



## AGENDA

### CONTRA COSTA COUNTY Contra Costa Council on Homelessness

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Thursday, December 19, 2024

9:30 AM

HYBRID:

In person: 2400 Bisso Lane, D2, Concord

Virtual: Register here:

<https://us02web.zoom.us/meeting/register/tZEld-uhrjMoH9fFuTqxYYkIBZCIQstsMo9F#/registration>

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#### PATH Innovations Committee

PATH Innovations 12.19.24 Committee Agenda and Slides

[24-4494](#)

**Attachments:** [PATH Innovations Committee Meeting Agenda 12192024](#)  
[PATH Innovations Committee Meeting PPT 12192024](#)

Agenda Items: Items may be taken out of order based on the business of the day and preference of the Committee

1. Roll Call and Introductions
2. Review and Approval of PATH Innovations Committee Minutes from 2.15.24 and 11.21.24 [24-4495](#)

**Attachments:** [PATH Innovations Committee Meeting Minutes 02152024](#)  
[PATH Innovations Committee Meeting Minutes 11212024](#)

3. Public comment on any item under the jurisdiction of the Committee and not on this agenda (speakers may be limited to two minutes).
4. Prevention Screening Tool – Update on development process and timeline for new prevention tool

Mary Juarez-Fitzgerald, H3

5. 2025 Committee Workplan – Review proposed 2025 Workplan [24-4493](#)

**Attachments:** [PATH Workplan 2025 Draft 11212024](#)

6. Action Item: 2025 Committee Workplan Approval – Vote on whether to adopt the 2025 workplan as discussed in the meeting

Matt Lemon, Focus Strategies

7. Announcements

All

8. Next Steps

Matt Lemon, Focus Strategies

The next meeting is currently scheduled for January 16, 2025

Adjourn

The Committee will provide reasonable accommodations for persons with disabilities planning to attend the Committee meetings. Contact the staff person listed below at least 72 hours before the meeting. Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the County to a majority of members of the Committee less than 96 hours prior to that meeting are available for public inspection at \_\_\_\_\_, during normal business hours. Staff reports related to items on the agenda are also accessible online at [www.contracosta.ca.gov](http://www.contracosta.ca.gov). If the Zoom connection malfunctions for any reason, the meeting may be paused while a fix is attempted. If the connection is not reestablished, the committee will continue the meeting in person without remote access. Public comment may be submitted via electronic mail on agenda items at least one full work day prior to the published meeting time.

For Additional Information Contact: [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org)



# CONTRA COSTA COUNTY

1025 ESCOBAR STREET  
MARTINEZ, CA 94553

## Staff Report

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**File #:** 24-4494

**Agenda Date:** 12/19/2024

**Agenda #:**

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Advisory Board: Contra Costa Council on Homelessness- PATH Innovations Committee

Subject: PATH Innovations 12.19.24 Committee Agenda and Slides

Presenter:

Contact:

Information:

Referral History and Update:

Recommendation(s)/Next Step(s):



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## COMMITTEE MEETING AGENDA

**DATE:** Thursday, December 19<sup>th</sup>, 2024, 9:30 am – 10:30 am

**LOCATION:**

2400 Bisso Lane, Suite D2, Concord – Venti Conference Room ([map](#))

*While the use of masking is not required, it is recommended. Masks will be available at the meeting.*

**PUBLIC ACCESS:**

The public may attend this meeting in person at the above location. The public also may attend this meeting remotely via Zoom or call-in. Login information and call-in information is provided below.

**HOW TO JOIN THE MEETING VIA ZOOM:**

<https://us02web.zoom.us/meeting/register/tZEld-uhrijMoH9fFuTqxYYkIBZCIQstsMo9F>

**HOW TO JOIN THE MEETING VIA CALL-IN:**

1-669-900-6833

Meeting ID: 858 0290 8253

Passcode: 093838

Time	Agenda Item	Presenter/Facilitator
9:30	<b>Welcome and Introductions</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Hybrid Meeting Norms</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Review and Approval of Minutes</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Public Comment</b> – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:50	<b>Prevention Screening Tool</b> – Update on development process and timeline for new prevention tool	- <i>Mary Juarez-Fitzgerald, H3</i>
9:55	<b>2025 Committee Workplan</b> – Review proposed 2025 Workplan	- <i>Jamie Schecter, H3</i>
10:15	<b>Action Item: 2025 Committee Workplan Approval</b> – Vote on whether to adopt the 2025 workplan as discussed in the meeting	- <i>Matt Lemon, Focus Strategies</i>
10:20	<b>Announcements</b>	- <i>All</i>
10:25	<b>Next Steps</b>	- <i>Matt Lemon, Focus Strategies</i>



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

### **HOW TO PROVIDE PUBLIC COMMENT:**

Persons who wish to address the Council on Homelessness during public comment on matters within the jurisdiction of the Council on Homelessness that are not on the agenda, or who wish to comment with respect to an item on the agenda, may comment in person, via Zoom, or via call-in. Those participating in person should stand where they are sitting when called upon. Those participating via Zoom should indicate they wish to speak by using the “raise your hand” feature in the Zoom app. Those calling in should indicate they wish to speak by dialing \*9 on their phone. All public comments will be limited to 2 minutes per speaker.

For assistance with remote access contact: [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org) or call 925-608-6700  
Public comments may also be submitted before the meeting by email at [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org) or by voicemail at 925-608-6700. Comments submitted by email or voicemail will be included in the record of the meeting but will not be read or played aloud during the meeting.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the Contra Costa Council on Homelessness to a majority of members less than 72 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, Building D, 2nd Floor, Concord, CA 94520 during normal business hours. Public comment may be submitted via electronic mail on agenda items at least one full workday prior to the published meeting time. The Contra Costa Council on Homelessness will provide reasonable accommodations for persons with disabilities planning to attend meetings. Contact the H3 office at least 72 hours before the meeting: Phone: (925) 608-6700; Email: [cchomelesscouncil@cchealth.org](mailto:cchomelesscouncil@cchealth.org)



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## Commonly Used Acronyms and Terms

Acronym	Definition
APR	Annual Performance Report (for HUD homeless programs)
BOS	Board of Supervisors (Contra Costa County)
BCSH	California Business Consumer, Services and Housing Agency
CARE	Coordinated Assessment and Resource
CCACS/CCYCS	Contra Costa Adult Continuum of Service/ Contra Costa Youth Continuum of Services (H3 programs)
CDBG, CDBG-CV	Community Development Block Grant (federal and state programs) and the federal Community Development Block Grant CARES Act coronavirus allocation.
CESH	California Emergency Solutions and Housing program (state funding)
COH	Council on Homelessness
Continuum of Care (CoC)	Continuum of Care approach to assistance to the homeless. Federal grant program promoting and funding permanent solutions to homelessness.
Con Plan	Consolidated Plan, a locally developed plan for housing assistance and urban development under CDBG.
CES/CE	Coordinated Entry
CNWS	Concord Naval Weapons Station
CORE	Coordinated Outreach Referral, Engagement program
COVID-19	Coronavirus
DCD	Contra Costa Department of Conservation and Development
DOC	Department Operations Center
CDSS	California Department of Social Services
EHSD	(Contra Costa County) Employment and Human Services Division
EOC	Emergency Operations Center
ESG and ESG-CV	Emergency Solutions Grant (federal and state program) and the federal Emergency Solutions Grant CARES Act coronavirus allocation.
FMR	Fair Market Rent (maximum rent for Section 8 rental assistance/CoC grants)
HCD	Housing and Community Development (State office)
HCFC	Housing Coordinating and Financing Council (state governing board under BCSH)
HEAP	Homeless Emergency Aid Program (state funding)
HEARTH	Homeless Emergency and Rapid Transition to Housing (HEARTH) Act of 2009
HHAP	Homeless Housing and Assistance Program (state funding);
HMIS	Homeless Management Information System
HOME	Home Investment Partnerships (CPD program)
Homekey	California funding to support development of interim and permanent housing
HUD	U.S. Department of Housing and Urban Development (federal)
MHSA	Mental Health Services Act



Contra Costa Continuum of Care

# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Acronym	Definition
NOFO	Notice of Funding Opportunity
PHA	Public Housing Authority
Project Roomkey	COVID-related State funding program to support de-congregating homeless shelters using hotels/motels.
PSH	Permanent Supportive Housing
PUI	Persons Under Investigation
RFP/RFQ/LOI	Request for Proposal/Request for Qualifications/Letter of Intent related to funding opportunities
RRH	Rapid Rehousing
SAMHSA	Substance Abuse & Mental Health Services Administration
SRO	Single-Room Occupancy housing units
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
TA	Technical Assistance
TAY	Transition Age Youth (usually ages 16-24)
VA	Veterans Affairs (U.S. Department of)
VASH	Veterans Affairs Supportive Housing
VI-SPDAT	Vulnerability Index – Service Prioritization Decision Assistance Tool
<p><i>Contra Costa County COVID-19 Resources:</i>  Please see below for additional resources on COVID-19.  Health Services COVID Data Dashboard- <a href="https://www.coronavirus.cchealth.org/dashboard">https://www.coronavirus.cchealth.org/dashboard</a>  Health Services Homeless Specific Data Dashboard- <a href="https://www.coronavirus.cchealth.org/homeless-dashboard">https://www.coronavirus.cchealth.org/homeless-dashboard</a>  Health Services COVID Updates- <a href="https://www.coronavirus.cchealth.org/health-services-updates">https://www.coronavirus.cchealth.org/health-services-updates</a>  Health Services Homeless-Specific COVID Resources -<a href="https://www.coronavirus.cchealth.org/for-the-homeless">https://www.coronavirus.cchealth.org/for-the-homeless</a></p>	



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

December 19, 2024, 9:30 – 10:30 am



# WELCOME & INTRODUCTIONS

*Matt Lemon, Focus Strategies*

*PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who commit to leading, monitoring, implementing, and assigning priorities to reduce unsheltered homelessness by 75% by the end of 2024.*

# ROLL CALL

PATH Innovations Committee Members

## Just Cause

- A need to care for a child, parent, grandparent, grandchild, sibling, spouse, or domestic partner;
- A contagious illness that prevents a member from attending in person;
- A need related to a physical or mental disability that is not otherwise accommodated for; or
- Travel while on official business of the body or another state or local agency.

## Emergency Circumstances

- A physical or family medical emergency that prevents a member from attending in person.

# VIRTUAL ATTENDANCE EXEMPTION

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Deanne Pearn

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Juno Hedrick

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Shawn Ray

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Tony Ucciferri

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Wayne Earl

## COMMITTEE MEMBERS

# INTRODUCTIONS

H3 Staff  
Focus Strategies  
Stakeholders

# HYBRID MEETING NORMS

*Matt Lemon, Focus Strategies*

# HYBRID MEETING NORMS

1. Masking is recommended but not required (masks are available)
2. Social distancing – red = please keep safe distance, green = ask first
3. Raise your hand (actual or virtual) before speaking
4. Say your name and if you're a Committee member before speaking
5. 2-minute timer for public comments
6. Maintain a safe and respectful environment, even when disagreeing
7. Make and take space – consider your privilege and other voices who are in and not in the room
8. Minimize distractions like side conversations and cell phone use
9. Food and drink – please clean up and be mindful of smells and allergens

# HYBRID MEETING NORMS

An individual may be asked to leave should they behave in a manner that threatens the safety of the group or does not honor these meeting norms.



# REVIEW & APPROVE MINUTES

*Matt Lemon, Focus Strategies*

# ACTION ITEM

- Approve minutes from the February 15, 2024, PATH Innovations Committee meeting.



# PUBLIC COMMENT

*Matt Lemon, Focus Strategies*

*Open period for public comment on items discussed or not listed on the agenda.*

# PREVENTION SCREENING TOOL UPDATE

*Mary Juarez-Fitzgerald, H3*

# 2025 WORKPLAN DEVELOPMENT AND APPROVAL

*Jamie Schechter, H3*

# 2025 COMMITTEE WORKPLAN

By the end of 2024, all Council on Homelessness Committees will develop workplans for calendar year 2025\*

The workplans will:

- Outline the Committee's activities for the year
- Clarify connections between activities and the Committee's objectives
- Roll up to a high-level workplan for Council on Homelessness

\*The PATH Innovations Committee will adopt a final workplan at the November 2024 meeting

# WORKPLAN DEVELOPMENT GOALS

## Alignment with CoH Committees

- Identify points of collaboration

## High level

- Build in flexibility as our work is iterative and dynamic

## Ambitious

- Keep striving for high impact

## Strategic

- Build on identified priorities and strategies

# STRATEGY 1: FUNDING

## Encampment Resolution Funds

- Support implementation of ERF-funded programs
- Inform CoC's strategy for encampment intervention and monitor results

## Consolidated Housing and Homeless Services

- Support implementation of programs funded by CHHS and other local sources of flexible funds



# STRATEGY 2: TOOLS AND PROCESSES

## **Unsheltered Dashboard**

- Review and adopt revisions to unsheltered metrics to monitor progress on Committee goals

## **Coordinated Prevention**

- Monitor and advise on adoption of prevention and Rapid Exit tools

# STRATEGY 3: COMMUNICATION AND COORDINATION

## **Coordinated Prevention**

- Serve as thought partner in development of Coordinated Prevention approach

## **Provider and Stakeholder Engagement**

- Discuss innovative approaches and identify opportunities for partnerships in the community
- Explore models of landlord engagement

# 2025 WORKPLAN REVIEW

## PATH Innovations Committee Overview

The PATH Innovations Committee monitors projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County by 75%

Annual Priorities	Audience	Goals and Activities			
		Q1: Jan - Mar	Q2: Apr - Jun	Q3: Jul - Sep	Q4: Oct - Dec
1. Reduce Unsheltered Homelessness 2. Target prevention and Rapid Exit resources to overrepresented groups 3. Monitor encampment intervention services 4. Monitoring shelter flow 5. Monitor development of new housing opportunities + pipeline	1. Providers in the Homelessness Response System 2. Stakeholders interested in data driven innovations to reduce unsheltered homelessness 3. People experiencing homelessness or at risk of homelessness	Goals: Orient new members; Assess opportunities to monitor shelter and development of new housing opportunities  Committee Activities: - Review 2025 Workplan - Review unsheltered data dashboard  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools	Goals: Monitor/advise on adoption of Prevention tool  Committee Activities: - Review unsheltered data dashboard - Review PIT Count insights - Review status and recommendations on prevention prioritization tool  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy	Goals: Review status and outcomes for Prevention/Rapid Exit  Committee Activities: - Review unsheltered data dashboard - Review Annual Report insights - Review status and outcomes for Prevention/Rapid Exit  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy	Goals: Review efforts over the past year; Adopt priorities and workplan for 2026  Committee Activities: - Review unsheltered data dashboard - Review progress on activities and goals over the past year - Review and adopt 2026 Workplan  Workgroup Activities: - Review goals and priorities and develop 2026 workplan

**Scratch Pad**  
 Use this area to take note of draft or in progress ideas that may need further discussion before adding to the work plan

**Reference Round Up**  
**SMARTIE Goals:**  
<https://www.managementcenter.org/resources/smartie-goals-worksheet/>  
  
**Previous Agendas and minutes:**  
<https://www.contracosta.ca.gov/AgendaCenter>

**Accountability Corner**

**January - March Update**  
 1. What goals/milestones were accomplished?  
 2. What new needs were identified?

**July - September Update**  
 1. What goals/milestones were accomplished?  
 2. What new needs were identified?

**April - June Update**  
 1. What goals/milestones were accomplished?  
 2. What new needs were identified?

**October - December Update**  
 1. What goals/milestones were accomplished?  
 2. What new needs were identified?

# APPROVE 2025 WORKPLAN

*Matt Lemon, Focus Strategies*

# ACTION ITEM

- Approve PATH Innovations Committee meeting workplan for 2025 as discussed in this meeting.



# ANNOUNCEMENTS

# NEXT STEPS

*Matt Lemon, Focus Strategies*

# UPCOMING MEETINGS

- January 16, 2025 (Working Group Meeting)
- February 20, 2025 (Committee Meeting)
- March 20, 2025 (Working Group Meeting)





# CONTRA COSTA COUNTY

1025 ESCOBAR STREET  
MARTINEZ, CA 94553

## Staff Report

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**File #:** 24-4495

**Agenda Date:** 12/19/2024

**Agenda #:** 2.

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Advisory Board: Contra Costa Council on Homelessness

Subject: Review and Approval of PATH Innovations Committee Minutes from 2.15.24 and 11.21.24

Presenter: Matt Lemon, Focus Strategies

Contact:

Information: Review and Approval of PATH Innovations Committee Minutes from 2.15.24 and 11.21.24

Referral History and Update:

Recommendation(s)/Next Step(s): Review and Approve minutes



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## COMMITTEE MEETING MINUTES

**DATE:** Thursday, February 15<sup>th</sup>, 2024, 9:30 am – 11:00 am

**RECORDING OF MEETING:**

[https://us02web.zoom.us/rec/share/UKQWpmDDq0jLFykIxYvAyIVCO7bELtzHGxA\\_D7McaFP6bTME3VXNaRDOblmD2uF4.vuDsVI9nTTDu662n](https://us02web.zoom.us/rec/share/UKQWpmDDq0jLFykIxYvAyIVCO7bELtzHGxA_D7McaFP6bTME3VXNaRDOblmD2uF4.vuDsVI9nTTDu662n)

**PASSCODE:**

@ERRK9T^

Time	Agenda Item	Presenter/Facilitator
9:30	<b>Welcome and Introductions</b>	- <i>Matt Mitchell, Focus Strategies</i>
	<b>Hybrid Meeting Norms</b>	- <i>Matt Mitchell, Focus Strategies</i>
	<b>Review and Approval of Minutes</b>	- <i>Matt Mitchell, Focus Strategies</i>
	<b>Public Comment</b> – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:50	<b>2024 Committee Workplan</b> – Review and vote on whether to approve 2024 Workplan	- <i>Jamie Schechter, H3</i>
10:10	<b>System Reporting Metrics</b> – Review of existing metrics used in other reporting efforts that may inform Unsheltered Data Dashboard revisions	- <i>Jamie Schechter, H3</i>
10:30	<b>Stakeholder Spotlight: 211</b> – Presentation from 211 on prevention implementation and expansion	- <i>Justin Jarratt, 211</i>
10:50	<b>Announcements</b>	- <i>All</i>
10:55	<b>Next Steps</b>	- <i>Matt Mitchell, Focus Strategies</i>



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Welcome and Introductions**

Committee Members in Attendance: Shawn Ray, Wayne Earl, Deanne Pearn, Juno Hedrick (virtual)

Staff and Consultants: Jamie Schecter (H3), Shelby Ferguson (H3), Mary Juarez-Fitzgerald (H3), Matt Mitchell (FS), Matt Lemon (FS),

Additional Attendees: Justin Jarratt (Contra Costa Crisis Center), Jill Ray (Office of Supervisor Candace Andersen), Jo Bruno (Delta Peers, Council on Homelessness), Jeanette Vargas (Employment and Human Services Adult and Aging SSI Advocacy Services)

## **Hybrid Meeting Norms**

Matt Mitchell described hybrid meetings norms including a recommendation to wear masks in person, practicing social distancing, raising your hand, saying your name before speaking and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens the safety of the group or that does not honor meeting norms may be asked to leave.

**Stakeholder Spotlight: 211** (Note: This item was moved up in the agenda due to staff availability.)

Justin Jarratt presented an overview of the work conducted by the Contra Costa Crisis Center (Center). He stated that the Center runs the 211 and 988 phone lines and also offers other services including grief support, community outreach, smoking cessation, assistance with disaster response, providing information/assistance on hate crimes, support for clients discharged from psychiatric emergency rooms, and answering after hours calls for child and adult protective services. The Center also provides connections to and maintains a database of resources for children aged 0 – 5 with behavioral or developmental concerns. Justin Jarratt noted that the Center distributes flyers across the County to advertise their services, offers training on their services and resource databases, and has volunteer opportunities available.

Justin Jarratt noted that 211 services have been operating since 2005. In addition to answering calls, the Center maintains an online Resource Directory with information on over 1,800 different resources. He stated that 211 provides some Coordinated Entry support and works closely with CORE and CARE agencies. 211 can enter participants into HMIS and make referrals. He stated they support Homelessness Prevention and Diversion services and use a series of questions developed in partnership with H3 and providers to identify and support people at imminent risk of homelessness. He noted that they have connected at least 83 people to prevention services so far in 2024.

Deanne Pearn noted that 211 does a lot of things and asked about capacity and resources. Justin Jarratt stated that the Center received about 70,000 calls last year and has paid staff and over 100 volunteers. He noted that they do rely on community support to ensure they can answer the volume of calls they receive. He stated they are able to answer over 90% of calls to the crisis line (988) within 60 seconds and that 211 calls are typically answered within a few minutes.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

The Committee asked about how the Center experiences and refers clients in different situations. Deanne Pearn asked about the prevention process and Jamie Schecter asked about how 211 navigates clients to either Coordinated Entry or alternative prevention services. Shawn Ray asked about services for people who will be exiting from corrections systems.

Justin Jarratt noted that the Center partners closely with CORE and that callers can press “3” to speak directly with CORE staff. He noted that 211 can also spend time working with clients on problem solving or identifying other resources like food or mental health supports. He stated that 211 staff will ask screening questions to identify those at imminent risk of homelessness including people who have received an eviction notice or unlawful detainer. Those who are at imminent risk can be referred to Coordinated Entry, while those who are in other situations can be referred to other resources like Seasons of Sharing. Justin Jarratt stated that they often get calls from people who have just exited from corrections systems or their family members and can refer them to services like the Reentry Success Center.

### **Review and Approval of Minutes**

Wayne Earl made a motion to approve from October 19, 2023. Deanne Pearn seconded the motion. There was no discussion. The motion passed 3-0 (Juno Hedrick was not present for the vote).

### **Public Comment**

No public comment was offered.

### **2024 Committee Workplan**

Jamie Schecter presented and led a discussion on the draft 2024 Committee Workplan. She noted that the workplan outlines activities for the year and includes strategies related to funding; tools and processes; and communication and coordination. She stated the workplan should be in alignment with work in other CoH committees, be flexible and dynamic, strive for high but achievable impact, and strategically build on identified priorities.

The Committee discussed ways to engage more fully with agencies and other partners working in behavioral health, healthcare, criminal justice, and related systems. Wayne Earl stated the Committee should be more strategic about partnerships in the community, particularly around substance use and addiction services. Shawn Ray stated that the Committee should be discussing issues like addiction and reentry services at every meeting, including how to better work with and understand services available in jails. He stated he would like the Committee to look at what systems are in place, how health and safety codes are enforced, and similar topics. Jill Ray stated that more collaboration between systems can be a piece of the puzzle to help people transition and that it is important to hear directly from people doing the work on the ground.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Committee members and other attendees expressed that substance use, addiction, and homelessness should not be criminalized. Wayne Earl expressed a need for positive pressures to help people transform. Deanne Pearn stated that there is a need for both housing and services and that while there is some housing funding, identifying funding for services can be more challenging. She noted that the Committee could look into things like better transition planning and identifying system-wide check-in points. Jo Bruno noted that the discussions could focus on the theme of recovery. Shawn Ray stated that he would like to see the Committee be more powerful on these issues.

Juno Hedrick stated that these conversations are nuanced and there should be a place to talk about them. Deanne Pearn expressed interest in having a working group or other forum to discuss the criminal/legal system and mental health. Shelby Ferguson and Juno Hedrick noted that there are similar discussions happening in the Equity Committee and there may be opportunities for cross-pollination.

Jamie Schecter stated that the conversation is appreciated and helps the Committee define its agenda. She noted that the Committee intentionally focuses on housing in part because while communities across the country also have behavioral health challenges, homelessness is higher in California because of housing costs. She stated that they partner with behavioral health and other sectors and that the workplan can include more focus on bringing in other partners to learn about and help coordinate with the work being done.

The Committee discussed potential partners or agencies to work with. Shawn Ray noted that the Committee should work to bring behavioral health to the table in a more robust way. Deanne Pearn stated that CalAIM resources are developing, but that providers have not yet seen the benefits. Jamie Schecter noted that they could work on bringing the Contra Costa Health Plan to present on CalAIM and could also reach out to Kaiser Permanente, as they are providing services in the community. She also noted that the Committee could consider tracking metrics related to these topics.

Jamie Schecter stated that they hear that stakeholder presentations this year should include behavioral health, probation, and other sectors. She noted that she updated priority four in the draft workplan to include coordinating and communicating with innovative community approaches to address unsheltered homelessness, including re-entry populations, people who use substances, and/or who have mental health conditions. She stated that the workplan is meant to be flexible and high-level and can give us options to talk about the issues discussed today.

### **Approval of Workplan**

Shawn Ray made a motion to approve the workplan. Deanne Pearn seconded the motion. Wayne Earl stated that he wanted to recognize Jo Bruno's comment in the chat about the importance of peer support. Juno Hedrick stated agreement that an underlying theme to discuss is recovery and noted that could be explicitly mentioned in the workplan. Matt Mitchell stated that the document is designed to be flexible and can be updated based on the work of the Committee. The motion passed unanimously.



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **System Reporting Metrics**

Jamie Schecter presented an overview of other reporting metrics that can help inform thinking about the Unsheltered Data Dashboard. She summarized seven system performance metrics developed by HUD in 2015 that all CoCs must report on, including length of time homeless, returns to homelessness, and positive housing outcomes. She also presented an example of how household exits are reported in the Prevention Performance Dashboard.

Wayne Earl stated that the HUD system performance measures may capture things outside the control of the CoC, like housing prices or general economic health and asked what they are used for. Jamie Schecter noted that the measures are used by HUD to inform some funding decisions and are used at the local level to help identify trends and understand program impacts. However, she noted that the system performance measures are not set up in a way that helps understand differences across sub-populations and that they do reflect any data on folks who are not connected to the system.

Wayne Earl stated that he would like to see demographic data comparing people in encampments to those in shelter to help better identify how needs may differ.

Jamie Schecter asked members to think about which metrics would be useful to review in the future and whether there were any other external data sources (such as the University of California San Francisco's recent statewide analysis of homelessness) that could inform potential revisions the Unsheltered Data Dashboard.

## **Announcements**

No announcements were provided due to time.

## **Next Steps**

Jamie Schecter noted that the next workgroup meetings are on March 21, 2024, and April 18, 2024.

**Meeting adjourned at 11:00 am.**



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## MINUTES

**DATE:** Thursday, November 21<sup>st</sup>, 2024, 9:30 am – 11:00 am

**RECORDING OF MEETING:**

<https://us02web.zoom.us/rec/share/O8TMWXCFkgLZ9JhzoGuwRGXe3o2SXjRcWeZ11P3HbEp3yYM9r02KR-c77pSP0W0.IiSlu6lo4-eelTc>

**PASSCODE:**

?9&PSh?S

Time	Agenda Item	Presenter/Facilitator
9:30	<b>Welcome and Introductions</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Hybrid Meeting Norms</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Review and Approval of Minutes</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Public Comment</b> – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:50	<b>Unsheltered Data Dashboard</b> – Quarterly review of unsheltered metrics	- <i>Mary Juarez-Fitzgerald, H3</i>
10:00	<b>Recap of 2024 Workplan</b> – Review of Committee’s work over the past year	- <i>Jamie Schecter, H3</i>
10:10	<b>2025 Committee Workplan</b> – Review proposed 2025 Workplan	- <i>Jamie Schecter, H3</i>
10:30	<b>Action Item: 2025 Committee Workplan Approval</b> – Vote on whether to adopt the 2025 workplan as discussed in the meeting	- <i>Matt Lemon, Focus Strategies</i>
10:35	<b>Stakeholder Spotlight: CORE</b> – Presentation from CORE on their work	- <i>Fadi Elhayek, CORE</i>
10:50	<b>Announcements</b>	- <i>All</i>
10:55	<b>Next Steps</b>	- <i>Matt Lemon, Focus Strategies</i>



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Welcome and Introductions**

Committee Members in Attendance: Wayne Earl, Juno Hedrick, Deanne Pearn

Staff and Consultants: Jamie Schechter (H3), Mary Juarez-Fitzgerald (H3), Kate Horsting (H3), Matt Lemon (FS), Claire Burrus (FS), Carina Rodriguez-Pena (H3)

Additional Attendees: Fadi Elhayek (CORE/H3), LeAnn Matthews, Jill Ray (Office of Supervisor Candace Andersen), Cynthia Chavez (Shelter Inc.), Alexander Martinez (H3)

## **Hybrid Meeting Norms**

Matt Lemon described hybrid meetings norms including a recommendation to wear masks in person, practicing social distancing, raising your hand, saying your name before speaking and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens the safety of the group or that does not honor meeting norms may be asked to leave.

## **Review and Approval of Minutes**

This section of the agenda was postponed because the meeting was converted to a Working Group meeting.

## **Public Comment**

This section of the agenda was postponed because the meeting was converted to a Working Group meeting.

## **Unsheltered Data Dashboard**

Mary Juarez-Fitzgerald reviewed prevention, rapid exit, and eviction data for the period from July 2024 to September 2024. In the period, 92% of exits from prevention programs were to temporary or permanent housing. Mary Juarez-Fitzgerald noted that the County is working with Bay Area Community Services (BACS) to pilot a prevention program that includes a screening tool and application platform.

Mary Juarez-Fitzgerald stated that data from the Sheriff's Office shows 326 eviction notices were served from July to September 2024. She noted that this is a decrease compared to the number of evictions from Quarter 1 and Quarter 2 2024.

Mary Juarez-Fitzgerald shared that Rapid Exits is a program designed to provide financial assistance to help literally homelessness clients identify housing, and that Hope Solutions is the only provider of Rapid Exit services. Of the 23 program exits that occurred during the quarter, 100% were to temporary or permanent destinations.





# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Recap of 2024 Workplan**

Jamie Schechter shared activities and progress made during 2024. She noted that the goal of the PATH Committee is to monitor projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County by 75% in 2024. Jamie Schechter highlighted activities that the PATH Committee worked on throughout the year. Activities related to data reviews and improvements included developing revised metrics and a new format for the Unsheltered Data Dashboard and reviewing results for the Point in Time Count and the Annual Report. Community coordination activities included receiving presentations from 211, the Equity Committee, the Office of Reentry and Justice, and the RYSE Center.

Jamie Schechter also highlighted activities related to monitoring prevention/rapid exit programs and resources to help reduce unsheltered homelessness. The activities included discussing the vision for Coordinated Prevention, reviewing participant satisfaction survey results, reviewing resources available through Measure X and other RFPs, and hearing updates on the Community Solutions grant, Encampment Resolution Fund (ERF) grant, and the BACS Pilot.

Jamie Schechter shared some of the progress made during 2024. The County added nearly 100 emergency shelter beds, received a grant from the ERF program, increased the number of participant satisfaction survey responses, and has seen a 173% increase in prevention and diversion services according to the Annual Report. The County also began implementing a pilot of a screening tool with 211 and continued to coordinate with prevention providers.

## **2025 Committee Workplan**

Jamie Schechter presented a draft of the 2025 Committee workplan. She noted that the goals for the draft workplan include aligning with other CoH committees, building in flexibility to iterate, striving for high impact, and strategically building on identified priorities. Strategies in the draft workplan include funding (e.g., implementing and monitoring ERF-funded programs), tools and processes (e.g., reviewing the Unsheltered Data Dashboard), and communication and coordination (e.g., serving as a thought partner in the development of a Coordinated Prevention approach).

Jamie Schechter walked through the draft 2025 workplan. Quarterly goals include orienting new members, assessing opportunities to monitor shelter and the development of new housing opportunities, monitoring the adoption of a prevention screening tool, and reviewing the status and outcomes of prevention and Rapid Exit programs. Planned activities include reviewing the Unsheltered Data Dashboard, PIT count results, and the Annual Report; advising on the adopting of prevention screening tools; monitoring updates on prevention pilots and shallow subsidies; and meeting with stakeholders to hear about shelter, housing, or other community approaches to address unsheltered homelessness.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Wayne Earl stated that his experience with an ERF program demonstrated the importance of expanding resources the mental health and substance use disorder services to support people while they wait for housing, as well as the importance of expanding housing resources. He noted that monitoring these supports in both sheltered and unsheltered situations complements and expands on the Committee's work monitoring prevention programs. Jamie Schechter stated that it could be helpful to have the CORE team provide an update on Encampment Resolution projects in Quarter 2 or Quarter 3 of 2025.

Jill Ray shared that she would like the Committee's work to include a focus on people coming out of incarceration. She noted that there are programs funded through AB109 and that the County is working with the state prison system to soft launch a program to provide supports for people returning to the community from state prison. Jamie Schechter added an activity to hear updates on AB109 funds to the workplan for Quarter 3.

Jamie Schechter noted that the Committee can revisit the workplan at the next meeting.

### **Action Item: 2025 Committee Workplan Approval**

This section of the agenda was postponed because the meeting was converted to a Working Group meeting.

### **Stakeholder Spotlight: CORE**

Fadi Elhayek provided a presentation on CORE mobile outreach including projects supported by ERF grants. He stated that CORE operated 7 days a week from 8 am to 12 am and has 22 teams working across the county. He shared that the teams are dispatched through 211 or through direct communication with service providers and the outreach teams build relationships, conduct needs assessments, and provide supports for people experiencing unsheltered homelessness. He stated that CORE serves as a "front door" to services including physical and behavioral health, shelter and warming centers, encampment abatement, transportation to appointments, connections to community resources (e.g., benefits, legal services, employment services), and housing placements.

Fadi Elhayek stated that H3 and CORE's work is aligned with the United States Interagency Council on Homelessness's strategies to address encampments humanely and effectively. He noted that the strategies are organized in six categories including equity, crisis response, collaboration, housing and support, data and evidence, and prevention. He also stated that CORE uses several best practices in the street outreach work, including using a co-response model in partnership with law enforcement, harm reduction, respecting space, employing rapid resolution and family reunification efforts, providing timely notices of abatement, and coordinating with shelter providers to hold beds.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Fadi Elhayek suggested that Committee members and others review the Contra Costa County Homeless Encampment Action Protocol, which was last updated in October 2024. He stated that the Protocol can help guide requests for support to address encampments.

Fadi Elhayek shared some impacts of ERF funded programs. He noted that the Castro encampment in Richmond was cleared in partnership with law enforcement and a site-based contractor that provides services and security. He stated that 104 people were served at the encampment between August 2023 and March 2024. He shared the demographics of encampment residents which showed that 29% were experiencing homelessness for the first time, 64% were experiencing chronic homelessness, 73% reported having a disabling condition, and 25% were survivors of domestic violence.

Fadi Elhayek shared updates on the ERF-2 project currently underway. CORE is coordinating with the City of Richmond and the Richmond Community Foundation to address encampments. The project provides interim housing at three hotel sites and is currently working on permanent housing goals with about 35 individuals. He also shared plans for the ERF-3 project which will expand services in the City of San Pablo. The project is intended to serve at least 50 individuals at an encampment that has been in place for about 12 years. He noted that there will be a dedicated CORE team providing services and that the team will coordinate with the City, law enforcement, and medical professionals.

Wayne Earl expressed appreciation for the work that CORE does in the community. Jill Ray asked for an update on how CORE is serving detention facilities. Fadi Elhayek stated that a CORE team focused on reentry started at the beginning of the fiscal year and is funded from AB109. He noted that the team has placed 19 individuals into treatment programs or shelter and that they are hoping to get more referrals from the Probation department.

LeAnn Matthes shared that her friend recently got housing through the CORE program and expressed gratitude for the CORE team's work. Jamie Schecter shared that the Committee will receive more updates on ERF projects over the coming year, including updates on funding for modular shelter units that will help permanently expanding shelter capacity.

### **Announcements**

Wayne Earl shared that the Bay Area Rescue Mission is expanding transitional housing for graduates of a residential program. Deanne Pearn shared that Hope Solutions is opening their first cottage community (and the first in the county) land for six seniors, with a grand opening on December 10<sup>th</sup>. She noted that the community is on faith-owned land and provides dignified permanent supportive housing with intensive support services.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

### **Next Steps**

Jamie Shecter stated that the next Committee meeting is scheduled for December 19, 2024 and that H3 will reach out to Committee members to determine availability.

**Meeting adjourned at 10:47 am.**



# CONTRA COSTA COUNTY

1025 ESCOBAR STREET  
MARTINEZ, CA 94553

## Staff Report

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**File #:** 24-4493

**Agenda Date:** 12/19/2024

**Agenda #:** 5.

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Advisory Board: Contra Costa Council on Homelessness: PATH Innovations Committee

Subject: 2025 Committee Workplan - Review proposed 2025 Workplan

Presenter: *Jamie Schechter, H3*

Contact:

Information:

Referral History and Update:

Recommendation(s)/Next Step(s):

## PATH Innovations Committee Overview

The PATH Innovations Committee monitors projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County by 75%

Annual Priorities	Audience	Goals and Activities			
		Q1: Jan - Mar	Q2: Apr - Jun	Q3: Jul - Sep	Q4: Oct - Dec
1. Reduce Unsheltered Homelessness 2. Target prevention and Rapid Exit resources to overrepresented groups 3. Monitor encampment intervention services 4. <b>Monitoring shelter flow</b> 5. <b>Monitor development of new housing opportunities + pipeline</b>	1. Providers in the Homelessness Response System 2. Stakeholders interested in data driven innovations to reduce unsheltered homelessness 3. People experiencing homelessness or at risk of homelessness	Goals: Orient new members; <b>Assess opportunities to monitor shelter and development of new housing opportunities</b>  Committee Activities: - Review 2025 Workplan - Review unsheltered data dashboard  Workgroup Activities: - Meet with 1-2 stakeholders to hear about <b>shelter, housing, or other</b> community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools	Goals: <b>Monitor/advise on adoption of Prevention tool</b>  Committee Activities: - Review unsheltered data dashboard - Review PIT Count insights - <b>Review status and recommendations on prevention prioritization tool</b>  Workgroup Activities: - Meet with 1-2 stakeholders to hear about <b>shelter, housing, or other</b> community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - <b>Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy</b>	Goals: <b>Review status and outcomes for Prevention/Rapid Exit</b>  Committee Activities: - Review unsheltered data dashboard - Review Annual Report insights - <b>Review status and outcomes for Prevention/Rapid Exit</b>  Workgroup Activities: - Meet with 1-2 stakeholders to hear about <b>shelter, housing, or other</b> community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - <b>Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy</b>	Goals: Review efforts over the past year; Adopt priorities and workplan for 2026  Committee Activities: - Review unsheltered data dashboard - Review progress on activities and goals over the past year - Review and adopt 2026 Workplan  Workgroup Activities: - Review goals and priorities and develop 2026 workplan

Scratch Pad
<i>Use this area to take note of draft or in progress ideas that may need further discussion before adding to the work plan</i>

Accountability Corner	
<b>January - March Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>April - June Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?

Reference Round Up
<b>SMARTIE Goals:</b> <a href="https://www.managementcenter.org/resources/smartie-goals-worksheet/">https://www.managementcenter.org/resources/smartie-goals-worksheet/</a>
<b>Previous Agendas and minutes:</b> <a href="https://www.contracosta.ca.gov/AgendaCenter">https://www.contracosta.ca.gov/AgendaCenter</a>

<b>July - September Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>October - December Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?
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