT CAPACITY

Mary Juarez-Fitzgerald, H3

PREVENTION PILOT UPDATE

Mary Juarez-Fitzgerald, H3

STATE AND LOCAL FUNDING UPDATES

Jamie Schechter, H3

STAKEHOLDER SPOTLIGHT: ENCAMPMENT RESOLUTION FUNDING (ERF) PROJECTS

Natalie Siva, H3

ENCAMPMENT RESOLUTION FUNDING (ERF₂₋₃) OVERVIEW

- ERF program provides services and supports for individuals experiencing unsheltered homelessness in specific encampments that results in meaningful paths to safe and stable housing
- Funding comes from California Department of Housing and Community Development (HCD)
- Referrals made through CORE outreach
- Activities include outreach, interim housing, and rapid rehousing
- H3 currently project manages ERF-2 Richmond, ERF-3 San Pablo, and ERF-3 Antioch

ERF-2 RICHMOND

Updates

- Successful collaboration with multiple providers
- RRH provider on-site

Challenges

- Document readiness
- Lack of income
- Lack of affordable housing

Successes

- Participants moving into PSH
- Participant reunited with daughter
- Participants connected to services

ERF-2 RICHMOND



ERF-3 WINDY FLATS (SAN PABLO)

Updates

- Garbage clean-up in process
- Successful collaboration with multiple providers

Challenges

- Document readiness
- Lack of income
- Incoming garbage
- Sick Cats

Successes

- Increased interest in shelter
- Partnership with local vet clinic

ERF-3 WINDY FLATS (SAN PABLO)



ERF-3 ANTIOCH

Updates

- Participants moved into OV
- Multiple providers on-site at OV
- Welcome kits at OV

Challenges

- Lots and lots of dogs
- Documentation gathering
- Lack of income

Successes

- RRH provider on-site
- Dogs vaccinated and spayed/neutered
- Multiple move-ins to OV

ERF-3 ANTIOCH



QUESTIONS?

ANNOUNCEMENTS

NEXT STEPS

Matt Lemon, Focus Strategies

UPCOMING MEETINGS

- October 16, 2025 (Committee Meeting)
- December 18, 2025 (Workgroup Meeting)