



## AGENDA

### CONTRA COSTA COUNTY Contra Costa Council on Homelessness

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Thursday, January 16, 2025

9:30 AM

Virtual Only:

[https://us02web.zoom.us/meeting/register/tZErdemqqTsoE90m6dcFxsS5rdtyuo4x2Dj9](https://us02web.zoom.us/join/https://us02web.zoom.us/meeting/register/tZErdemqqTsoE90m6dcFxsS5rdtyuo4x2Dj9)

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#### PATH Innovations Committee Work Group

Agenda Items: Items may be taken out of order based on the business of the day and preference of the Committee

1. Roll Call and Introductions
2. Public comment on any item under the jurisdiction of the Committee and not on this agenda (speakers may be limited to two minutes).
  - 1.16.25 PATH Innovations Committee Work Group Agenda and Slides [25-182](#)  
**Attachments:** [PATH Innovations Committee Meeting Minutes 12192024](#)  
[PATH Innovations Committee Working Group Agenda 01162025](#)  
[PATH Innovations Committee Working Group Slide Deck 01162025](#)
3. 2025 Workplan Review – Overview of 2025 Committee Workplan [25-183](#)  
**Attachments:** [2025 PATH Workplan](#)  
Jamie Schechter, H3
4. Review of Program Models – Overview of shelter, rapid rehousing, permanent supportive housing, and voucher programs  
Shelby Ferguson, H3
5. Monitoring and Engagement Opportunities – Discussion of topics and groups that the Committee would like to engage with during the year  
Jamie Schechter, H3
6. Announcements
7. Next Steps  
- Matt Lemon, Focus Strategies

The next meeting is currently scheduled for February 20, 2025.

**Adjourn**

The Committee will provide reasonable accommodations for persons with disabilities planning to attend the Committee meetings. Contact the staff person listed below at least 72 hours before the meeting. Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the County to a majority of members of the Committee less than 96 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, Concord, during normal business hours. Staff reports related to items on the agenda are also accessible online at [www.contracosta.ca.gov](http://www.contracosta.ca.gov). If the Zoom connection malfunctions for any reason, the meeting may be paused while a fix is attempted. If the connection is not reestablished, the committee will continue the meeting in person without remote access. Public comment may be submitted via electronic mail on agenda items at least one full work day prior to the published meeting time.

For Additional Information Contact: [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org)



# CONTRA COSTA COUNTY

1025 ESCOBAR STREET  
MARTINEZ, CA 94553

## Staff Report

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**File #:** 25-182

**Agenda Date:** 1/16/2025

**Agenda #:**

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Advisory Board: Contra Costa Council on Homelessness PATH Committee Work group

Subject: 1.16.25 PATH Innovations Committee Work Group Agenda and Slides

Presenter:

Contact:

Information: 1.16.25 PATH Innovations Committee Work Group Agenda and Slides

Referral History and Update:

Recommendation(s)/Next Step(s):



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## COMMITTEE MEETING MINUTES

**DATE:** Thursday, December 19<sup>th</sup>, 2024, 9:30 am – 10:30 am

**RECORDING OF MEETING:**

A recording is not available for this meeting.

Time	Agenda Item	Presenter/Facilitator
9:30	<b>Welcome and Introductions</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Hybrid Meeting Norms</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Review and Approval of Minutes</b>	- <i>Matt Lemon, Focus Strategies</i>
	<b>Public Comment</b> – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:50	<b>Prevention Screening Tool</b> – Update on development process and timeline for new prevention tool	- <i>Mary Juarez-Fitzgerald, H3</i>
9:55	<b>2025 Committee Workplan</b> – Review proposed 2025 Workplan	- <i>Jamie Schecter, H3</i>
10:15	<b>Action Item: 2025 Committee Workplan Approval</b> – Vote on whether to adopt the 2025 workplan as discussed in the meeting	- <i>Matt Lemon, Focus Strategies</i>
10:20	<b>Announcements</b>	- <i>All</i>
10:25	<b>Next Steps</b>	- <i>Matt Lemon, Focus Strategies</i>



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Welcome and Introductions**

Committee Members in Attendance: Juno Hedrick (virtual), Tony Ucciferri, Shawn Ray, Wayne Earl, Deanne Pearn

Staff and Consultants: Jamie Schecter (H3), Shelby Ferguson (H3), Mary Juarez-Fitzgerald (H3), Matt Lemon (FS), Claire Burrus (FS)

Additional Attendees: Wilanda Hughes, Karen McBride (BACS), Sarah Soto, Yessenia Aguilar (H3), Jo Bruno, Kristin Kane

## **Hybrid Meeting Norms**

Matt Lemon described hybrid meetings norms including a recommendation to wear masks in person, practicing social distancing, raising your hand, saying your name before speaking and maintaining a safe and respectful environment. Individuals who behave in a manner that threatens the safety of the group or that does not honor meeting norms may be asked to leave

## **Public Comment**

No public comment was offered.

## **2025 Committee Workplan** (Note: This item was moved up on the agenda due to staff availability.)

Jamie Schecter reviewed the 2025 Committee workplan. She noted that the workplan outlines the Committee's activities for the year, clarifies connections between those activities and the Committee's objectives, and rolls up to a high-level workplan for the Council on Homelessness.

Jamie Schecter stated that the goals of workplan development include aligning the CoH Committees, maintaining flexibility to iterate, striving for impact, and strategically building on identified priorities. She noted that the strategies in the draft workplan include funding (e.g., implementing and monitoring ERF-funded programs), tools and processes (e.g., reviewing the Unsheltered Data Dashboard), and communication and coordination (e.g., working with stakeholders to explore models of landlord engagement).

Deanne Pearn recommended that any landlord engagement be performed following the development of standards for service providers. She noted that engagement with landlords will be more effective if they have learned to expect a consistent standard of treatment by and responsiveness from service providers.

Wayne Earl offered that different types of owner-renter arrangements will warrant different approaches. For example, someone renting a room will have a different relationship with the property owner than someone living in a large apartment complex. Deanne Pearn agreed and reiterated the need for consistency in engagement and follow up procedures in cases in which landlords need to get in touch



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

with service providers, such as when rental payments need to be made by service providers on behalf of clients. Juno Hedrick agreed with the need to build a shared understanding.

Jamie Schecter led a discussion on the overall goal in the draft workplan for the Committee to monitor projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County by 75%.

Wayne Earl recommended the removal of the goal from the workplan, noting that there are no rewards for meeting the goal nor consequences for not meeting it. Juno Hedrick agreed, sharing that people with lived experience have expressed negative reactions when groups set goals that they know they will not meet. Wayne Earl stated that such goal setting undermines the credibility of the groups.

Tony Ucciferri stated that the goal in the workplan was drawn from state-level goals set by the Governor and was related to the Regional Action Plan. He noted that he understands the urge to remove the goal, especially given that the community is far from meeting it, but also stated that removing the goal may send a message that the group is not being a player in the Regional Action Plan.

Shawn Ray suggested grounding the goal with something concrete. Wayne Earl recommended restructuring the goal to state that it is in support of the Regional Action Plan. Jamie Schecter changed the language of the goal to include alignment with the Regional Action Plan.

Jamie Schecter walked through the annual priorities in the 2025 Committee workplan including reducing unsheltered homelessness, targeting prevention and Rapid Exit resources, and monitoring encampment interventions, shelter flow, and the development of new housing opportunities.

Wayne Earl noted the importance of shelter in offering safety and reducing the trauma of homelessness as housing options are pursued. He noted the lack of sufficient shelter coverage for the local population experiencing homelessness.

Deanne Pearn emphasized the need for increased permanent housing and prevention capacity along with increased shelter capacity in alignment with the 1-2-4 framework outlined in the Regional Action Plan. This framework recommends two permanent housing solutions and four prevention solutions for each shelter bed in the system. Deanne suggested that the PATH Committee focus on shelter and prevention solutions. Wayne Earl agreed. Jamie Schecter edited the fourth priority in the workplan to incorporate this idea.

Tony Ucciferri inquired as to whether addressing substance use in the unsheltered population might be considered as a priority in the workplan. Jamie Schecter recommended pursuing stakeholder engagement with providers that work in behavioral health with the population experiencing homelessness.

Jamie Schecter reviewed the audience section of the workplan. No changes were recommended by the group.



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Jamie Schechter reviewed each quarter's goals and activities for the Committee and working groups as outlined in the draft workplan. Juno Hedrick recommended building stronger partnerships between the PATH Committee and other groups that members of the Committee are also a part of. Jamie Schechter recommended a discussion on which entities the Committee is interested in engaging with throughout the year in the first meeting of 2025.

Wayne Earl expressed interest in building partnerships with the education system. He noted that homelessness is defined differently in school districts than it is in the homelessness sector, and expressed concerns that there is a portion of the homelessness crisis that the Committee does not have information on. Shelby Ferguson recommended requesting one or more presentations from the community's education outreach teams.

Jamie Schechter stated that there will be additional opportunities to adjust the workplan in the future.

**Action Item: 2025 Committee Workplan Approval** (Note: This item was moved up on the agenda due to staff availability.)

Tony Ucciferri made a motion to approve the workplan as discussed in this meeting. Deanne Pearn seconded the motion. Wayne Earl asked if someone would present the workplan at the Council on Homelessness meeting in January 2025. Juno Hedrick expressed interest in presenting to the Council and requested time to review the workplan in advance with H3 staff.

The motion passed unanimously.

### **Review and Approval of Minutes**

Wayne Earl made a motion to approve the minutes from February 15, 2024. Deanne Pearn seconded the motion. There was no discussion. The motion passed with three votes in favor and zero votes against. Shawn Ray and Tony Ucciferri abstained.

### **Prevention Screening Tool**

Mary Juarez-Fitzgerald shared that the prevention screening tool was originally planned to roll out this month but will be pushed back to the end of January due to a delay in integrating the tool into HMIS. Mary Juarez-Fitzgerald stated that H3 will reach back out to Community Solutions for support in January.

### **Announcements**

Jo Bruno shared that she has been asked by HomeBase to be a panelist with lived experience on a panel discussion on the intersection of homelessness and behavioral health in February 2025.

### **Next Steps**

Matt Lemon stated that the next scheduled meetings are a Working Group meeting on January 16, 2025, a Committee meeting on February 20, 2025, and a Working Group meeting on March 20, 2025.



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

The meeting adjourned at 10:18 a.m.





# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## WORKING GROUP AGENDA

**DATE:** Thursday, January 16<sup>th</sup>, 2025, 9:30 am – 11:00 am

**PUBLIC ACCESS:**

The public may attend this meeting remotely via Zoom or call-in.  
Login information and call-in information are provided below.

**HOW TO JOIN THE MEETING VIA ZOOM:**

<https://us02web.zoom.us/join/zoom/register/tZErdemqqTsoE90m6dcFxsS5rdtyuo4x2Dj9>

**HOW TO JOIN THE MEETING VIA CALL-IN:**

1-669-900-6833  
Meeting ID: 856 2027 0299  
Passcode: 377720

Time	Agenda Item	Presenter/Facilitator
9:30	<b><u>Welcome and Introductions</u></b>	- <i>Matt Lemon, Focus Strategies</i>
	<b><u>Working Group Meeting Norms</u></b>	- <i>Matt Lemon, Focus Strategies</i>
9:45	<b><u>2025 Workplan Review</u></b> – Overview of 2025 Committee Workplan	- <i>Jamie Schechter, H3</i>
9:55	<b><u>Review of Program Models</u></b> – Overview of shelter, rapid rehousing, permanent supportive housing, and voucher programs	- <i>Shelby Ferguson, H3</i>
10:30	<b><u>Monitoring and Engagement Opportunities</u></b> – Discussion of topics and groups that the Committee would like to engage with during the year	- <i>Jamie Schechter, H3</i>
10:50	<b><u>Announcements</u></b>	- <i>All</i>
10:55	<b><u>Next Steps</u></b>	- <i>Matt Lemon, Focus Strategies</i>



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

### **HOW TO PROVIDE PUBLIC COMMENT:**

Persons who wish to address the Council on Homelessness during public comment on matters within the jurisdiction of the Council on Homelessness that are not on the agenda, or who wish to comment with respect to an item on the agenda, may comment in person, via Zoom, or via call-in. Those participating in person should stand where they are sitting when called upon. Those participating via Zoom should indicate they wish to speak by using the “raise your hand” feature in the Zoom app. Those calling in should indicate they wish to speak by dialing \*9 on their phone. All public comments will be limited to 2 minutes per speaker.

For assistance with remote access contact: [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org) or call 925-608-6700  
Public comments may also be submitted before the meeting by email at [contracostacoc@cchealth.org](mailto:contracostacoc@cchealth.org) or by voicemail at 925-608-6700. Comments submitted by email or voicemail will be included in the record of the meeting but will not be read or played aloud during the meeting.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the Contra Costa Council on Homelessness to a majority of members less than 72 hours prior to that meeting are available for public inspection at 2400 Bisso Lane, Building D, 2nd Floor, Concord, CA 94520 during normal business hours. Public comment may be submitted via electronic mail on agenda items at least one full workday prior to the published meeting time. The Contra Costa Council on Homelessness will provide reasonable accommodations for persons with disabilities planning to attend meetings. Contact the H3 office at least 72 hours before the meeting: Phone: (925) 608-6700; Email: [cchomelesscouncil@cchealth.org](mailto:cchomelesscouncil@cchealth.org)



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## Commonly Used Acronyms and Terms

Acronym	Definition
APR	Annual Performance Report (for HUD homeless programs)
BOS	Board of Supervisors (Contra Costa County)
BCSH	California Business Consumer, Services and Housing Agency
CARE	Coordinated Assessment and Resource
CCACS/CCYCS	Contra Costa Adult Continuum of Service/ Contra Costa Youth Continuum of Services (H3 programs)
CDBG, CDBG-CV	Community Development Block Grant (federal and state programs) and the federal Community Development Block Grant CARES Act coronavirus allocation.
CESH	California Emergency Solutions and Housing program (state funding)
COH	Council on Homelessness
Continuum of Care (CoC)	Continuum of Care approach to assistance to the homeless. Federal grant program promoting and funding permanent solutions to homelessness.
Con Plan	Consolidated Plan, a locally developed plan for housing assistance and urban development under CDBG.
CES/CE	Coordinated Entry
CNWS	Concord Naval Weapons Station
CORE	Coordinated Outreach Referral, Engagement program
COVID-19	Coronavirus
DCD	Contra Costa Department of Conservation and Development
DOC	Department Operations Center
CDSS	California Department of Social Services
EHSD	(Contra Costa County) Employment and Human Services Division
EOC	Emergency Operations Center
ESG and ESG- CV	Emergency Solutions Grant (federal and state program) and the federal Emergency Solutions Grant CARES Act coronavirus allocation.
FMR	Fair Market Rent (maximum rent for Section 8 rental assistance/CoC grants)
HCD	Housing and Community Development (State office)
HCFC	Housing Coordinating and Financing Council (state governing board under BCSH)
HEAP	Homeless Emergency Aid Program (state funding)
HEARTH	Homeless Emergency and Rapid Transition to Housing (HEARTH) Act of 2009
HHAP	Homeless Housing and Assistance Program (state funding);
HMIS	Homeless Management Information System
HOME	Home Investment Partnerships (CPD program)
Homekey	California funding to support development of interim and permanent housing
HUD	U.S. Department of Housing and Urban Development (federal)
MHSA	Mental Health Services Act



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

Acronym	Definition
NOFO	Notice of Funding Opportunity
PHA	Public Housing Authority
Project Roomkey	COVID-related State funding program to support de-congregating homeless shelters using hotels/motels.
PSH	Permanent Supportive Housing
PUI	Persons Under Investigation
RFP/RFQ/LOI	Request for Proposal/Request for Qualifications/Letter of Intent related to funding opportunities
RRH	Rapid Rehousing
SAMHSA	Substance Abuse & Mental Health Services Administration
SRO	Single-Room Occupancy housing units
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
TA	Technical Assistance
TAY	Transition Age Youth (usually ages 16-24)
VA	Veterans Affairs (U.S. Department of)
VASH	Veterans Affairs Supportive Housing
VI-SPDAT	Vulnerability Index – Service Prioritization Decision Assistance Tool



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

January 16, 2025, 9:30 – 11:00 am

# WELCOME & INTRODUCTIONS

*Matt Lemon, Focus Strategies*

*PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who commit to leading, monitoring, implementing, and assigning priorities to reduce unsheltered homelessness by 75% in alignment with the Regional Action Plan.*

# INTRODUCTIONS

PATH Committee Members

H3 Staff

Focus Strategies

Stakeholders

# WORKGROUP MEETING NORMS

*Matt Lemon, Focus Strategies*



# WORKGROUP MEETING NORMS

1. Raise your hand (virtually) before speaking
2. Say your name and if you're a Committee member before speaking
3. Maintain a safe and respectful environment, even when disagreeing
4. Make and take space – consider your privilege and other voices who are in and not in the room

# WORKGROUP MEETING NORMS

An individual may be asked to leave should they behave in a manner that threatens the safety of the group or does not honor these meeting norms.

# 2025 WORKPLAN REVIEW

*Jamie Schechter, H3*

# 2025 WORKPLAN STRATEGIES

## **Strategy 1: Funding**

- Support implementation of programs funded by Encampment Resolution Fund, Consolidated Housing and Homeless Services, and other local sources

## **Strategy 2: Tools and Processes**

- Review Unsheltered Data Dashboard metrics; Monitor and advise on adoption of prevention and Rapid Exit tools

## **Strategy 3: Communication and Coordination**

- Serve as though partner in development of Coordinated Prevention; Discuss innovative approaches and identify opportunities for partnership in the community

# 2025 WORKPLAN REVIEW

PATH Innovations Committee Overview					
The PATH Innovations Committee monitors projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County in alignment with the Regional Action Plan					
Annual Priorities	Audience	Goals and Activities			
		Q1: Jan - Mar	Q2: Apr - Jun	Q3: Jul - Sep	Q4: Oct - Dec
1. Reduce Unsheltered Homelessness 2. Target prevention and Rapid Exit resources to overrepresented groups 3. Monitor encampment intervention services 4. Monitoring shelter flow and capacity 5. Monitor development of new housing opportunities + pipeline	1. Providers in the Homelessness Response System 2. Stakeholders interested in data driven innovations to reduce unsheltered homelessness 3. People experiencing homelessness or at risk of homelessness	Goals: Orient new members; Assess opportunities to monitor shelter and development of new housing opportunities  Committee Activities: - Review 2025 Workplan - Review unsheltered data dashboard  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools	Goals: Monitor/advise on adoption of Prevention tool  Committee Activities: - Review unsheltered data dashboard - Review PIT/HIC Count insights - Review status and recommendations on prevention prioritization tool  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy	Goals: Review status and outcomes for Prevention/Rapid Exit  Committee Activities: - Review unsheltered data dashboard - Review Annual Report insights - Review status and outcomes for Prevention/Rapid Exit, emphasis on new AB109 funds  Workgroup Activities: - Meet with 1-2 stakeholders to hear about shelter, housing, or other community approaches - Monitor/advise on adoption of prevention and Rapid Exit tools - Receive update on Encampment Resolution projects - Review updates on Coordinated Prevention, prevention pilots, and shallow subsidy	Goals: Review efforts over the past year; Adopt priorities and workplan for 2026  Committee Activities: - Review unsheltered data dashboard - Review progress on activities and goals over the past year - Review and adopt 2026 Workplan  Workgroup Activities: - Review goals and priorities and develop 2026 workplan
<b>Scratch Pad</b> Use this area to take note of draft or in progress ideas that may need further discussion before adding to the work plan		<b>Accountability Corner</b>			
		<b>January - March Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>April - June Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?		
<b>Reference Round Up</b> SMARTIE Goals: <a href="https://www.managementcenter.org/resources/smartie-goals-worksheet/">https://www.managementcenter.org/resources/smartie-goals-worksheet/</a>  Previous Agendas and minutes: <a href="https://www.contracosta.ca.gov/AgendaCenter">https://www.contracosta.ca.gov/AgendaCenter</a>		<b>July - September Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>October - December Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?		

# REVIEW OF PROGRAM MODELS

*Shelby Ferguson, H3*

# MONITORING AND ENGAGEMENT OPPORTUNITIES

*Jamie Schechter, H3*

# STAKEHOLDER ENGAGEMENT 2024

January – H3, Encampment Resolution Grant Overview

February – 211, prevention

March – H3, System Performance Measures

April – H3, coordinated prevention

May – Equity Committee, committee overview

June – Community Advisory Board, re-entry presentation

July – Bay Area Community Services, prevention pilot

August – H3, CoC Satisfaction Survey

September - Cancelled

October – RYSE Center, Direct Cash Transfer

November – CORE, encampment resolution

December – None, workplan only



# DISCUSSION: OPPORTUNITIES FOR ENGAGEMENT

Priorities in the 2025 workplan include targeting prevention and Rapid Exit and engaging with stakeholders to hear about shelter, housing, and other community approaches

## Discussion Questions

- Are there other groups that PATH Committee members are part of that should be engaged?
- Are there additional topics or groups that would help the Committee understand and monitor efforts to reduce unsheltered homelessness?

# ANNOUNCEMENTS

# NEXT STEPS

*Matt Lemon, Focus Strategies*

# UPCOMING MEETINGS

- February 20, 2025 (Committee Meeting)
- March 20, 2025 (Working Group Meeting)
- April 17, 2025 (Working Group Meeting)



# CONTRA COSTA COUNTY

1025 ESCOBAR STREET  
MARTINEZ, CA 94553

## Staff Report

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**File #:** 25-183

**Agenda Date:** 1/16/2025

**Agenda #:** 3.

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Advisory Board: Contra Costa Council on Homelessness

Subject: **2025 Workplan Review** - Overview of 2025 Committee Workplan

Presenter:

Contact:

Information: **2025 Workplan Review** - Overview of 2025 Committee Workplan

Referral History and Update:

Recommendation(s)/Next Step(s): Review 2025 Committee Workplan

## PATH Innovations Committee Overview

The PATH Innovations Committee monitors projects related to the countywide goal of reducing unsheltered homelessness in Contra Costa County in alignment with the Regional Action Plan

Annual Priorities	Audience	Goals and Activities			
		Q1: Jan - Mar	Q2: Apr - Jun	Q3: Jul - Sep	Q4: Oct - Dec
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Scratch Pad
<i>Use this area to take note of draft or in progress ideas that may need further discussion before adding to the work plan</i>

Accountability Corner	
<b>January - March Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>April - June Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?

Reference Round Up
<b>SMARTIE Goals:</b> <a href="https://www.managementcenter.org/resources/smartie-goals-worksheet/">https://www.managementcenter.org/resources/smartie-goals-worksheet/</a>  <b>Previous Agendas and minutes:</b> <a href="https://www.contracosta.ca.gov/AgendaCenter">https://www.contracosta.ca.gov/AgendaCenter</a>

<b>July - September Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?	<b>October - December Update</b> 1. What goals/milestones were accomplished? 2. What new needs were identified?
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