



Contra Costa County
Public Works
Department

Warren Lai, Director

Deputy Directors
Stephen Kowalewski, Chief
Allison Knapp
Sarah Price
Carrie Ricci
Joe Yee

July 22, 2026

UPS Overnight: 1Z9703141392939982 **Email:** Wknudson@dynamoconstruction.com

Dynamo Construction
Attn: William Knudson
1640 School Street, Suite 101F
Moraga, CA 94556

Re: Robert I. Schroder Pedestrian
Bridge Rehabilitation Project
Project No.: 7486-6X5240

Dear Mr. Knudson:

Our office has reviewed the bid and Good Faith Effort documentation submitted by your firm on the above project. Based upon our review, we have determined that your firm's Good Faith Effort documentation does not comply with the requirements of the Contra Costa County's Outreach Program, as specified in Section 2-1.20 of the project specifications. We have identified the following deficiencies:

1. Although your firm sent fax and email notifications to subcontractors, the written notifications were not provided at least 10 calendar days prior to bid opening. Written notifications were sent only eight days prior to bid opening and were late. (Indicator #5, 0 out of 10 points).
2. Although your firm submitted a telephone log indicating that follow-up calls were made after the initial solicitation, the log is not acceptable because follow-up calls were not made to all subcontractors who received the initial written notification. (Indicator #6, 0 out of 10 points). In fact, of the 11 follow-up calls, only one was made to a sub who received the initial written notification and no follow-up calls were made to 29 of the 30 subs who received the initial written notification. Clearly, this did not qualify as follow-up calls.
3. Your firm did not provide documentation of requests for assistance in recruiting subcontractors sent to outreach agencies at least 15 calendar days prior to bid opening (Indicator #8, 0 out of 10 points).

"Accredited by the American Public Works Association"

255 Glacier Drive Martinez, CA 94553-4825
TEL: (925) 313-2000 • FAX: (925) 313-2333
www.cccpublicworks.org

Based upon these deficiencies, we have determined that your firm has not documented an adequate Good Faith Effort to comply with the Outreach Program requirements, having achieved 70 out of 100 GFE points (75 minimum required). Therefore, we plan to recommend that your firm's bid be rejected as non-responsive for failure to comply with the Outreach Program requirements and that the contract be awarded instead to the second lowest bidder Disney Construction Inc., which has fully complied with these requirements, including the 22% MSM, and scored a 90 out of 100 GFE points.

Should your firm disagree with our determination, you may appeal it in writing to the Public Works Director at 255 Glacier Drive, Martinez, CA 94553. Your firm's appeal must be received at that address no later than 5:00 p.m. on July 29, 2026, and must describe in detail all facts and arguments on which your firm relies.

It is anticipated that the contract will be awarded to the lowest responsive bidder, Disney Construction Inc., who has complied with the requirements of the contract by the Board of Supervisors at its meeting on August 11, 2026, which begins at 9:00 a.m. If you wish, you may appear at the Board meeting to comment on this matter. Any comments to the Board will be limited to the facts and arguments set forth in your firm's appeal.

Sincerely,



Adelina Huerta
Division Manager
Design/Construction Division

AH:kr:ts
G:\design\PROJECTS\Robert Schroder Bridge -Bearing Pad_5240\CONSTRUCTION\1 - Bid\Draft Ltr to Dynamo_Final.docx

Cc: D. Schmidt, County Counsel
M. George, County Consuel
W. Lai, Public Works Director
S. Kowalewski, Public Works
R. Sanders, Public Works
K. Dahl, Public Works