Revisions to Administrative Bulletin 400 "Position Management and Adjustments"

Presentation to the Internal Operations Committee

County Administrator's Office

December 9, 2024





Presentation Agenda

- 1. Introduction
- 2. Policy Background and Intent of Revisions
- 3. Summary of County Departments' Feedback
- 4. Summary of Policy Revisions and Approval Processes
- 5. Next Steps
- 6. Q&A



Introduction

Contra Costa County Ordinance Code -Chapter 24-4

24-4.008 County Administrator Duties

- Implement a system of county administrative bulletins
- Establish and enforce personnel policies and practices
- Make recommendations to the board of supervisors for additional personnel
- Apprise the board of financial impacts and compensation changes in the meet and confer process
- May delegate duties relating to personnel administration



Position Adjustment Policy Background

CONTRA COSTA COUNTY Office of the County Administrator

ADMINISTRATIVE BULLETIN

Number: 400.3 Date: 3-20-90 Section: Personnel

SUBJECT: Position Adjustment Requests

2022

Collective bargaining salary equity studies

2023

CAO Memo

- Freeze through June 30.
- July 1 Nov. 28
 midyear period
- New directive for adjustments through annual budget process
- Deletion of vacant unfunded positions

2024

Policy Revisions

- CAO, HR, and Labor staff
- Dept. Feedback
- Present to IOC
- Policy implementation



Intent of Position Adjustment Policy Revisions

- 1. Improve position adjustment policies and procedures
- 2. Merge all existing policies and memos, add position management expectations
- 3. Align adjustments with the annual budget development process
- 4. Allow exceptions for critical unforeseeable staffing needs
- 5. Reduce volume of midyear requests and impacts to HR workload
- 6. Establish efficient workflows and approvals
- 7. Minimize position adjustment processing times
- 8. Allow external support for extensive and timely studies
- 9. Update P300 Form Rebranded as Position Adjustment Request (PAR) Form



County Departments' Feedback Received

- 1. Suggestions for additional definitions and requests for clarifying definitions.
- 2. Concerns with alignment to annual budget development process and limitations to midyear positions adjustments.
- 3. Requests for further midyear position adjustment exemptions.
- 4. Suggestions regarding processing timelines.
- 5. General clarifications.



Summary of Policy Revisions

Existing policy only outlines procedures for submitting a position adjustment resolution (P300).

- 1. <u>Definitions (Section III)</u> were created for consistent application of related terms and a shared understanding of position modification and adjustment actions and processes.
- 2. Policy (Section IV) language was created to address:
 - a. Countywide position management responsibilities
 - b. Conditions and timing of midyear position adjustments
 - c. Modernization of midyear adjustment procedures
 - d. Easy access to other personnel and position related admin bulletins



Changes to Approval Processes

- 1. Annual reconciliation of position changes to the BOS
 - a. Recently included in the Recommended Budget
- Administrative processes for CAO delegated authority, with the exception of the following BOS approvals:
 - a. Net increase department's total position counts
 - b. Creating or retitling Exempt positions
 - c. Actions warrant modifications to the County's Ordinance Code
 - d. A position with an existing incumbent is requested for reclassification
 - e. Reallocation of the salary plan and grade for any classification



Next Steps:

- 1. Present to Internal Operations Committee December 9
- 2. CAO issues final policy and PAR Form by end of December
- 3. Virtual training for departments in January
- 4. Ongoing policy review per CAO policy rotation review plan



Conclusion

Questions or feedback?



Thank you!