

Finance Report

Contra Costa Regional Medical Center and Health Centers
Joint Conference Committee

March 18, 2026



CONTRA COSTA
HEALTH

Consolidated CCRMC FY25/26 Forecast (\$ in '000s)

Based on Year to Date: January 2026



CC - Hospital	FY 2025	FY 2026	FY 2026	VARIANCE (FORECAST v PY ACTUAL)		VARIANCE (FORECAST v BUDGET)	
	ACTUAL	FORECAST	BUDGET	(\$)	(%)	(\$)	(%)
Revenue							
Gross Revenue	\$ 863,007	\$ 871,854	\$ -	\$ 8,847	1%	-	-
Contractuals & Bad Debt	(469,079)	(474,766)	-	(5,687)	(1%)	-	-
Net Revenue	393,928	397,088	408,855	1 3,159	1%	(11,768)	(3%)
<i>Contractual & Bad Debt %</i>	<i>(54%)</i>	<i>(54%)</i>	-				
<i>Net Patient Revenue %</i>	<i>46%</i>	<i>46%</i>	-				
Supplemental Revenue	340,014	289,816	301,261	2 (50,198)	(15%)	(11,445)	(4%)
Total Net Patient Revenue	733,942	686,904	710,116	(47,039)	(6%)	(23,212)	(3%)
Governmental Support & Realignment Revenue	34,700	35,389	33,009	688	2%	2,379	7%
Grants & Donations	7,050	4,817	5,360	(2,233)	(32%)	(543)	(10%)
Charges to Gen Fund Units	59,669	58,674	59,775	(994)	(2%)	(1,101)	(2%)
Other Revenue	4,807	1,846	1,700	(2,961)	(62%)	146	9%
Total Other Revenue	106,226	100,726	99,845	(5,501)	(5%)	881	1%
Total Operating Revenue (ex Subsidies)	840,168	787,629	809,961	(52,539)	(6%)	(22,332)	(3%)
Expenses							
Salaries, Wages, & Benefits	577,213	602,346	630,120	3 (25,133)	(4%)	27,774	4%
Professional Fees & Purchased Services	154,351	159,562	136,571	(5,211)	(3%)	(22,991)	(17%)
Supplies & Drugs	67,439	69,323	64,114	(1,884)	(3%)	(5,209)	(8%)
Other Expenses	60,065	64,608	63,484	4 (4,542)	(8%)	(1,124)	(2%)
Total Operating Expenses	859,069	895,839	894,289	(36,770)	(4%)	(1,549)	(0%)
<i>Expenses as a % of Operating Revenue</i>	<i>102%</i>	<i>114%</i>	<i>110%</i>				
EBIDA	(18,901)	(108,210)	(84,329)	(89,309)	(473%)	(23,881)	(28%)
<i>EBIDA (%)</i>	<i>(2%)</i>	<i>(14%)</i>	<i>(10%)</i>				
Subsidy (+)	124,461	119,029	117,100	5 (5,432)	(4%)	-	-
Net Income (incl. Subsidy)	105,560	10,819	32,772	(94,741)	(90%)	(21,953)	(67%)

Key Variance Drivers

- 1 Increase in net patient revenue driven by higher psych and outpatient volumes and favorable rate increases
- 2 Non-recurring supplemental revenue in 2025 (\$58M) offset by final settlements (\$2M) and increases in Rate Range (\$4M) and GME (\$2M)
- 3 Unfavorable salaries & benefits driven by market and merit adjustments
- 4 Increase in software and occupancy costs
- 5 Reduced Subsidy driven by an early payment of debt in 2025 (2015 A/B Bonds)