Consolidated CCRMC FY25/26 Forecast ($ in '000s)

CONTRA COSTA HEALTH

Based on Year to Date: May 2026

HEALTH

CC - Hospital	FY 2025 ACTUAL	FY 2026 FORECAST	FY 2026 BUDGET		VARIANCE (FORECAST vs PY ACTUAL) ($)	VARIANCE (FORECAST vs PY ACTUAL) (%)	VARIANCE (FORECAST vs BUDGET) ($)	VARIANCE (FORECAST vs BUDGET) (%)
Revenue								
Gross Revenue	$ 863,007	$ 879,640	$ 777,004		$ 16,632	2%	102,636	13%
Contractuals & Bad Debt	(469,079)	(479,836)	(368,148)		(10,757)	(2%)	(111,688)	30%
Net Revenue	**393,928**	**399,804**	**408,855**	1	**5,876**	**1%**	**(9,051)**	**(2%)**
Contractual & Bad Debt %	*(54%)*	*(55%)*	*(47%)*					
Net Patient Revenue %	*46%*	*45%*	*53%*					
Supplemental Revenue	324,860	295,578	260,718	2	(29,282)	(9%)	34,860	13%
Total Net Patient Revenue	**718,789**	**695,382**	**669,574**		**(23,407)**	**(3%)**	**25,808**	**4%**
Governmental Support & Realignment Revenue	34,700	33,525	33,009		(1,175)	(3%)	516	2%
Grants & Donations	7,050	4,821	4,860		(2,229)	(32%)	(39)	(1%)
Charges to Gen Fund Units	59,669	60,098	59,775		429	1%	323	1%
Other Revenue	3,799	1,930	11,395		(1,869)	(49%)	(9,465)	(83%)
Total Other Revenue	**105,218**	**100,374**	**109,039**		**(4,844)**	**(5%)**	**(8,666)**	**(8%)**
Total Operating Revenue (ex Subsidies)	**824,007**	**795,756**	**778,613**		**(28,251)**	**(3%)**	**17,143**	**2%**
Expenses								
Salaries, Wages, & Benefits	577,213	606,282	630,120	3	(29,069)	(5%)	23,838	4%
Professional Fees & Purchased Services	129,101	140,025	112,266		(10,924)	(8%)	(27,759)	(25%)
Supplies & Drugs	63,415	66,396	60,316		(2,982)	(5%)	(6,080)	(10%)
Other Expenses	90,114	96,350	93,408	4	(6,236)	(7%)	(2,942)	(3%)
Total Operating Expenses	**859,843**	**909,054**	**896,110**		**(49,210)**	**(6%)**	**(12,944)**	**(1%)**
Expenses as a % of Operating Revenue	*102%*	*114%*	*115%*					
EBIDA	**(35,837)**	**(113,298)**	**(117,497)**		**(77,461)**	**(216%)**	**4,199**	**4%**
EBIDA (%)	*(2%)*	*(14%)*	*(15%)*					
Subsidy (+)	124,779	119,000	119,000	5	(5,779)	(5%)	-	-
Net Income (incl. Subsidy)	**88,943**	**5,702**	**1,503**		**(83,240)**	**(94%)**	**4,199**	**279%**
Other (Income) / Expense Items								
Interest Expense	305	1,148	1,257		(843)	(277%)	109	9%
Interest Income	(10,561)	(10,253)	(7,900)		(308)	(3%)	2,352	30%
Capital Revenue	(16,179)	(32,248)	(39,248)		16,069	99%	(7,000)	(18%)
Loss On Disposal - Cap Assets	62	232	79		(170)	273%	(153)	193%
Depreciation Expense	11,797	11,964	167		(167)	(1%)	(11,797)	(7,076%)
Adjusted Net Income	**103,518**	**34,858**	**47,148**		**(68,660)**	**(66%)**	**(12,290)**	**(26%)**
Expenditure Transfers (-)	-	-	-		-	-	-	-
Capital Expenditures (-)	363	32,248	39,248		(31,885)	(8,781%)	-	-
Total Net Expenditures	**$ 103,155**	**$ 2,610**	**$ 7,900**		**$ (100,544)**	**(97%)**	**$ (5,290)**	**(100%)**

Key Variance Drivers

1. Increase in net patient revenue driven by higher psych and outpatient volumes and favorable rate increases
2. Decreased in Non-recurring supplemental revenue ($29M) from 2025 mainly in Rate Range ($15M) and GPP/EPP ($18m), offset by increased in QIP $2M and GME $2M
3. Unfavorable salaries & benefits driven by market and merit adjustments
4. Increase in software and occupancy costs
5. Reduced Subsidy driven by an early payment of debt in 2025 (2015 A/B Bonds)