

6. Behavioral Health Feedback Session – Discuss feedback on using Behavioral Health Services Act (BHSA) Funding for housing supports

Adam Down, Contra Costa Behavioral Health

7. Announcements

All

8. Next Steps

Matt Lemon, Focus Strategies

Adjourn

The next meeting is currently scheduled for Thursday, July 17th.

The Committee will provide reasonable accommodations for persons with disabilities planning to attend the Committee meetings. Contact the staff person listed below at least 72 hours before the meeting. Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the County to a majority of members of the Committee less than 96 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, D2, Concord during normal business hours. Staff reports related to items on the agenda are also accessible online at www.contracosta.ca.gov. If the Zoom connection malfunctions for any reason, the meeting may be paused while a fix is attempted. If the connection is not reestablished, the committee will continue the meeting in person without remote access. Public comment may be submitted via electronic mail on agenda items at least one full work day prior to the published meeting time.

For Additional Information Contact: contracostacoc@cchealth.org



CONTRA COSTA COUNTY

1025 ESCOBAR STREET
MARTINEZ, CA 94553

Staff Report

File #: 25-1873

Agenda Date: 5/15/2025

Agenda #:

Advisory Board: Contra Costa Council on Homelessness

Subject: 5.15.25 PATH Innovations Committee Agenda and Slide Deck

Presenter:

Contact:

Information:

5.15.25 PATH Innovations Committee Agenda and Slide Deck

Referral History and Update:

Recommendation(s)/Next Step(s):



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

COMMITTEE MEETING AGENDA

DATE: Thursday, May 15th, 2025, 9:30 am – 11:00 am

LOCATION:

2400 Bisso Lane, Suite D2, Concord – Venti Conference Room ([map](#))

While the use of masking is not required, it is recommended. Masks will be available at the meeting.

PUBLIC ACCESS:

The public may attend this meeting in person at the above location. The public also may attend this meeting remotely via Zoom or call-in. Login information and call-in information is provided below.

HOW TO JOIN THE MEETING VIA ZOOM:

<https://us02web.zoom.us/meeting/register/tZErdemqgTsoE90m6dcFxsS5rdtyuo4x2Dj9>

HOW TO JOIN THE MEETING VIA CALL-IN:

1-669-900-6833

Meeting ID: 856 2027 0299

Passcode: 377720

Time	Agenda Item	Presenter/Facilitator
9:30	Welcome and Introductions	- <i>Matt Lemon, Focus Strategies</i>
	Hybrid Meeting Norms	- <i>Matt Lemon, Focus Strategies</i>
	Review and Approval of Minutes	- <i>Matt Lemon, Focus Strategies</i>
	Public Comment – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:45	Unsheltered Data Dashboard – Quarterly review of unsheltered metrics and overview of system performance measures	- <i>Janel Fletcher and Jamie Schecter, H3</i>
10:00	CoC Participant Satisfaction Survey Results – Discuss the results of the 2025 survey with an emphasis on prevention and rapid exit	- <i>Jamie Schecter, H3</i>
10:20	Behavioral Health Feedback Session – Discuss feedback on using Behavioral Health Services Act (BHSA) funding for housing supports	- <i>Adam Down, Contra Costa Behavioral Health</i>
10:50	Announcements	- <i>All</i>
10:55	Next Steps	- <i>Matt Lemon, Focus Strategies</i>



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

HOW TO PROVIDE PUBLIC COMMENT:

Persons who wish to address the Council on Homelessness during public comment on matters within the jurisdiction of the Council on Homelessness that are not on the agenda, or who wish to comment with respect to an item on the agenda, may comment in person, via Zoom, or via call-in. Those participating in person should stand where they are sitting when called upon. Those participating via Zoom should indicate they wish to speak by using the “raise your hand” feature in the Zoom app. Those calling in should indicate they wish to speak by dialing *9 on their phone. All public comments will be limited to 2 minutes per speaker.

For assistance with remote access contact: contracostacoc@cchealth.org or call 925-608-6700
Public comments may also be submitted before the meeting by email at contracostacoc@cchealth.org or by voicemail at 925-608-6700. Comments submitted by email or voicemail will be included in the record of the meeting but will not be read or played aloud during the meeting.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the Contra Costa Council on Homelessness to a majority of members less than 72 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, Building D, 2nd Floor, Concord, CA 94520 during normal business hours. Public comment may be submitted via electronic mail on agenda items at least one full workday prior to the published meeting time. The Contra Costa Council on Homelessness will provide reasonable accommodations for persons with disabilities planning to attend meetings. Contact the H3 office at least 72 hours before the meeting: Phone: (925) 608-6700; Email: cchomelesscouncil@cchealth.org



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Commonly Used Acronyms and Terms

Acronym	Definition
APR	Annual Performance Report (for HUD homeless programs)
BOS	Board of Supervisors (Contra Costa County)
BCSH	California Business Consumer, Services and Housing Agency
CARE	Coordinated Assessment and Resource
CCACS/CCYCS	Contra Costa Adult Continuum of Service/ Contra Costa Youth Continuum of Services (H3 programs)
CDBG, CDBG-CV	Community Development Block Grant (federal and state programs) and the federal Community Development Block Grant CARES Act coronavirus allocation.
CESH	California Emergency Solutions and Housing program (state funding)
COH	Council on Homelessness
Continuum of Care (CoC)	Continuum of Care approach to assistance to the homeless. Federal grant program promoting and funding permanent solutions to homelessness.
Con Plan	Consolidated Plan, a locally developed plan for housing assistance and urban development under CDBG.
CES/CE	Coordinated Entry
CNWS	Concord Naval Weapons Station
CORE	Coordinated Outreach Referral, Engagement program
COVID-19	Coronavirus
DCD	Contra Costa Department of Conservation and Development
DOC	Department Operations Center
CDSS	California Department of Social Services
EHSD	(Contra Costa County) Employment and Human Services Division
EOC	Emergency Operations Center
ESG and ESG- CV	Emergency Solutions Grant (federal and state program) and the federal Emergency Solutions Grant CARES Act coronavirus allocation.
FMR	Fair Market Rent (maximum rent for Section 8 rental assistance/CoC grants)
HCD	Housing and Community Development (State office)
HCFC	Housing Coordinating and Financing Council (state governing board under BCSH)
HEAP	Homeless Emergency Aid Program (state funding)
HEARTH	Homeless Emergency and Rapid Transition to Housing (HEARTH) Act of 2009
HHAP	Homeless Housing and Assistance Program (state funding);
HMIS	Homeless Management Information System
HOME	Home Investment Partnerships (CPD program)
Homekey	California funding to support development of interim and permanent housing
HUD	U.S. Department of Housing and Urban Development (federal)
MHSA	Mental Health Services Act



Contra Costa Continuum of Care

PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Acronym	Definition
NOFO	Notice of Funding Opportunity
PHA	Public Housing Authority
Project Roomkey	COVID-related State funding program to support de-congregating homeless shelters using hotels/motels.
PSH	Permanent Supportive Housing
PUI	Persons Under Investigation
RFP/RFQ/LOI	Request for Proposal/Request for Qualifications/Letter of Intent related to funding opportunities
RRH	Rapid Rehousing
SAMHSA	Substance Abuse & Mental Health Services Administration
SRO	Single-Room Occupancy housing units
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
TA	Technical Assistance
TAY	Transition Age Youth (usually ages 16-24)
VA	Veterans Affairs (U.S. Department of)
VASH	Veterans Affairs Supportive Housing
VI-SPDAT	Vulnerability Index – Service Prioritization Decision Assistance Tool
<p><i>Contra Costa County COVID-19 Resources:</i> Please see below for additional resources on COVID-19. Health Services COVID Data Dashboard- https://www.coronavirus.cchealth.org/dashboard Health Services Homeless Specific Data Dashboard- https://www.coronavirus.cchealth.org/homeless-dashboard Health Services COVID Updates- https://www.coronavirus.cchealth.org/health-services-updates Health Services Homeless-Specific COVID Resources -https://www.coronavirus.cchealth.org/for-the-homeless</p>	



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

May 15, 2025, 9:30 – 11:00 am

WELCOME & INTRODUCTIONS

Matt Lemon, Focus Strategies

PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who commit to leading, monitoring, implementing, and assigning priorities to reduce unsheltered homelessness by 75% in alignment with the Regional Action Plan.

ROLL CALL

PATH Innovations Committee Members

Just Cause

- A need to care for a child, parent, grandparent, grandchild, sibling, spouse, or domestic partner;
- A contagious illness that prevents a member from attending in person;
- A need related to a physical or mental disability that is not otherwise accommodated for; or
- Travel while on official business of the body or another state or local agency.

Emergency Circumstances

- A physical or family medical emergency that prevents a member from attending in person.

VIRTUAL ATTENDANCE EXEMPTION

Juno Hedrick

LeAnn Matthews

Shawn Ray

Tony Ucciferri

Wayne Earl

COMMITTEE MEMBERS

INTRODUCTIONS

H3 Staff
Focus Strategies
Stakeholders

HYBRID MEETING NORMS

Matt Lemon, Focus Strategies

HYBRID MEETING NORMS

1. Masking is recommended but not required (masks are available)
2. Social distancing – red = please keep safe distance, green = ask first
3. Raise your hand (actual or virtual) before speaking
4. Say your name and if you're a Committee member before speaking
5. 2-minute timer for public comments
6. Maintain a safe and respectful environment, even when disagreeing
7. Make and take space – consider your privilege and other voices who are in and not in the room
8. Minimize distractions like side conversations and cell phone use
9. Food and drink – please clean up and be mindful of smells and allergens

HYBRID MEETING NORMS

An individual may be asked to leave should they behave in a manner that threatens the safety of the group or does not honor these meeting norms.

REVIEW & APPROVE MINUTES

Matt Lemon, Focus Strategies

ACTION ITEM

- Approve minutes from the February 20, 2025, PATH Innovations Committee meeting.



PUBLIC COMMENT

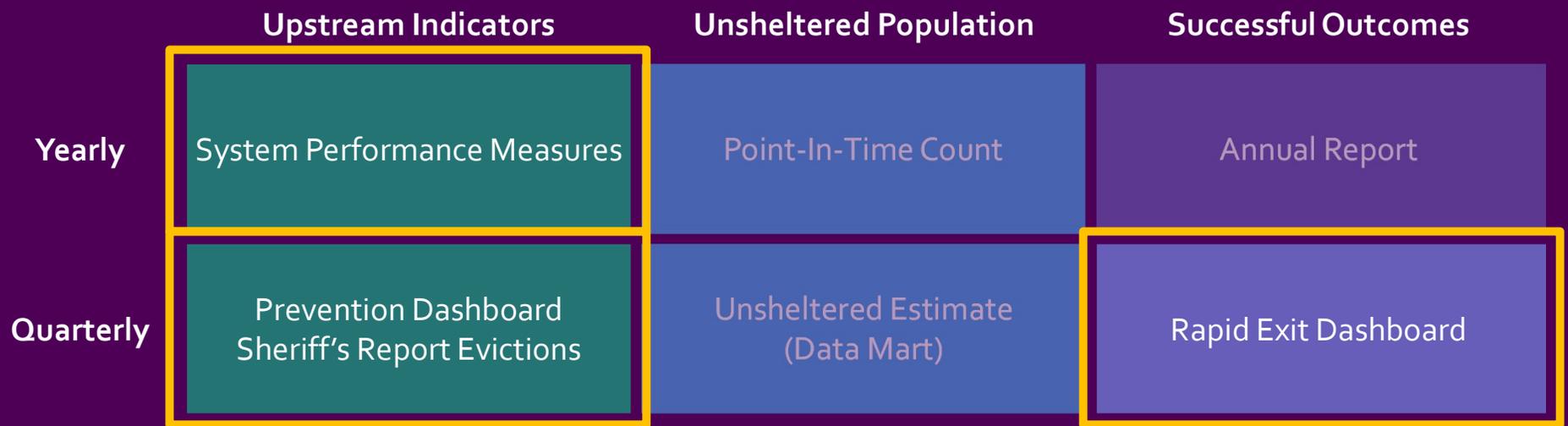
Matt Lemon, Focus Strategies

Open period for public comment on items discussed or not listed on the agenda.

UNSHeltered DATA DASHBOARD

Janel Fletcher and Jamie Schechter, H3

UNSHELTERED METRICS FRAMEWORK



FY24 SYSTEMWIDE PERFORMANCE REPORT

- System Performance Measures (SPMs) established in 2015 by HUD
- October 1st through September 30th
- Used at federal level to determine funding for the CoC
- Used at local level to identify trends, understand impacts from program or policy changes, and to guide decision-making
- Looks at entire system, not individual programs or project types
- Does not allow for understanding differences across sub-populations

7 KEY MEASURES

1. Measure One: Length of Time Homeless
2. Measure Two: Returns to Homelessness
3. Measure Three: Number of People Experiencing Homelessness
4. Measure Four: Increase in Income
5. Measure Five: First Time Homeless
6. *Measure Six: Prevention Outreach**
7. Measure Seven: Positive Outcomes

**No data available on Measure Six. Measure Six is only available to [High Performing Communities](#)*

HOW TO USE SPM FINDINGS

- Understand how the CoC has changed over time
 - Consider changes in funding sources, priorities, initiatives
 - Consider influences outside of the CoC like housing capacity and economic shifts
- Use the Program Model Performance Measures dashboards to understand performance measures at program level
- Set SPM goals for the CoC

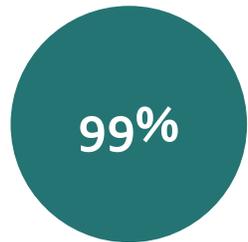
Successful Exits from Prevention

Context:

- Prevention is a key strategy for reducing inflow into the homelessness response system
- Successful exits include temporary and permanent housing
- BACS is piloting a new model of Targeted Homelessness Prevention

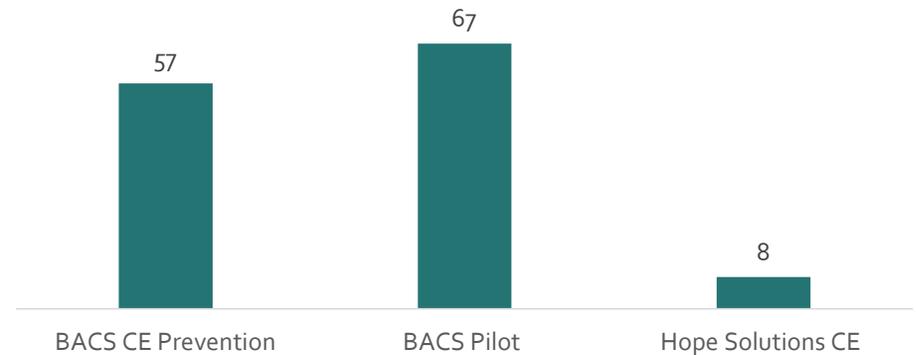
Data Source: Prevention/Rapid Exit Performance Dashboard

Successful Exits from Prevention



Percent of households exiting Prevention services, who exited to temporary or permanent housing

Total Prevention Exits by Program



Measure Timeframe: January – March 2025

Eviction Notices Served

Context:

- Eviction notices are an upstream indicator of inflow into homelessness
- Evictions (especially multiple evictions) put households at greater risk of homelessness

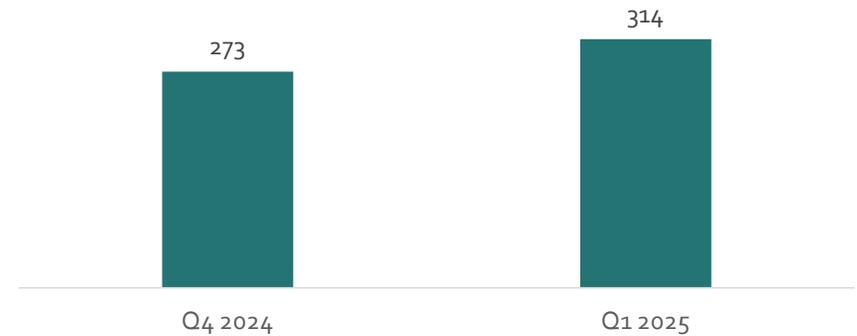
Data Source: [Quarterly Sheriff's Oversight Report](#)

Eviction Notices Served



Number of writs of possession of real property (eviction notices) served by the County Sheriff's Department in Q1 2025

Eviction Notices Served: September 2024 - March 2025



Measure Timeframe: January – March 2025

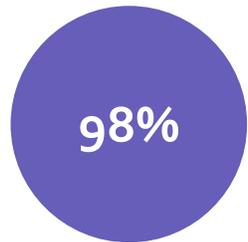
Successful Exits from Rapid Exit

Context:

- Rapid Exit is a key strategy for increasing outflow from the homelessness response system
- Increasing outflow allows more people to be served by system resources
- Hope Solutions is the only provider of Rapid Exit services

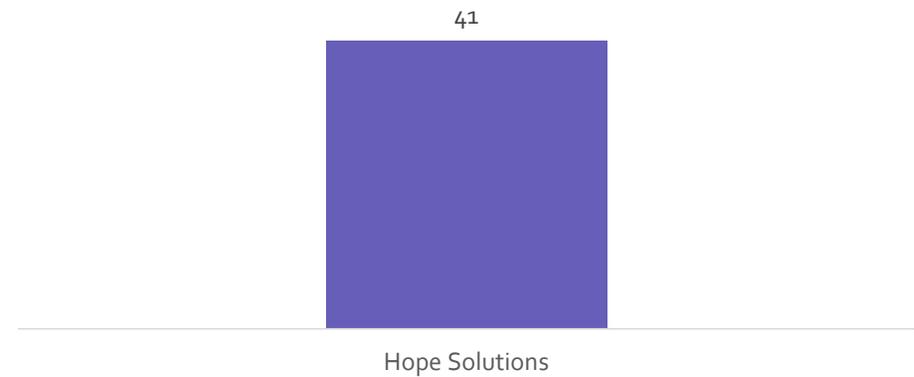
Data Source: Prevention/Rapid Exit Performance Dashboard

Successful Exits from Rapid Exit



Percent of households exiting Rapid Exit, who exited to **temporary or permanent housing**

Total Rapid Exits by Program



Measure Timeframe: January – March 2025

COC PARTICIPANT SATISFACTION SURVEY RESULTS

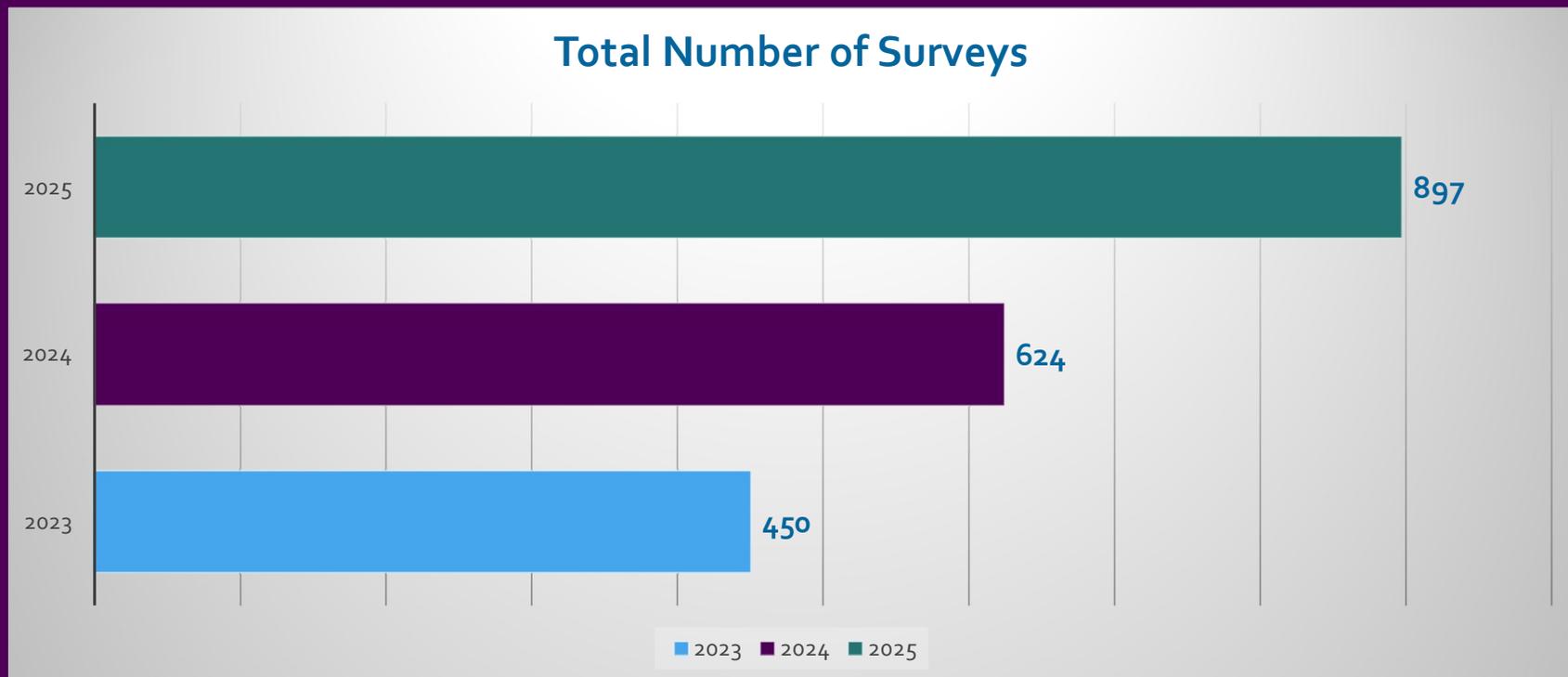
Jamie Schechter, H3

CO C PARTICIPANT SATISFACTION SURVEYS

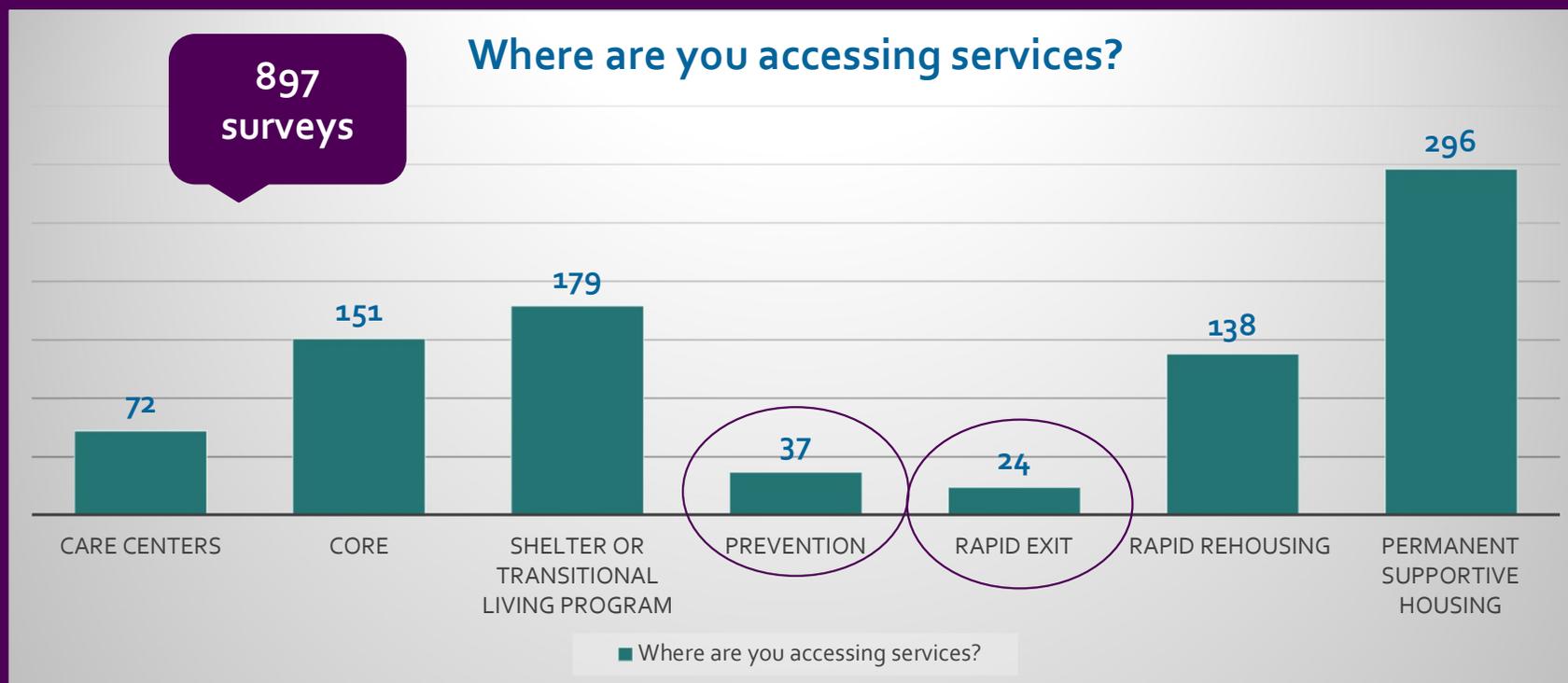
- Annual survey conducted by contracted/funded programs within these 7 program models within our CoC:
 - Prevention
 - Rapid Exit
 - CORE
 - CARE Centers
 - Shelters/Transitional Living Programs
 - Rapid Rehousing
 - Permanent Supportive Housing



SURVEY NUMBERS



ACCESSING SERVICES



OVERALL SATISFACTION WITH SERVICES

96% said they would recommend services to others

POSITIVE FEEDBACK – QUANTITATIVE DATA

- **'Always' or 'Most of the time'**
 - Staff treats me with dignity and respect – **95%**
 - Staff talks to me with kindness – **93%**
 - I feel safe with staff – **91%**
 - Staff listens to what I have to say – **91%**

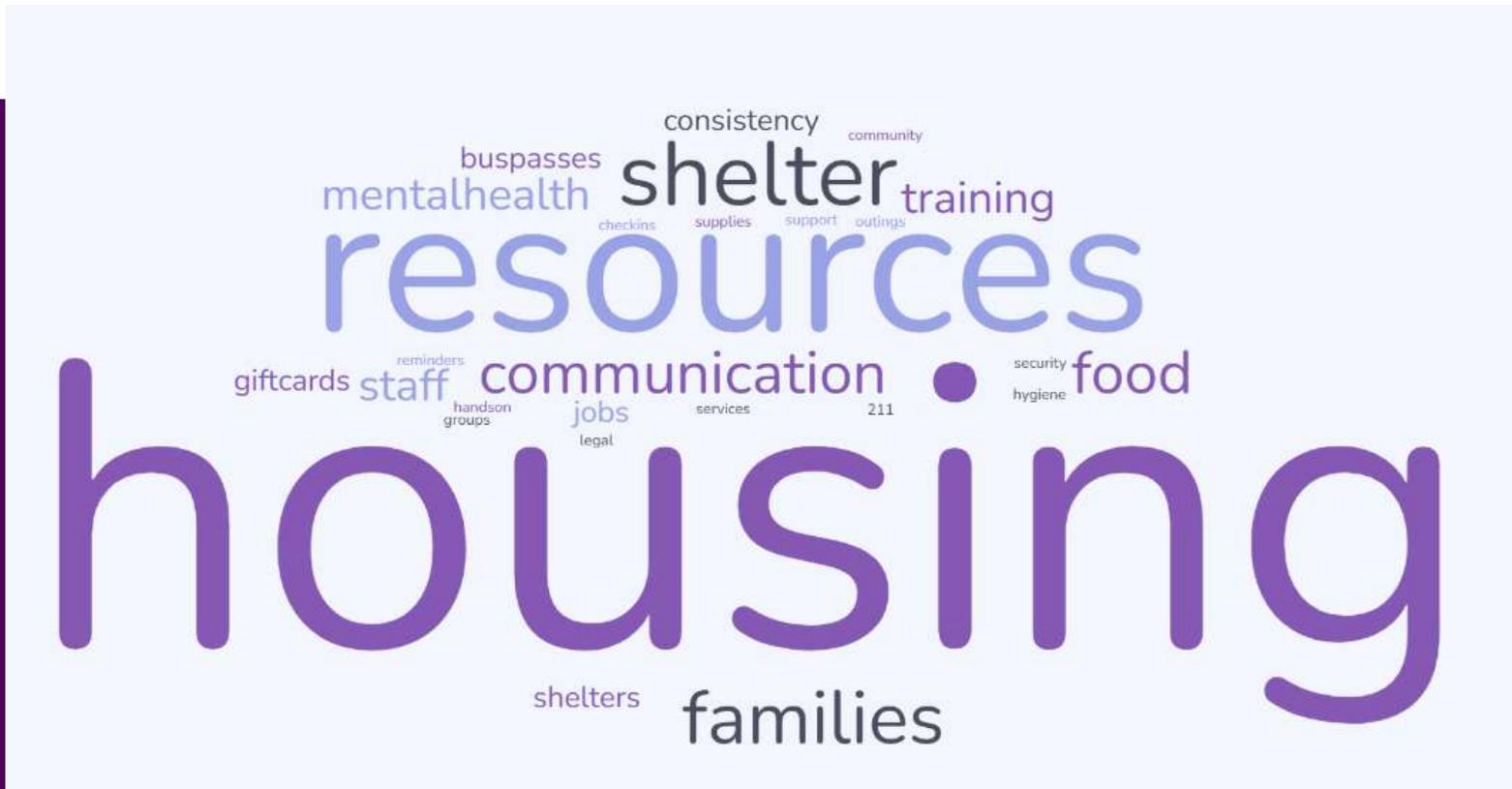
POSITIVE FEEDBACK - QUALITATIVE

"I am so thankful to have come in contact with the staff at Hope Solutions. This is the first time I have ever needed this type of assistance. I was feeling embarrassed, overwhelmed, stressed and worried about what I was going to do. They were kind, listened to my situation, and kept in touch with me throughout the process. With the help and assistance from Hope Solutions I was able to create a plan with my leasing office that was within my financial capacity."

AREAS FOR IMPROVEMENT - QUANTITATIVE

- **'Always' or 'Most of the time'**
 - I know how to access services that are offered in this program – **76%**
 - Staff know about community resources – **83%**
 - I know where to get my questions answered – **83%**
 - Staff empower me to reach my goals– **84%**

AREAS OF IMPROVEMENT - QUALITATIVE



STRATEGIES TO ADDRESS FEEDBACK

CoC/CE 101
Training &
Onboarding for
New Staff

On-going,
refresher trainings
and training
manual

211 database
training for all
providers

Continue updating
services flyer

BEHAVIORAL HEALTH FEEDBACK SESSION

Adam Down, Contra Costa Behavioral Health

Behavioral Health Transformation

Kenisha Johnson, - Chief of Adult and Housing Services
Adam Down, Program Manager – Housing & Support Services



Behavioral Health Transformation Background

- In recent years, California has undertaken historical efforts to re-envision the state's publicly funded mental health and substance use disorder (SUD) services with special focus on county-administered specialty mental health and SUD
- In March 2024, voters approved **Proposition 1** to reform the Mental Health Services Act (MHSA) and fund needed behavioral health facility infrastructure through a general obligation fund
- These efforts are referred as **Behavioral Health Transformation (BHT)**



Behavioral Health Transformation Goals

- **IMPROVE** access to care
- **INCREASE** accountability and transparency for publicly funded, county administered behavioral health services
- **EXPAND** capacity of behavioral health facilities across California

Behavioral Health Services Act (BHSA) – Prop 1 (2024)

BH-CONNECT
(Behavioral Health Community Organized Network of Equitable Care and Treatment)

Integrated Plan

- To account for all BH programs and all funding sources
- Integrate new obligations under BHSA

Behavioral Health Services Act: Shift in Focus

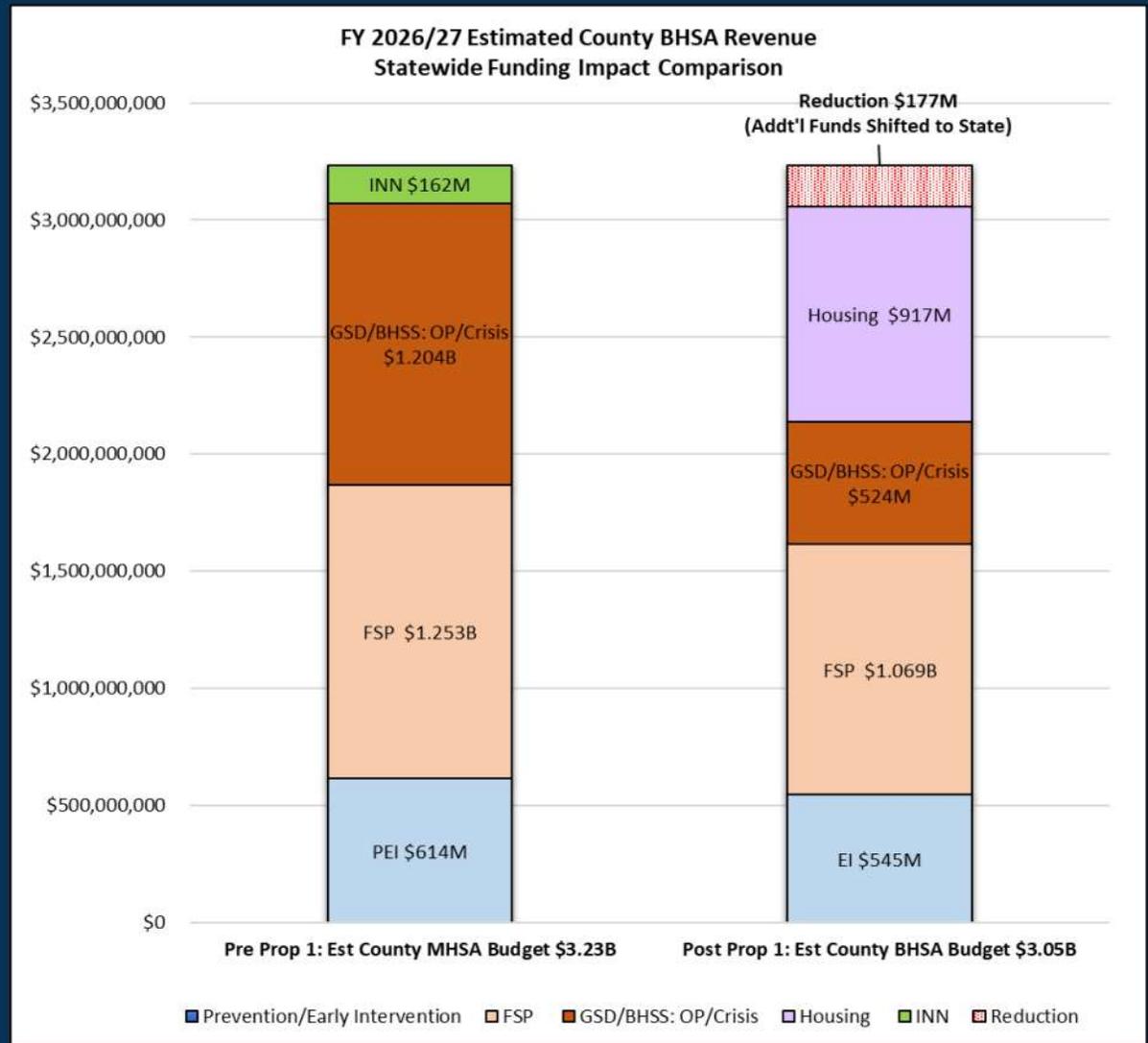
MHSA

- Community Supports and Services (79%)
 - Prevention and Early Intervention (19%)
 - Innovation (5%)
-
- Workforce Education and Training
 - Capital Facilities and Technologies

BHSA

- Housing Interventions (30%)
- Full Service Partnerships (35%)
- Behavioral Health Services and Support (30%)

Estimated impact to county funding in FY 26/27 when new BHSa allocations go live





Priority Populations for BHSA

» Eligible adults and older adults who are:

- Chronically homeless or experiencing homelessness or are at risk of homelessness.
- In, or are at risk of being in, the justice system.
- Reentering the community from prison or jail.
- At risk of conservatorship.
- At risk of institutionalization.

» Eligible children and youth who are:

- Chronically homeless or experiencing homelessness or are at risk of homelessness.
- In, or at risk of being in, the juvenile justice system.⁴¹
- Reentering the community from a youth correctional facility.
- In the child welfare system.
- At risk of institutionalization.



STATEWIDE BEHAVIORAL HEALTH GOALS

GOALS TO IMPROVE

- **Care Experience**
- **Access to Care**
- **Prevention and treatment of co-occurring physical health conditions**
- **Quality of life**
- **Social connection**
- **Engagement in school**
- **Engagement in work**

GOALS TO REDUCE

- **Suicides**
- **Overdoses**
- **Untreated behavioral health conditions**
- ⁴²**Institutionalization**
- **Homelessness**
- **Justice-involvement**
- **Removal of children from home**



COUNTY BEHAVIORAL HEALTH INTEGRATED PLAN



THANK YOU!

ANNOUNCEMENTS

NEXT STEPS

Matt Lemon, Focus Strategies

UPCOMING MEETINGS

- June 19, 2025 (Working Group Meeting)
- July 17, 2025 (Working Group Meeting)
- August 21, 2025 (Committee Meeting)



CONTRA COSTA COUNTY

1025 ESCOBAR STREET
MARTINEZ, CA 94553

Staff Report

File #: 25-1874

Agenda Date: 5/15/2025

Agenda #: 2.

Advisory Board: Contra Costa Council on Homelessness PATH Innovations Committee

Subject: ACTION ITEM: Review and Approval of Minutes

Presenter: Matt Lemon, Focus Strategies

Contact:

Information: Minutes from 2.20.25 Committee Meeting and 4.17.25 Working Group Meeting

Referral History and Update:

Recommendation(s)/Next Step(s): Approve Minutes from 2.20.25 Committee Meeting and 4.17.25 Working Group Meeting



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

COMMITTEE MEETING MINUTES

DATE: Thursday, February 20th, 2025, 9:30 am – 11:00 am

RECORDING OF MEETING:

https://us02web.zoom.us/rec/share/rP9ayLJKO-6KU9rDZ_KEdyb_K6moaemcgWEONIP7zvGebW9Y_HpcmWEf1isFyi-2.dBhVxd1aMSkL0CsS?startTime=1740072830000

PASSCODE:

@U7bXQp!

Time	Agenda Item	Presenter/Facilitator
9:30	Welcome and Introductions	- Matt Lemon, Focus Strategies
	Hybrid Meeting Norms	- Matt Lemon, Focus Strategies
	Review and Approval of Minutes	- Matt Lemon, Focus Strategies
	Public Comment – Open Period for public comment on items discussed or not listed on the agenda.	- Members of the public
9:55	Point in Time Count Update – Update on count completed in January 2025	- Jamie Schechter, H3
10:00	Unsheltered Data Dashboard – Quarterly review of unsheltered metrics	- Jamie Schechter, H3
10:15	Coordinated Entry Highlight: Program Referrals From Unsheltered Status – Update on recent referrals to new PSH Projects from Unsheltered Status	- Mary Juarez-Fitzgerald, H3
10:30	Stakeholder Spotlight: Housing Consortium of the East Bay (HCEB) – Next Step Interim Housing Program	- Darin Lounds, HCEB - Chaeanna Williams, HCEB - Mary Juarez-Fitzgerald, H3
10:50	Announcements	- All
10:55	Next Steps	- Matt Lemon, Focus Strategies



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Welcome and Introductions

Committee Members in Attendance: Shawn Ray, Leanne Matthews, Juno Hedrick, Wayne Earl

Staff and Consultants: Jamie Schechter (H3), Mary Juarez-Fitzgerald (H3), Janel Fletcher (H3), Stephanie Bodisco (H3), Matt Lemon (FS), Claire Burrus (FS)

Additional Attendees: Giovanni Velasco Morales, Chaeana Williams, Brianna Ramos, Camille Cooley, Carmen Cano, Lynna Magnuson, Marichelle Alcantara, Olivia Henderson, Kristin Kane, Darin Lounds

Hybrid Meeting Norms

Matt Lemon described hybrid meetings norms including a recommendation to wear masks in person, practicing social distancing, raising your hand, saying your name before speaking and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens the safety of the group or that does not honor meeting norms may be asked to leave.

Review and Approval of Minutes

Wayne Earl made a motion to approve the minutes from December 19, 2024. Shawn Ray seconded the motion. There was no discussion. The motion passed unanimously with four votes in favor and zero votes against.

Public Comment

No public comment was offered.

Point in Time Count Update

Jamie Schechter shared a few photos from the unsheltered Point in Time Count and offered appreciation to the San Pablo Police Department, Contra Costa Health, the Brentwood Police Department, the Contra Costa Department of Information Technology, and the over 150 volunteers who participated in the count. Jamie Schechter noted that Point in Time Count surveys would be administered in the upcoming week and that data would be released in Spring 2025. She also noted that H3 received positive feedback from surveys collected from volunteers.

Unsheltered Data Dashboard

Jamie Schechter presented data several quarterly metrics, including data on prevention, evictions, and Rapid Exit. Jamie Schechter shared that between October and December 2024, 99% of households exiting prevention services exited to temporary or permanent housing. She noted that Catholic Charities accounts for a majority of prevention services in this quarter due to acquisition of new funding. Jamie Schechter shared that between October and December 2024, 273 eviction notices were served – a decrease from the prior quarter. Jamie Schechter shared that 100% of 38 people exited from rapid exit



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

programs exited successfully between October and December 2024. She noted that the only current provider of rapid exit programs is Hope Solutions.

Juno Hedrick inquired about the Hope Solutions rapid exit program. Jamie Schecter shared that the program uses the Keep People Housed program and prioritizes participants based on several vulnerability factors including eviction history and health conditions. She noted that funding for this program goes quickly.

Wayne Earl noted that although eviction data can serve as a useful upstream indicator for people with leases, many people who enter homelessness in the community are not recent lease holders. He inquired as to whether any other upstream indicators might be considered to more comprehensively cover the various circumstances of people at risk of homelessness in the community. Jamie Schecter recommended that the Committee review insights from a recent UCSF report about homelessness in California for more information. Mary Juarez-Fitzgerald noted that the upcoming prevention tool pilot would collect data on whether applicants were lease holders, and that data collected with the tool could be reviewed by the Committee in the near future.

Coordinated Entry Highlight: Program Referrals From Unsheltered Status

Mary Juarez-Fitzgerald shared recent referral data for three Permanent Supportive Housing programs in the community. She reviewed the number of referrals made to each program and the shelter status of each individual referred to the program. She shared that 54 referrals were made to El Portal Place, 13 to Rick Judd Commons, and 15 to Valor Village. The percentage of participants referred from unsheltered status ranged from 40 to 54%, with the remainder of referrals for people in shelter.

Wayne Earl noted that El Portal Place took four years to develop. He encouraged the group to consider the array of services available to people experiencing homelessness while Permanent Supportive Housing developments are built. Janel Fletcher recommended that the group review data for scattered-site Rapid Rehousing programs through a similar lens looking at sheltered status prior to referral.

Leanne Matthews inquired whether there is a waiting list for the programs. Mary Juarez-Fitzgerald specified that Permanent Supportive Housing programs receive referrals through the Coordinated Entry System, which generates and maintains a dynamic prioritization list. She clarified that referrals are not pulled on a first-come-first serve basis and as such Coordinated Entry is not conceptualized as a waiting list. Jamie Schecter reminded the group that individual properties may have waitlists separate from the Coordinated Entry System for units not specifically dedicated to Coordinated Entry referrals.

Leanne Matthews shared that she knows a few people who have recently moved into El Portal Place and were able to be housed next door to one another. She shared that being housed alongside people they already knew was helpful for their transition process.

Wayne Earl inquired about the options available in the County for people who are not able to self-resolve but are also not considered to have high enough vulnerability to be prioritized for Permanent



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Supportive Housing and Rapid Rehousing programs. He expressed interest in learning more from Bay Area Community Services about the services they provide. Jamie Schechter indicated interest in discussing the potential service gap further and reviewing more of the other service types available, such as bridge to PSH, Rapid Rehousing, and Shallow Subsidy programs. She also noted that the system has focused many resources on prevention to try to address homelessness in a more upstream manner. Wayne Earl noted that the longer people experience homelessness, the more trauma is incurred.

Shawn Ray inquired about the cost effectiveness of Permanent Supportive Housing programs such as El Portal Place, which Jamie Schechter noted cost \$400,000 per door to build. He asked what happens when residents no longer require the level of care that Permanent Supportive Housing provides. Jamie Schechter shared that “move on” programs have been used to support people to exit Permanent Supportive Housing programs with vouchers such as Emergency Housing Vouchers. She noted that many participants maintain service needs indefinitely, however. Mary Juarez-Fitzgerald shared that many people prioritized for Permanent Supportive Housing are seniors or people with disabilities living on fixed incomes or those who may benefit from aging in place.

Stakeholder Spotlight: Housing Consortium of the East Bay

Chaeanna Williams and Marichelle Alcantara with the Housing Consortium of the East Bay (HCEB) provided a presentation alongside Mary Juarez-Fitzgerald from H3 on the Next Step Interim Housing Program recently launched by HCEB.

Marichelle Williams shared that HCEB provides services to extremely low-income individuals with developmental disabilities, serious mental illnesses, other special needs, and histories of homelessness. The services that HCEB provides for people experiencing homelessness include safe parking, a tiny home village, shelter, street outreach, and resource centers. All the services provided by HCEB are low barrier, offer individualized support, and are focused on long-term stability and well-being.

Chaeanna Williams provided a brief presentation on the Next Step Interim Housing Program, a pilot program offered in partnership between HCEB and H3 operating out of Concord. She shared that the program launched on January 1, 2025, and has already reached full capacity across 38 rooms. The purpose of the program is to provide trauma-informed, safe interim housing to facilitate the transition of individuals from homelessness to permanent housing.

Mary Juarez-Fitzgerald shared that eligibility for the interim housing program is limited to people experiencing homelessness with an identified housing solution. The first group prioritized for the pilot are people enrolled in emergency shelter, to promote flow through the system. She shared that the program has no maximum length of stay, however each household’s stay is reassessed every 30 days. She shared a few success stories from the program.



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Wayne Earl asked whether the program residents were already receiving support from other programs prior to enrolling in the interim housing program. Mary Juarez-Fitzgerald shared that some were and some were not already connected with other services.

Juno Hedrick inquired about the temporary nature of the Next Step program for participants who lose the housing opportunity they had identified when they entered the program. They asked whether people in these circumstances might stay at Next Step indefinitely. Mary Juarez-Fitzgerald shared that the priority is to ensure that people in these circumstances do not exit to unsheltered homelessness, and that participants and HCEB staff will discuss alternative housing options in a best effort to exit to housing. Chaeanna Williams noted that HCEB meets not only with clients but also with landlords and property management companies to match clients with the best options available for them, which helps promote flow through the program.

Juno Hedrick asked how the Next Step program is introduced to prospective participants. Jamie Schecter indicated that a shelter case manager can bring the program up as an option in a case management meeting. Juno Hedrick raised the potential risk of individual staff members' judgements playing a role in who is and is not offered the program. They shared a bit of their lived experience regarding opportunities like this being used as an incentive or reward for certain types of behavior in shelter settings. Mary Juarez-Fitzgerald specified that only people in shelter with already identified housing solutions would be eligible for the program. She shared that shelters have been directed to offer Next Step openings, when available, to all shelter residents with a housing solution identified. She also shared that some people may opt to stay in shelter given that there is a higher level of care available in shelter and based on individual preferences and circumstances. For example, Next Step does not provide transportation support that shelters may. This could be a determining factor for some residents.

Announcements

No announcements were made.

Next Steps

Matt Lemon stated that the next scheduled meetings are a Working Group meeting on March 20, 2025, a Working Group meeting on April 17, 2025, and a Committee meeting on May 15, 2025.

The meeting adjourned at 10:30 a.m.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

MINUTES

DATE:

Thursday, April 17th, 2025, 9:30 am – 11:00 am

RECORDING OF MEETING:

https://us02web.zoom.us/rec/share/XdYuO7rl-SAWYkr73AJ_AOc8PGSws7o3t5m3wm08khDZHlpn_3H3JpWXsHR7aAay.7IWltryv7G73cR-q?startTime=1744907641000

PASSCODE: TwCEW3k?

Time	Agenda Item	Presenter/Facilitator
9:30	Welcome and Introductions	- <i>Matt Lemon, Focus Strategies</i>
	Working Group Meeting Norms	- <i>Matt Lemon, Focus Strategies</i>
9:45	Point-In-Time (PIT) Count Update – Update on survey data collection and extension of timeline	- <i>Janel Fletcher, H3</i>
9:50	Conference Updates – Reflections on the recent Housing California Conference and National Alliance to End Homelessness Conference	- <i>Jamie Schechter, H3</i> - <i>Shelby Ferguson, H3</i> - <i>Mary Juarez-Fitzgerald, H3</i>
10:00	Federal Changes and HUD Updates – Update on SNOFO technical assistance and other federally funded programs	- <i>Jamie Schechter, H3</i> - <i>Shelby Ferguson, H3</i>
10:15	Data Integration Project – Background on PATH CITED application to improve data sharing for care coordination	- <i>Kim Thai, H3</i> - <i>Ryan Rae Tapie, H3</i>
10:30	Stakeholder Spotlight: Youth Action Board (YAB) – Presentation on the Youth Empowerment Summit	- <i>Juno Hedrick, Lived Experience Advisor and Vice Chair and YAB Lead</i> - <i>Leon Saelee, YAB Lead</i>
10:50	Announcements	- <i>All</i>
10:55	Next Steps	- <i>Matt Lemon, Focus Strategies</i>



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Welcome and Introductions

Committee Members in Attendance: Wayne Earl, LeAnn Matthews, Shawn Ray, Tony Ucciferri, Juno Hedrick, Shawn Ray

Staff and Consultants: Jamie Schecter (H3), Shelby Ferguson (H3), Janel Fletcher (H3), Kimberly Thai (H3), Ryan Tapia (H3), Matt Lemon (Focus Strategies), Allison Mabbs (Focus Strategies)

Additional Attendees: Rickie Lynn Harris, Anya Kushwaha, Kristin Kane, Brianna Ramos, Jared Murti, La Tanya Johnson, John Eckstrom, Marjorie Oliver

Meeting Norms

Matt Lemon described norms for virtual meetings including raising your hand (virtually), saying your name before speaking, and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens safety or does not align with norms may be asked to leave. As of this month's meeting, the meeting format has shifted to a webinar format, where committee members, presenters, staff, and consultants are panelists, and additional attendees can request permission to speak. All meeting norms remain the same.

Point-In-Time (PIT) Count Update

Janel Fletcher provided a brief update on the 2025 Point-In-Time (PIT) Count data. PIT Count data is used to learn about population demographics and estimate needs and causes of homelessness. H3 wrapped up this year's community surveys on March 21st and collected over 430 responses. This year, there is not yet a set due date for when communities need to submit their PIT Count data to the Department of Housing and Urban Development (HUD). Once there is an update on the due date, H3 will submit the data to HUD and then publicly share this year's PIT data. The PIT Count required the hard work of volunteers across Contra Costa County and H3 thanked community partners for their participation in this year's count.

Conference Updates

Jamie Schecter shared an update on Contra Costa County's attendance at this year's Housing California Conference in Sacramento. Attendees at this conference were a mix of affordable housing developers and homeless service providers. There were several sessions and presentations that involved Contra Costa County staff and providers.

H3 staff and partners presented on the Permanent Supportive Housing project, El Portal Place's partnerships and collaborations with a private developer, Hope Solutions, the Public Housing Authority (PHA), and the City of San Pablo. Nicole Green, Reentry Specialist from the Contra Costa Office of



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Education, presented with Homebase on AB109 funding for those with legal system involvement. Members of Hope Solutions' Board presented on their resident empowerment program.

Shelby Ferguson shared an update on H3 staff's experiences attending and presenting at this year's spring National Alliance to End Homelessness (NAEH) Conference in Los Angeles. Conference sessions were focused on unsheltered homelessness. Staff enjoyed sessions on low barrier shelters, lived experience in peer support, connecting health services to homelessness programming, and equity. H3 staff presented on the County's Encampment Resolution Funding (ERF). If committee members are interested in any session materials from the NEAH conference, they can reach out to Shelby.

Federal Changes and HUD Updates

Jamie Schecter provided an update on how recent federal changes impact the community's Unsheltered Special Notice of Funding Opportunity (SNOFO) projects. SHELTER Inc. and H3 both received funding through the last SNOFO which also included HUD technical assistance. As of February 25, 2025, the technical assistance portion of the SNOFO contracts has been terminated. H3 is scheduled to meet with HUD staff in May to learn more about what technical assistance may still be available in the future. Jamie Schecter expressed optimism that the awarded projects will be successful even without HUD technical assistance. The projects funded through the SNOFO align with work already being done in the community and both Shelter Inc. and H3 have experience with these types of projects. The technical assistance initially provided was viewed as a bonus for these projects, not a necessity, and H3 will continue to offer support and technical assistance to SHELTER, Inc. as needed

Jamie Schecter also provided an update that the United States Interagency Council on Homelessness (USICH) has been put on administrative leave. USICH oversees the federal strategic plan on homelessness. With USICH on leave, there will be absence of guidance at the federal level. Contra Costa County plans to look to state and local planning to help guide current community work.

Data Integration Project

Kim Thai and Ryan Rae Tapia shared an overview of the Data Integration Project. H3's Data team and Contra Costa Health's Business Intelligence team have been working on this project for some time. The goal of this project is to expand existing bi-directional data sharing between the Homeless Management Information System (HMIS) and EPIC data system to improve care coordination and reduce duplication of services between health care and homelessness services. The project is building off existing infrastructure created for Whole Person Care integration.

Kim Thai provided details on what data is currently being exchanged across the two data systems. From HMIS, active homeless programs and contact information is shared with the EPIC system. The data is limited to specific programs and is in a static format. The integration project aims to shift to more dynamic data-sharing with expanded program information.



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From the EPIC system, CalAIM authorization dates, Contra Costa Health Provider effective dates, and limited case worker information are shared with HMIS. The integration project will expand data sharing to include all current care team staff and a high-risk flag for when participants are admitted into care in the hospital, psychiatric in-patient services, or detention health services. The high-risk flag would include details of the event to help with care coordination.

Shawn Ray inquired about the details of the high-risk flag. Kim Thai and Ryan Rae Tapia responded that it would allow for H3 staff and HMIS users to coordinate with the discharge teams for clients in in-patient medical facilities and develop discharge plans. An example is working with the discharge team to help clients transition from medical care into a shelter bed. Shawn Ray followed up asking about why the flag would be called “high-risk”. Kim Thai responded that the naming convention came from the EPIC data system. Jamie Schechter added that the “risk” refers to the potential for these clients to fall through system gaps if not flagged for care coordination.

Ryan Rae Tapia provided an update on project status. A significant portion of the project is still in the discovery phase. Staff are currently working to define both data and implementation workflows – what data elements they want to share, where those data elements should appear in the different systems, and how they should be used.

Wayne Earl inquired about the likelihood of clients in in-patient care actually being able to be discharged to shelter beds, and if there is awareness of all the shelter resources by staff that will use this high-risk flag data. Jamie Schechter offered that discharge planning will vary by client, and what resources are available. They will pilot the data sharing process first with H3 staff who are very well-versed in the available system and external resources. Ryan Rae Tapia added that they are at the beginning stages of implementation and that they will iterate over time.

Stakeholder Spotlight: YAB

Juno Hedrick and Anya Kushwaha presented on the Youth Action Board (YAB) and their experiences at the recent Youth Empowerment Summit hosted by the California Coalition for Youth in Sacramento. The summit brought together stakeholders and YABs from across the state of California to discuss preventing, intervening, and ending youth homelessness.

The summit spanned three days and Juno Hedrick and Anya Kushwaha summarized activities on each day of the summit. Day 1 of the summit included sessions on advocacy, data on the unmet needs of homeless youth, selfcare workshops, and a networking dinner. Day 2 of the summit focused on skill development for YAB members with sessions on trauma informed care, leadership training, suicide prevention, and an awards luncheon. Day 3 of the summit centered around advocacy and legislative action. YAB members were provided opportunities to meet with district officials and participated in a rally at the capital where leadership from the Contra Costa County YAB spoke.



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Juno Hedrick shared key takeaways from the summit and the YAB's planned next steps. They highlighted the importance of advocacy and support in collaboration with community partners, community and connection, being present in the work while creating space for joy, and skill building, professional development, and networking. As a result of the summit, the Contra Costa County YAB is coordinating with the Alameda County YAB. Members of each group's leadership will attend each other's standing meetings moving forward. YAB members were already able to use what they learned around advocacy in a recent County meeting on Measure X funding. The YAB is planning on creating more opportunities for YAB members to connect outside the work and plans to return to next year's Youth Empowerment Summit.

Announcements

There were no announcements made.

Next Steps

Matt Lemon stated that the next PATH meeting will be a committee meeting on May 15, 2025. In addition, working group meetings are scheduled for June 19, 2025, and July 17, 2025.

Meeting adjourned at approximately 10:22 am.