|         |           | Number   |           |            |
|---------|-----------|----------|-----------|------------|
|         |           | of       | Number    | Percent of |
|         | Total     | branches | of Sunday | Branches   |
|         | number of | open on  | open      | open on    |
| Library | branches  | sundays  | hours     | Sundays    |
| Contra  |           |          |           |            |
| Costa   | 26        |          |           | 0%         |
| Alameda | 12        | 6        | 4         | 50%        |
| Marin   | 10        | 2        | 5         | 20%        |
| Napa    | 4         | 1        | 4         | 25%        |
| Solano  | 9         | 3        | 5         | 33%        |

avg=4.5 avg=32%

median=29%

| County          | No. of<br>branches | Open<br>Hours | Sq. miles | LIPC (22-23) | Dedicated<br>property tax rate | Dedicated property<br>tax % of budget | Gen Fund Sources | Gen Fund %<br>of budget | Addtl funds<br>source                                 | Addtl<br>funds % of<br>budget |
|-----------------|--------------------|---------------|-----------|--------------|--------------------------------|---------------------------------------|------------------|-------------------------|---|-------------------------------|
| Contra<br>Costa | 26                 | 59,202        | 681       | \$ 36.31     | 1.50%                          | 90%                                   | No               | N/A                     | Cities-extra<br>hours                                 | 10%                           |
| Alameda         | 12                 | 17,908        | 572       | \$ 64.36     | 0.90%                          | 70%                                   | No               | N/A                     | UUT (7% of<br>budget), Cities                         | 30%                           |
| Marin           | 12                 | 21,550        | 520       | \$ 121.29    | ?                              |                                       | No               | N/A                     | Measure B-\$98<br>parcel tax,                         |                               |
| Napa            | 4                  | 7,600         | 787       | \$ 91.83     | 2.07%                          | 80%                                   | No               | N/A                     | Friends,<br>Foundation,<br>State Grants<br>(literacy) | 20%                           |
| Solano          | 9                  | 26,724        | 631       | \$ 63.73     | 1.60%                          | 48%                                   | No               | N/A                     | Measure L-1/8<br>cent sales tax                       | 23%                           |

| San<br>Francisco** | 29 |  | \$ 201.90 | n/a |     | 2 ½ cents per \$100 in<br>assessed property tax<br>value + 2% of the<br>General Fund. | Friends,\$1,000<br>,000          |     |
|--------------------|----|--|-----------|-----|-----|---|----------------------------------|-----|
| San Mateo*         | 13 |  | \$ 159.21 |     |     |   |                                  |     |
| Santa Clara*       |    |  | \$ 160.68 |     |     |   |                                  |     |
| Sonoma*            |    |  | \$ 87.32  |     | 60% |   | 1/8 cent sales<br>tax, Meausre Y | 40% |

https://www.library.ca.gov/wp-content/uploads/2021/08/CAPubLibOrg\_2013.pdf

\*JPA

\*\*City funding structure

Summary of

library

funding in

| Solano County             |            |        | Napa County        |            |        | Marin                        |            |        | Alameda        |            |        | Contra Costa                | l          |        |
|---------------------------|------------|--------|--------------------|------------|--------|------------------------------|------------|--------|----------------|------------|--------|-----------------------------|------------|--------|
| Libray Branch             | open hours | Sunday | Libray Branch      | open hours | Sunday | Libray Branch                | open hours | Sunday | Libray Branch  | open hours | Sunday | Libray Branch               | open hours | Sunday |
| Dixon Library             | 48         | No     | Napa Library       | 64         | Yes    | Anne T. Kent California Room | 45         | No     | Albany         | 47         | Yes    | Antioch                     | 40         | No     |
| (open 6 days)             |            |        | (open 7 days)      |            |        | (open 5 days)                |            |        | (open 6 days)  |            |        | (open 5 days)               |            |        |
| Fairfield Civic Center    | 65         | Yes    | American Canyon    | 40         | No     | Bolinas Library              | 31         | No     | Castro Valley  | 43         | Yes    | Bay Point                   | 34.5       | No     |
| (open 7 days)             |            |        | (open 6 days)      | +0         |        | (open 4 days)                |            |        | (open 6 days)  |            |        | (open 6 days)               | 04.0       |        |
| Fairfield Cordelia        | 48         | No     | Calistoga Library  | 40         | No     | Civic Center Library         | 45         | No     | Centerville    | 28         | No     | Brentwood                   | 52         | No     |
| (open 6 days)             | 40         |        | (open 6 days)      | 40         | NO     | (open 5 days)                | 45         | NO     | (open 4 days)  | 20         | NO     | (open 6 days)               | 52         |        |
| Rio Vista Library         | 48         | No     | Yountville Library | 40         | No     | Corte Madera Library         | 56         | Yes    | Cherryland     | 60         | No     | Clayton                     | 40         | No     |
| (open 6 days)             |            |        | (open 5 days)      |            |        | (open 6 days)                |            |        | (open 6 days)  |            |        | (open 5 days)               |            |        |
| Suisun City Library       | 48         | No     | Average            | 48         |        | Fairfax Library              | 58         | No     | Dublin         | 47         | Yes    | Concord                     | 52         | No     |
| (open 6 days)             |            |        |                    |            |        | (open 6 days)                |            |        | (open 6 days)  |            |        | (open 6 days)               |            |        |
| Vacaville Cultural Center | 65         | Yes    |                    |            |        | Inverness Library            | 28         | No     | Fremont        | 48         | Yes    | Crockett                    | 24         | No     |
| (open 7 days)             |            |        |                    |            |        | (open 5 days)                |            |        | (open 7 days)  |            |        | (open 4 days)               |            |        |
| Vacaville Town Square     | 48         | No     |                    |            |        | Marin City Library           | 53         | Yes    | Irvington      | 20         | No     | Danville                    | 56         | No     |
| (open 6 days)             |            |        |                    |            |        | (open 7 days)                |            |        | (open 4 days)  |            |        | (open 6 days)               |            |        |
| Vallejo John F. Kennedy   | 65         | Yes    |                    |            |        | Novato Library               | 56         | No     | Newark         | 35         | Yes    | Dougherty Station           | 46         | No     |
| (open 7 days)             |            |        |                    |            |        | (open 6 days)                |            |        | (open 6 days)  |            |        | (open 5 days)               |            |        |
| Vallejo Springstowne      | 48         | No     |                    |            |        | Point Reyes Library          | 30         | No     | Niles          | 7          | No     | El Cerrito                  | 46         | No     |
| (open 6 days)             |            |        |                    |            |        | (open 5 days)                |            |        | (open 1 day)   |            |        | (open 5 days)               |            |        |
| Average                   | 54         |        |                    |            |        | South Novato Library         | 35         | No     | San Lorenzo    | 43         | Yes    | El Sobrante                 | 40         | No     |
|                           |            |        |                    |            |        | (open 5 days)                |            |        | (open 6 days)  |            |        | (open 5 days)               |            |        |
|                           |            |        |                    |            |        | Stinson Beach Library        | 31         | No     | Union City     | 39         | No     | Hercules                    | 46         | No     |
|                           |            |        |                    |            |        | (open 4 days)                |            |        | (open 5 days)  |            |        | (open 5 days)               |            |        |
|                           |            |        |                    |            |        | Bookmobile Average           | 45         |        | Mobile Library |            |        | Kensington<br>(open 5 days) | 40         | No     |
|                           |            |        |                    |            |        | Average                      | 45         |        | Average        | 38         |        | (open 5 days)               |            |        |
|                           |            |        |                    |            |        |                              |            |        |                |            |        | Lafayette<br>(open 6 days)  | 56         | No     |
|                           |            |        |                    |            |        |                              |            |        |                |            |        |                             |            |        |
|                           |            |        |                    |            |        |                              |            |        |                |            |        | Martinez<br>(open 5 days)   | 40         | No     |
|                           |            |        |                    |            |        |                              |            |        |                |            |        |                             |            |        |
|                           |            |        |                    |            |        |                              |            |        |                |            |        | Moraga                      | 40         | No     |

|  |  |  |  |  | (open 5 days)  |    |    |
|--|--|--|--|--|----------------|----|----|
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Oakley         | 40 | No |
|  |  |  |  |  | (open 5 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Orinda         | 56 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Pinole         | 44 | No |
|  |  |  |  |  | (open 5 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Pittsburg      | 52 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Pleasant Hill  | 52 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Prewett        | 35 | No |
|  |  |  |  |  | (open 5 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Rodeo          | 24 | No |
|  |  |  |  |  | (open 4 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | San Pablo      | 52 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | San Ramon      | 56 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Walnut Creek   | 52 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Ygnacio Valley | 52 | No |
|  |  |  |  |  | (open 6 days)  |    |    |
|  |  |  |  |  |                |    |    |
|  |  |  |  |  | Average        | 45 |    |

| Solano County          |  |  | Napa Co                     | unty               |                        |                     | Marin                   |  |   | Alameda            |                                      |           |          | Contra Co          | osta                                 |                 |                  |
|------------------------|--|--|-----------------------------|--------------------|------------------------|---------------------|-------------------------|--|---|--------------------|--------------------------------------|-----------|----------|--------------------|--------------------------------------|-----------------|------------------|
| Library                | Daily                                    | Weekly   | Library                     |                    | Daily                  | Weekly              | Library                 | Daily                                    | Weekly  | Library            |                                      | Daily     | Weekly   | Library            |                                      | Daily           | Weekly           |
| Branch                 | Hours                                    | Hours  | Branch                      |                    | Hours                  | Hours               | Branch                  | Hours                                    | Hours   | Branch             |                                      | Hours     | Hours    | Branch             |                                      | Hours           | Hours            |
| Dixon Library          |  |  |                             |                    |                        |                     |                         | _  |   |                    |                                      |           |          |                    |                                      |                 | <u> </u>         |
| Mandau                 | 9:00 AM - 6:00 PM                        |  | Napa Libra                  |                    | 8:00 PM 1              |                     | Anne T. Kent California | Room<br>9:00AM - 6:00PM                  |   | Albany             | 12:00PM - 6:00PM                     | 8         |          | Antioch            | Olara d                              |                 | +                |
| Monday<br>Tuesday      | 9:00 AM - 8:00 PM 1                      | 9  | MON<br>TUE                  | 9:00 AM<br>9:00 AM | 8:00 PM 1<br>8:00 PM 1 |                     | Monday<br>Tuesday       | 9:00AM - 6:00PM 9                        |   | Monday<br>Tuesday  | 12:00PM - 8:00PM                     | 10        |          | Monday<br>Tuesday  | Closed<br>12:00PM - 8:00PM           | 0               | <u></u>          |
| Wednesday              | 9:00 AM - 6:00 PM                        |  | WED                         | 9:00 AM            |                        | 1                   | Wednesday               | 9:00AM - 6:00PM 9                        |   | Wednesday          | 12:00PM - 8:00PM                     | 10        |          |                    | 10:00AM - 6:00PM                     | 0               | 4                |
| Thursday               | 9:00 AM - 8:00 PM 1                      | <u> </u>                                       | THU                         | 9:00 AM            | 8:00 PM 1              |                     | Thursday                | 9:00AM - 6:00PM                          | ·   | Thursday           | 10:00AM - 6:00PM                     | 6         |          | Thursday           | 10:00AM - 6:00PM                     | 8               | 1                |
| Friday - Saturday      | 9:00 AM - 5:00 PM                        | 0  | FRI                         | 10:00 AM           | 6:00 PM                | 0                   | Friday                  | 9:00AM - 6:00PM                          |   | Friday             | Closed                               |           | ,        | Friday             | 9:00AM - 5:00PM                      | 0               |                  |
| Sunday                 | Closed                                   |  | SAT                         | 10:00 AM           | 6:00 PM                | 8                   | Saturday                | Closed                                   | ·   | Saturday           | 10:00AM - 5:00PM                     | -         | ,        | Saturday           | 9:00AM - 5:00PM                      | 8               | 1                |
| ounday                 | Total 4                                  | 8 48   |                             | 1:00 PM            |                        | 4                   | Sunday                  | Closed                                   |   | Sunday             | 1:00PM - 5:00PM                      | 4         | 1        | Sunday             | Closed                               |                 | -                |
|                        |  |  |                             |                    | Total 6                | 64 64               |                         | Total 45                                 | 45  |                    | Total                                | 47        | 47       | 1 Ó                | Total                                | 40              | 40               |
| Fairfield Civic Cente  | er Library                               |  |                             |                    |                        |                     |                         |  |   |                    |                                      |           |          |                    |                                      |                 |                  |
| Mon - Thursday         | 9:00 AM - 8:00 PM 4                      | 4  | American C                  | Canyon Library     |                        |                     | Bolinas Library         |  |   | Castro Valley      |                                      |           |          | Bay Point          |                                      |                 |                  |
| Friday - Saturday      | 9:00 AM - 5:00 PM 1                      | 6  |                             | uesday, and Thu    | rsday - Saturday       |                     | Monday                  | 10:00AM - 6:00PM 8                       |   | Monday             | 12:00PM - 8:00PM                     | 8         | 1        | Monday             | 2:30PM - 8:00PM                      | 5.5             | i l              |
| Sunday                 | 12:00 PM - 5:00 PM                       |  | 10 a.m 6                    |                    |                        | 2                   | Tuesday                 | Closed                                   |   | Tuesday            | 12:00PM - 8:00PM                     | 8         | 3        | Tuesday            | 2:30PM - 8:00PM                      | 5.5             |                  |
|                        | Total 6                                  | 5 65   |                             |                    |                        |                     | Wednesday               | 10:00AM - 6:00PM 8                       |   | Wednesday          | 10:00AM - 6:00PM                     | 8         | 8        |                    | 1:30PM - 8:00PM                      | 6.5             |                  |
|                        |  |  | 12 p.m. – 8                 | ·                  |                        | 8                   | Thursday                | 12:00PM - 8:00PM 8                       |   | Thursday           | 10:00AM - 6:00PM                     | 8         | 3        | Thursday           | 2:30PM - 8:00PM                      | 5.5             |                  |
| Fairfield Cordelia Lil | brary                                    |  |                             | ĺ                  |                        |                     | Friday                  | Closed                                   |   | Friday             | Closed                               |           |          | Friday             | 2:30PM - 6:00PM                      | 3.5             |                  |
| Monday                 | 9:00 AM - 6:00 PM                        | 9  |                             |                    | Total 4                | 0 40                | Saturday                | 10:00AM - 5:00PM 7                       | r in the second s | Saturday           | 10:00AM - 5:00PM                     | 7         | ,        | Saturday           | 10:00AM - 6:00PM                     | 8               | 5                |
| Tuesday                | 9:00 AM - 8:00 PM 1                      | 1  |                             |                    |                        |                     | Sunday                  | Closed                                   |   | Sunday             | 1:00PM - 5:00PM                      | 4         |          | Sunday             | Closed                               |                 |                  |
| Wednesday              | 9:00 AM - 6:00 PM                        | 9  |                             |                    |                        | $\downarrow$ $\Box$ |                         | Total 31                                 | 31  |                    | Total                                | 43        | 43       |                    | Total                                | 34.5            | 5 34.5           |
| Thursday               | 9:00 AM - 8:00 PM 1                      | 1  | Calistoga L                 |                    |                        | +                   |                         | <u> </u>                                 |   |                    |                                      | L         |          |                    |                                      |                 | <b></b> '        |
| Friday - Saturday      | 9:00 AM - 5:00 PM                        | 8  |                             | uesday, and Thu    |                        |                     | Civic Center Library    |  |   | Centerville        |                                      |           |          | Brentwood          |                                      |                 | <u> </u>         |
| Sunday                 | Closed                                   | l  | 10 a.m 6                    |                    | 3                      | 2 32                | Monday                  | 9:00AM - 6:00PM 9                        |   | Monday             | Closed                               |           |          | Monday             | 10:00AM - 8:00PM                     | 10              |                  |
|                        | Total 4                                  | 8 48   |                             |                    |                        | + +                 | Tuesday                 | 9:00AM - 6:00PM 9                        |   | Tuesday            | 10:00AM - 5:00PM                     | 1 7       | <u> </u> | Tuesday            | 10:00AM - 8:00PM                     | 10              | 4'               |
| <b>B</b> : 10 + 10     | l  | +  | 12 p.m. – 8                 | p.m.               |                        | 8                   | Wednesday               | 9:00AM - 6:00PM 9                        |   | Wednesday          | 1:00PM - 8:00PM                      | 7         | <u> </u> |                    | 10:00AM - 6:00PM                     | 8               | <u>'</u>         |
| Rio Vista Library      | 9:00 AM - 6:00 PM                        |  |                             |                    | Total 4                | 0 40                | Thursday                | 9:00AM - 6:00PM 9                        |   | Thursday           | 11:00AM - 6:00PM                     | 1         | ,        | Thursday           | 10:00AM - 6:00PM                     | 8               | <u>{</u> '       |
| Monday<br>Tuesday      | 9:00 AM - 6:00 PM<br>9:00 AM - 8:00 PM   |  | Maxim to still a 1          | ih na mi           |                        |                     | Friday                  | 9:00AM - 6:00PM 9<br>Closed              |   | Friday<br>Saturday | Closed<br>10:00AM - 5:00PM           | -         |          | Friday<br>Saturday | 9:00AM - 5:00PM<br>9:00AM - 5:00PM   | 8               | <u></u>          |
| Wednesday              | 9:00 AM - 8:00 PM 1<br>9:00 AM - 6:00 PM | 1  | Yountville L<br>Tuesday - S |                    |                        | + +                 | Saturday<br>Sunday      | Closed                                   |   | Saturday           | Closed                               | - '       |          | Saturday           | 9:00AM - 5:00PM<br>Closed            | 8               | ·                |
| Thursday               | 9:00 AM - 8:00 PM 1                      | 1  | 9 a.m 5                     |                    | Total 4                | 0 40                | Sunday                  | Total 45                                 | 45  | Sunday             | Total                                | 28        | 28       | Sunday             | Total                                | 52              | 2 52             |
| Friday - Saturday      | 9:00 AM - 5:00 PM                        | 8  | 5 a.m. 5                    | p.m.               | i otai 4               | 40                  |                         | 10141 40                                 | 45  |                    | TOtal                                | 20        | 20       |                    | Total                                | 52              |                  |
| Sunday                 | Closed                                   |  |                             |                    | Average                | 43                  | Corte Madera Library    |  |   | Cherryland         |                                      |           |          | Clayton            |                                      |                 |                  |
|                        | Total 4                                  | 8 48   |                             |                    | / Woldgo               |                     | Monday                  | 9:00AM - 8:00PM 11                       |   | Monday             | 9:00AM - 8:00PM                      | 11        |          | Monday             | Closed                               |                 | +                |
|                        |  |  |                             |                    |                        |                     | Tuesday                 | 9:00AM - 8:00PM 11                       |   | Tuesday            | 9:00AM - 8:00PM                      | 11        |          | Tuesday            | 12:00PM - 8:00PM                     | 8               | 3                |
| Suisun City Library    |  |  |                             |                    |                        |                     | Wednesday               | 9:00AM - 8:00PM 11                       |   | Wednesday          | 9:00AM - 8:00PM                      | 11        |          |                    | 10:00AM - 6:00PM                     | 8               | 3                |
| Monday                 | 9:00 AM - 6:00 PM                        | 9  |                             |                    |                        |                     | Thursday                | 9:00AM - 8:00PM 11                       |   | Thursday           | 9:00AM - 8:00PM                      | 11        |          | Thursday           | 10:00AM - 6:00PM                     | 8               | 3                |
| Tuesday                | 9:00 AM - 8:00 PM 1                      | 1  |                             |                    |                        |                     | Friday                  | Closed                                   |   | Friday             | 9:00AM - 8:00PM                      | 11        |          | Friday             | 10:00AM - 6:00PM                     | 8               | 5                |
| Wednesday              | 9:00 AM - 6:00 PM                        | -  |                             |                    |                        |                     | Saturday                | 10:00AM - 5:00PM 7                       |   | Saturday           | 9:00AM - 2:00PM                      | 5         | i        | Saturday           | 10:00AM - 6:00PM                     | 8               | 3                |
| Thursday               | 9:00 AM - 8:00 PM 1                      |  |                             |                    |                        |                     | Sunday                  | 12:00PM - 5:00PM 5                       |   | Sunday             | Closed                               |           |          | Sunday             | Closed                               |                 |                  |
| Friday - Saturday      | 9:00 AM - 5:00 PM                        | 8  |                             |                    |                        |                     |                         | Total 56                                 | 56  |                    | Total                                | 60        | 60       |                    | Total                                | 40              | 0 40             |
| Sunday                 | Closed                                   |  |                             |                    |                        | +                   |                         |  |   |                    |                                      |           |          |                    |                                      |                 | +'               |
|                        | Total 4                                  | 8 48   |                             |                    |                        |                     | Fairfax Library         |  |   | Dublin             | 40.00444 0.00544                     |           |          | Concord            | 40.00414 0.00514                     |                 | , <b></b> '      |
|                        | hand and the second                      |  |                             |                    |                        |                     | Monday                  | 9:00AM - 8:00PM 11<br>9:00AM - 8:00PM 11 |   | Monday             | 10:00AM - 8:00PM                     | 10        |          | Monday             | 10:00AM - 8:00PM                     | <u>10</u><br>10 |                  |
| Vacaville Cultural C   | enter Library                            | + +  |                             |                    |                        | + +                 | Tuesday                 | 9:00AM - 8:00PM 11                       |   | Tuesday            | 10:00AM - 8:00PM                     | 10        |          | Tuesday            | 10:00AM - 8:00PM                     | 10              | 4 <u> </u>       |
| Monday - Thursday      | 9:00 AM - 8:00 PM 4                      | 4  |                             |                    |                        |                     | Wednesday               | 9:00AM - 8:00PM 11                       |   | Wednesday          | 10:00AM - 8:00PM                     | 10        |          | Wednesday          | 10:00AM - 6:00PM                     | 9               | 4                |
| Friday - Saturday      | 9:00 AM - 5:00 PM 1                      |  |                             | 1                  |                        | + +                 | Thursday                | 9:00AM - 8:00PM 11                       |   | Thursday           | 10:00AM - 8:00PM                     | 10        |          | Thursday           | 10:00AM - 6:00PM                     | <u>ہ</u>        | it'              |
|                        |  | - <u>                                     </u> |                             | 1                  |                        | + +                 |                         |  |   | linarouay          | 10.007 MT - 0.001 MT                 |           |          |                    |                                      | 0               | +                |
| Sunday                 | 12:00 PM - 5:00 PM                       | 5  |                             |                    |                        |                     | Friday                  | 10:00AM - 5:00PM 7                       | .   | Friday             | Closed                               |           |          | Friday             | 9:00AM - 5:00PM                      | 8               | 3                |
|                        | Total 6                                  | 5 65   |                             |                    |                        |                     | Saturday                | 10:00AM - 5:00PM 7                       |   | Saturday           | 10:00AM - 5:00PM                     | 1         |          | Saturday           | 9:00AM - 5:00PM                      | 8               | 3                |
|                        |  |  |                             |                    |                        |                     | Sunday                  | Closed                                   |   | Sunday             | 1:00PM - 5:00PM                      |           |          | Sunday             | Closed                               |                 |                  |
| Vacaville Town Squ     |  |  |                             |                    |                        |                     |                         | Total 58                                 | 58  |                    | Total                                | 47        | 47       |                    | Total                                | 52              | 2 52             |
| Monday                 | 9:00 AM - 6:00 PM                        | 9  |                             |                    |                        | $\downarrow$ $\Box$ |                         |  |   |                    |                                      |           |          |                    |                                      |                 |                  |
| Tuesday                | 9:00 AM - 8:00 PM 1                      |  |                             |                    |                        | -  -                | Inverness Library       |  | <u> </u>  | Fremont            |                                      | I         | I        | Crockett           |                                      |                 | '                |
| Wednesday              | 9:00 AM - 6:00 PM                        | •  |                             |                    |                        | +                   | Monday                  | 3:00PM - 7:00PM 4                        |   | Monday             | 12:00PM - 8:00PM                     | 1 8       | <u> </u> | Monday             | 2:00PM - 8:00PM                      | 6               | <u> </u>         |
| Thursday               | 9:00 AM - 8:00 PM 1                      |  |                             |                    |                        | +                   | Tuesday                 | 10:00AM - 6:00PM 8                       |   | Tuesday            | 12:00PM - 8:00PM                     | 8         |          | Tuesday            | Closed                               | -               | <u>+</u> '       |
| Friday - Saturday      | 9:00 AM - 5:00 PM                        | 8  |                             |                    |                        | +                   | Wednesday               | 10:00AM - 6:00PM 8                       |   | Wednesday          | 11:00AM - 6:00PM                     | 1         |          |                    | 11:00AM - 5:00PM                     | 6               | 4'               |
| Sunday                 | Closed 4                                 | 40   |                             |                    |                        | + +                 | Thursday                | Closed                                   | <u> </u>  | Thursday           | 11:00AM - 6:00PM                     | 7         |          |                    | Closed                               | ~               | , <del> </del> ' |
|                        | Total 4                                  | 8 48   |                             |                    |                        | +                   | Friday                  | 2:00PM - 6:00PM 4<br>10:00AM - 2:00PM 4  | <u> </u>  | Friday             | 10:00AM - 5:00PM<br>10:00AM - 5:00PM |           |          |                    | 11:00AM - 5:00PM<br>10:00AM - 4:00PM | 6               | <u>'</u>         |
| Vallejo John F. Ken    | inedy Library                            | + +  |                             |                    |                        | + +                 | Saturday<br>Sunday      | 10:00AM - 2:00PM 4                       | <u> </u>  | Saturday<br>Sunday | 1:00PM - 5:00PM                      |           |          |                    | 10:00AM - 4:00PM<br>Closed           | 6               | 4'               |
|                        |  | + +  |                             |                    |                        | + +                 | Sunuay                  | Giused                                   |   | Sunuay             | 1.00PW - 5:00PM                      |           | <u>'</u> | Sunday             | Ciused                               |                 | +'               |
| Monday - Thursday      | 9:00 AM - 8:00 PM 4                      | 4  |                             |                    |                        |                     | 1                       | Total 28                                 | 28  |                    | Total                                | 48        | 48       |                    | Total                                | 24              | 4 24             |
| Friday - Saturday      | 9:00 AM - 5:00 PM 1                      |  |                             | 1                  |                        | + +                 |                         | 20                                       | 20  | 1                  |                                      | 40        |          | 1                  |                                      | 24              | - 24             |
|                        |  | - <u> </u>                                     |                             | 1                  |                        | + +                 |                         |  |   |                    |                                      | 1         |          |                    |                                      |                 | +'               |
| Sunday                 | 12:00 PM - 5:00 PM                       | 5  |                             |                    |                        |                     | Marin City Library      |  |   | Irvington          |                                      |           |          | Danville           |                                      |                 | 1                |
|                        | Total 6                                  | 5 65   |                             |                    |                        |                     | Monday                  | 12:00PM - 8:00PM 8                       |   | Monday             | Closed                               |           |          |                    | 10:00AM - 8:00PM                     | 10              | J                |
|                        |  |  |                             |                    |                        |                     | Tuesday                 | 12:00PM - 8:00PM 8                       |   | Tuesday            | 1:00PM - 6:00PM                      | 5         | i        |                    | 10:00AM - 8:00PM                     | 10              |                  |
| Vallejo Springstown    | ne Library                               |  |                             |                    |                        |                     | Wednesday               | 10:00AM - 8:00PM 10                      |   | Wednesday          | 1:00PM - 6:00PM                      | Ę         | i        |                    | 10:00AM - 8:00PM                     | 10              |                  |
| Monday                 | 9:00 AM - 6:00 PM                        | -  |                             |                    |                        |                     | Thursday                | 10:00AM - 8:00PM 10                      |   | Thursday           | 1:00PM - 6:00PM                      | 5         | i l      | Thursday           | 10:00AM - 8:00PM                     | 10              |                  |
|                        | 9:00 AM - 8:00 PM 1                      | 1  |                             |                    |                        |                     | Friday                  | 12:00PM - 5:00PM 5                       |   | Friday             | 1:00PM - 6:00PM                      | 5         |          | Friday             | 10:00AM - 6:00PM                     | 8               | 3                |
|                        | 9:00 AM - 6:00 PM                        | ·  |                             |                    |                        |                     | inday                   | 12.001 101 - 0.001 101                   |   |                    | 1.001 WI = 0.001 WI                  | · · · · · | <u>'</u> | Thuay              | 10.00Alvi = 0.00F Ivi                |                 |                  |

| Friday - Saturday 9<br>Sunday C<br>T | 9:00 AM - 8:00 PM<br>9:00 AM - 5:00 PM<br>Closed<br>Total | 11<br>8<br>48 |                          |      |                | Sunday                | 12:00PM - 5:00PM<br>Total | 5<br>53 | 53 | Sunday         | Closed<br>Total  | 20 20 |                  | Closed<br>Total  | 56 56    |
|--------------------------------------|---|---------------|--------------------------|------|----------------|-----------------------|---------------------------|---------|----|----------------|------------------|-------|------------------|------------------|----------|
| Sunday C                             | Closed  | -             |                          |      | <br>           |                       | Total                     | 53      | 53 |                | Iotal            | 20 20 |                  | Iotal            | 56 56    |
| T                                    |   | 40            |                          |      |                |                       |                           |         |    |                |                  |       |                  |                  |          |
|                                      | Total   |               |                          |      | <br>           |                       |                           |         |    |                |                  |       |                  |                  |          |
| <u>م</u>                             |   | 40            | 48                       |      |                | Novato Library        |                           |         |    | Newark         |                  |       | Dougherty S      |                  |          |
| <i>µ</i>                             |   |               |                          |      |                | Monday                | 9:00AM - 8:00PM           | 11      |    | Monday         | 12:00PM - 8:00PM | 8     |                  | Closed           |          |
|                                      | Average   |               | 54                       |      |                | Tuesday               | 9:00AM - 8:00PM           | 11      |    | Tuesday        | 12:00PM - 8:00PM | 8     |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | V              | Wednesday             | 9:00AM - 8:00PM           | 11      |    | Wednesday      | 10:00AM - 6:00PM | 8     |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | T              | Thursday              | 9:00AM - 8:00PM           | 11      |    | Thursday       | 10:00AM - 6:00PM | 8     |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | F              | Friday                | 12:00PM - 5:00PM          | 5       |    | Friday         | Closed           |       | Friday           | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | S              | Saturday              | 10:00AM - 5:00PM          | 7       |    | Saturday       | 10:00AM - 5:00PM | 7     | Saturday         | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | S              | Sunday                | Closed                    |         |    | Sunday         | 1:00PM - 5:00PM  | 4     | Sunday           | Closed           |          |
|                                      |   |               |                          |      |                |                       | Total                     | 56      | 56 |                | Total            | 35 35 |                  | Total            | 46 46    |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  |                  |          |
|                                      |   |               |                          |      | F              | Point Reyes Library   |                           |         |    | Niles          |                  |       | El Cerrito       |                  |          |
|                                      |   |               |                          |      |                | Monday                | 10:00AM - 6:00PM          | 8       |    | Monday         | Closed           |       | Monday           | Closed           | -        |
|                                      |   |               |                          |      |                | Tuesday               | 1:00PM - 8:00PM           | 7       |    | Tuesday        | Closed           |       |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      |                | Wednesday             | Closed                    |         |    | Wednesday      | Closed           |       |                  | 10:00AM - 8:00PM | 10       |
| -                                    |   |               |                          |      |                | Thursday              | 1:00PM - 8:00PM           | 7       |    | Thursday       | Closed           |       |                  | 10:00AM - 8:00PM | 10       |
| -                                    |   |               |                          |      |                | Friday                | 10:00AM - 2:00PM          | 4       |    | Friday         | 10:00AM - 5:00PM | 7     |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                | Saturday              | 10:00AM - 2:00PM          | 4       |    | Saturday       | Closed           |       |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                | Sunday                | Closed                    |         |    | Sunday         | Closed           |       |                  | Closed           |          |
|                                      |   |               |                          |      |                | Junuay                | Total                     | 30      | 30 | Gunday         | Total            | 7     |                  | Total            | 46 46    |
|                                      |   |               | <u> </u>                 | <br> | <br>           |                       | i otai                    | 30      |    |                |                  |       |                  |                  | -10 40   |
|                                      |   |               | <u>├</u>                 | <br> | <br>—        , | South Novata Librar   |                           |         |    | Son Loron To   |                  |       | El Sobrant-      | <u> </u>         |          |
|                                      |   |               | <b>├</b> ── <b>│</b>     | <br> |                | South Novato Library  | Classed                   |         |    | San Lorenzo    | 10:00PM 0:00PM   |       | El Sobrante      |                  |          |
|                                      |   |               |                          | <br> |                | Monday                | Closed                    |         |    | Monday         | 12:00PM - 8:00PM | 8     |                  | Closed           |          |
|                                      |   |               |                          | <br> |                | Tuesday               | 11:00AM - 7:00PM          | 8       |    | Tuesday        | 12:00PM - 8:00PM | 8     |                  | 12:00PM - 8:00PM | <u> </u> |
|                                      |   |               |                          | <br> |                | Wednesday             | 11:00AM - 7:00PM          | 8       |    | Wednesday      | 10:00AM - 6:00PM | 8     |                  | 10:00AM - 6:00PM | <u> </u> |
|                                      |   |               | <b>├</b> ─── <b>│</b> ── | <br> |                | Thursday              | 10:00AM - 5:00PM          | 7       |    | Thursday       | 10:00AM - 6:00PM | 8     |                  | 10:00AM - 6:00PM |          |
|                                      |   |               |                          | <br> |                | Friday                | 12:00PM - 5:00PM          | 5       |    | Friday         | Closed           |       |                  | 9:00AM - 5:00PM  |          |
|                                      |   |               |                          |      |                | Saturday              | 10:00AM - 5:00PM          | 7       |    | Saturday       | 10:00AM - 5:00PM | 7     |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | <br>           | Sunday                | Closed                    |         |    | Sunday         | 1:00PM - 5:00PM  | 4     |                  | Closed           |          |
|                                      |   |               |                          |      |                |                       | Total                     | 35      | 35 |                | Total            | 43 43 |                  | Total            | 40 40    |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  |                  |          |
|                                      |   |               |                          |      | S              | Stinson Beach Library |                           |         |    | Union City     |                  |       | Hercules         |                  |          |
|                                      |   |               |                          |      | N              | Monday                | 10:00AM - 6:00PM          | 8       |    | Monday         | Closed           |       | Monday           | Closed           |          |
|                                      |   |               |                          |      | Т              | Tuesday               | 12:00PM - 8:00PM          | 8       |    | Tuesday        | 10:00AM - 6:00PM | 8     | Tuesday          | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | V              | Wednesday             | Closed                    |         |    | Wednesday      | 10:00AM - 6:00PM | 8     | Wednesday        | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | Т              | Thursday              | Closed                    |         |    | Thursday       | 10:00AM - 8:00PM | 10    | Thursday         | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      |                | Friday                | 10:00AM - 6:00PM          | 8       |    | Friday         | 12:00PM - 6:00PM | 6     |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | S              | Saturday              | 10:00AM - 5:00PM          | 7       |    | Saturday       | 10:00AM - 5:00PM | 7     | Saturday         | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | S              | Sunday                | Closed                    |         |    | Sunday         | Closed           |       | Sunday           | Closed           |          |
|                                      |   |               |                          |      |                |                       | Total                     | 31      | 31 |                | Total            | 39 39 |                  | Total            | 46 46    |
|                                      |   |               |                          |      |                |                       |                           |         |    | Mobile Library |                  |       |                  |                  |          |
|                                      |   |               |                          |      | E              | Bookmobile            |                           |         |    | · · · · · ·    | Average          | 41    | Kensington       |                  |          |
|                                      |   |               |                          |      |                |                       | Average                   |         | 43 |                |                  |       |                  | Closed           |          |
|                                      |   |               |                          |      |                |                       | , v                       |         |    |                |                  |       |                  | 12:00PM - 8:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 10:00AM - 6:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       | Thursday         | 10:00AM - 6:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | Closed           |          |
|                                      |   |               |                          |      | <br>-          |                       |                           |         |    |                |                  |       |                  |                  | 40 40    |
|                                      |   |               | <u> </u>                 |      | <br>           |                       |                           |         |    |                | 1                |       |                  |                  |          |
|                                      |   |               |                          |      | <br>           |                       |                           |         |    |                | 1                |       | Lafayette        |                  |          |
|                                      |   |               |                          |      | <br>           |                       |                           |         |    |                | 1                |       |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | <br>           |                       |                           |         |    |                |                  |       |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               |                          |      | <br>           |                       |                           |         |    |                |                  |       |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               | <u>├</u>                 | <br> | <br>           |                       |                           |         |    |                |                  |       |                  | 10:00AM - 8:00PM | 10       |
|                                      |   |               | <u>├</u>                 | <br> | <br>           |                       |                           |         |    |                |                  |       |                  |                  | 10       |
| +                                    |   |               | <b>├</b> ── <b>│</b>     | <br> | <br>           |                       |                           |         |    |                |                  |       |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      | <br>           |                       |                           |         |    |                |                  |       |                  | 9:00AM - 5:00PM  | <u> </u> |
|                                      |   |               |                          | <br> | <br>           |                       |                           |         |    |                |                  |       |                  | Closed           |          |
|                                      |   |               |                          | <br> | <br>           |                       |                           |         |    |                |                  |       | -                | Total            | 56 56    |
|                                      |   |               |                          | <br> | <br>           |                       |                           |         |    |                |                  |       |                  | l                |          |
|                                      |   |               |                          | <br> | <br>           |                       |                           |         |    |                |                  |       | Martinez         |                  |          |
|                                      |   |               |                          | <br> | <br>           |                       |                           |         |    |                |                  |       |                  | Closed           |          |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 12:00PM - 8:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 10:00AM - 6:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 10:00AM - 6:00PM | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       | Saturday         | 9:00AM - 5:00PM  | 8        |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       | Sunday           | Closed           |          |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  | Total            | 40 40    |
|                                      | -   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  |                  |          |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       |                  |                  |          |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       | Moraga           |                  |          |
|                                      |   |               |                          |      |                |                       |                           |         |    |                |                  |       | Moraga<br>Monday | Closed           |          |

|  | 1 | T    |      | 1 |             |      |  |  |   | 1 | 1 |            |  |  |  |   |
|--|---|------|------|---|-------------|------|--|--|---|---|---|------------|--|--|--|---|
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Tł   |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Fr   | riday  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Closed   |   |
|  |   | <br> |      |   |             |      |  |  |   |   |   | <u> </u>   | 01   | unuay  |  | 40 40   |
|  |   | <br> |      |   |             | <br> |  |  |   |   |   |            |  |  | Total  | 40 40   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | 0  | akley  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | M  | onday  | Closed   |   |
|  |   |      |      |   |             |      |  |  |   |   | 1 |            |  |  | 12:00PM - 8:00PM   | 8   |
|  |   | <br> |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   | <br> | <br> |   |             | <br> |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Tł   |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Fr   | riday  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  | unday  | Closed   | -   |
|  |   | <br> |      |   |             | <br> |  |  |   |   |   | <u> </u>   | 0  | unuay  |  | 10 10   |
|  |   | <br> |      |   |             |      |  |  |   |   |   |            |  |  | Total  | 40 40   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | 0  | rinda  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | M  | onday  | 10:00AM - 8:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  | uesday   | 10:00AM - 8:00PM   | 10  |
|  |   | <br> | <br> |   |             | <br> |  |  |   |   | + | <u> </u>   |  |  |  |   |
|  |   | <br> |      |   | <b>├───</b> | <br> |  |  |   |   | + | +          |  |  | 10:00AM - 8:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   | 1 | l |            |  |  | 10:00AM - 8:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Fr   | riday  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      | l |             |      |  |  |   | 1 | 1 | 1 1        |  | unday  | Closed   |   |
|  |   | <br> |      |   |             |      |  |  |   | 1 | 1 |            | 31   | unuay  |  | 50 50   |
|  |   | <br> |      |   |             |      |  |  |   |   | + | <b>↓</b>   |  |  | Total  | 56 56   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Pi   | inole  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Closed   |   |
|  |   |      |      | 1 |             |      |  |  |   | 1 | 1 |            |  | uesday   | 12:00PM - 8:00PM   | 8   |
|  |   | <br> |      |   |             |      |  |  |   | 1 | 1 |            |  |  | 10:00AM - 6:00PM   | 10  |
|  |   | <br> |      |   |             |      |  |  |   |   |   | <b>↓ ↓</b> |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Fr   | riday  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Sa   | aturday  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  | unday  | Closed   |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | 01   | unuay  |  | 44 44   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Total  | 44 44   |
|  |   | <br> |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Pi   | ittsburg   |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 8:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 8:00PM   | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   | <br> |      |   |             |      |  |  |   |   |   |            |  |  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 10:00AM - 6:00PM   | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Fr   | riday  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | 9:00AM - 5:00PM  | 8   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Sa   | aturdav  |  |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Closed   |   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Closed   | 50 50   |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  |  | Closed<br>Total  | 52 52   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | SI   | unday  | Total  | 52 52   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | SI   |  | Total  | 52 52   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI   | unday<br>leasant Hi  | Total  | 52 52   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M  | unday<br>leasant Hi<br>londay  | Total<br>II<br>10:00AM - 8:00PM  | 10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M<br>Tu  | unday<br>leasant Hi<br>londay<br>uesday  | Total<br>II<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM  | 10<br>10  |
|  |   |      |      |   |             |      |  |  |   |   |   |            |  | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday   | Total<br>II<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM  | 10<br>10<br>8   |
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|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M<br>Tu<br>W<br>Th<br>Fr<br>Sa<br>Su<br>Pr   | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>hursday<br>aturday<br>unday   | Total<br>11<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed  | 10<br>10<br>8<br>8<br>8<br>8<br>8<br>8  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M<br>Tu<br>W<br>Tr<br>Fr<br>Sa<br>Su<br>Pi<br>M  | leasant Hi<br>londay<br>uesday<br>fednesday<br>hursday<br>riday<br>aturday<br>unday<br>rewett<br>londay  | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Closed  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M<br>M<br>Tr<br>W<br>Fr<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa  | leasant Hi<br>londay<br>uesday<br>hursday<br>hursday<br>niday<br>aturday<br>unday<br>rewett<br>londay<br>uesday  | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>10:00AM - 7:00PM   | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>9   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>PI<br>M<br>Tu<br>W<br>W<br>Th<br>Fr<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa<br>Sa  | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday<br>uesday<br>uesday<br>/ednesday   | Total<br>11<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>10:00AM - 7:00PM<br>12:00PM - 8:00PM   | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>9<br>8<br>8   |
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|  |   |      |      |   |             |      |  |  |   |   |   |            | SI<br>PI<br>M<br>Tru<br>W<br>Fr<br>Si<br>Si<br>Si<br>Pi<br>M<br>M<br>Tru<br>W<br>Tru<br>Tru<br>Fr  | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>aturday<br>unday<br>unday<br>unday<br>uesday<br>/ednesday<br>hursday<br>hursday   | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>10:00AM - 7:00PM<br>12:00PM - 8:00PM<br>12:00PM - 5:00PM   | 10<br>10<br>8<br>8<br>8<br>8<br>5<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52   |
|  |   |      |      |   |             |      |  |  |   |   |   |            | SI<br>PI<br>M<br>Tru<br>W<br>Fr<br>Si<br>Si<br>Si<br>Pi<br>M<br>M<br>Tru<br>W<br>Tru<br>Tru<br>Fr  | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>aturday<br>unday<br>unday<br>unday<br>uesday<br>/ednesday<br>hursday<br>hursday   | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>10:00AM - 7:00PM<br>12:00PM - 8:00PM   | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>9<br>9<br>8<br>8<br>8   |
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|  |   |      |      |   |             |      |  |  | -           - |   |   |            | PPI<br>M<br>Tru<br>W<br>Tri<br>Frr<br>Ssi<br>Ssi<br>M<br>Tri<br>W<br>Tri<br>Frr<br>Ssi<br>Ssi  | unday<br>leasant Hi<br>onday<br>uesday<br>uesday<br>hursday<br>riday<br>aturday<br>unday<br>rewett<br>londay<br>uesday<br>/ednesday<br>hursday<br>riday<br>aturday<br>unday  | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>10:00AM - 7:00PM<br>12:00PM - 8:00PM<br>12:00PM - 8:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PPI<br>M<br>Tr<br>W<br>Tr<br>Fr<br>Si<br>Si<br>Si<br>M<br>M<br>M<br>Tr<br>Tr<br>Si<br>Si<br>Si<br>R  | unday<br>leasant Hi<br>londay<br>uesday<br>hursday<br>hursday<br>niday<br>unday<br>unday<br>uesday<br>kursday<br>hursday<br>hursday<br>unday<br>unday<br>unday<br>unday  | Total II I0:00AM - 8:00PM I0:00AM - 8:00PM I0:00AM - 6:00PM I0:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total Closed 10:00AM - 7:00PM 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM I2:00PM - 5:00PM I0:00PM - 5:0 | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PPI<br>M<br>Tr<br>W<br>Tr<br>Fr<br>Si<br>Si<br>Si<br>M<br>M<br>M<br>Tr<br>Tr<br>Si<br>Si<br>Si<br>R  | unday<br>leasant Hi<br>londay<br>uesday<br>hursday<br>hursday<br>niday<br>unday<br>unday<br>uesday<br>kursday<br>hursday<br>hursday<br>unday<br>unday<br>unday<br>unday  | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>10:00AM - 7:00PM<br>12:00PM - 8:00PM<br>12:00PM - 8:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | PI<br>M<br>M<br>Tr<br>Fr<br>Si<br>Si<br>Si<br>M<br>M<br>Tr<br>Fr<br>Si<br>Si<br>Si<br>M<br>M<br>M<br>M<br>M<br>M<br>M<br>M   | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>rewett<br>londay<br>uesday<br>/ednesday<br>hursday<br>aturday<br>aturday<br>unday<br>odeo<br>londay   | Total<br>10:00AM - 8:00PM<br>10:00AM - 8:00PM<br>10:00AM - 6:00PM<br>10:00AM - 6:00PM<br>9:00AM - 5:00PM<br>9:00AM - 5:00PM<br>Closed<br>Total<br>Closed<br>12:00PM - 8:00PM<br>12:00PM - 8:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>12:00PM - 5:00PM<br>Closed<br>Total<br>Closed<br>Closed<br>Closed  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | SI<br>PI<br>M<br>M<br>W<br>W<br>W<br>T<br>T<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F<br>F   | unday<br>leasant Hi<br>onday<br>uesday<br>(ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>uesday<br>(ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>odeo<br>ionday<br>uesday   | Total  1 10:00AM - 8:00PM 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total  Closed 10:00AM - 7:00PM 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM Closed Total  Closed Closed Closed Closed Closed   | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Si S   | unday<br>leasant Hi<br>londay<br>uesday<br>hursday<br>riday<br>unday<br>unday<br>rewett<br>londay<br>uesday<br>redenesday<br>hursday<br>riday<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday  | Total I I I I I I I I I I I I I I I I I I I  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>9<br>9<br>8<br>8<br>8<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>6                                |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Si<br>PI<br>TT<br>Si<br>Si<br>Si<br>Si<br>PI<br>TT<br>TT<br>TT<br>Si<br>Si<br>Si<br>Si<br>Ri<br>Ri<br>Ri<br>M<br>M<br>M<br>TT<br>T   | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>/ednesday<br>aturday<br>unday<br>rewett<br>londay<br>uesday<br>/ednesday<br>hursday<br>durday<br>unday<br>odeo<br>londay<br>uesday<br>/ednesday<br>hursday   | Total II 10:00AM - 8:00PM 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total Closed 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM 22:00PM - 8:00PM 22:00PM - 8:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>9<br>9<br>8<br>8<br>8<br>8<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5 |
|  |   |      |      |   |             |      |  |  | -           - |   |   |            | SiG  | unday<br>leasant Hi<br>onday<br>uesday<br>(ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>unday<br>dednesday<br>hursday<br>iday<br>odeo<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday  | Total  1 10:00AM - 8:00PM 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total  Closed 10:00AM - 7:00PM 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM Closed Total  Closed Closed Closed Closed Closed Closed 11:00AM - 5:00PM 11:00AM - 5:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | SiG  | unday<br>leasant Hi<br>onday<br>uesday<br>(ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>unday<br>dednesday<br>hursday<br>iday<br>odeo<br>unday<br>unday<br>unday<br>unday<br>unday<br>unday  | Total II 10:00AM - 8:00PM 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total Closed 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM 22:00PM - 8:00PM 22:00PM - 8:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>9<br>9<br>8<br>8<br>8<br>8<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5 |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Si S   | unday<br>leasant Hi<br>onday<br>uesday<br>(ednesday<br>hursday<br>riday<br>aturday<br>unday<br>unday<br>uesday<br>uesday<br>unday<br>unday<br>odeo<br>onday<br>uesday<br>(ednesday<br>hursday<br>riday<br>unday  | Total II II 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total Closed 10:00AM - 7:00PM 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM Closed Total Closed Closed Closed Closed 11:00AM - 5:00PM  | 10<br>10<br>8<br>8<br>8<br>8<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52<br>52  |
|  |   |      |      |   |             |      |  |  |   |   |   |            | Si S   | unday<br>leasant Hi<br>londay<br>uesday<br>/ednesday<br>hursday<br>rewett<br>londay<br>uesday<br>/ednesday<br>hursday<br>aturday<br>unday<br>odeo<br>londay<br>uesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday<br>/ednesday   | Total  1 10:00AM - 8:00PM 10:00AM - 8:00PM 10:00AM - 6:00PM 10:00AM - 6:00PM 9:00AM - 5:00PM 9:00AM - 5:00PM Closed Total  Closed 10:00AM - 7:00PM 12:00PM - 8:00PM 12:00PM - 8:00PM 12:00PM - 5:00PM Closed Total  Closed Closed Closed Closed Closed Closed 11:00AM - 5:00PM 11:00AM - 5:00PM  | 10<br>10<br>10<br>8<br>8<br>8<br>8<br>  |

|      | 1    | 1 1 | 1 |      | . I |  |  |      | <br>r          | 1                |          |
|------|------|-----|---|------|-----|--|--|------|----------------|------------------|----------|
|      |      |     |   | <br> |     |  |  |      | <br>0 0 11     |                  |          |
|      |      |     |   |      |     |  |  | <br> | <br>San Pablo  |                  |          |
|      |      |     |   |      |     |  |  | <br> | <br>Monday     | 10:00AM - 8:00PM | 10       |
|      |      |     |   |      |     |  |  |      | <br>Tuesday    | 10:00AM - 8:00PM | 10       |
|      | <br> |     |   |      |     |  |  |      | Wednesday      | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  |      |                | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  |      | Friday         | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      |                | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      | Sunday         | Closed           |          |
|      |      |     |   |      |     |  |  |      |                | Total            | 52 52    |
|      |      |     |   |      |     |  |  |      |                |                  |          |
|      |      |     |   |      |     |  |  |      | San Ramor      | 1                |          |
|      |      |     |   |      |     |  |  |      |                | 10:00AM - 8:00PM | 10       |
|      |      |     |   |      |     |  |  |      | Tuesday        | 10:00AM - 8:00PM | 10<br>10 |
|      |      |     |   | 1    |     |  |  |      |                | 10:00AM - 8:00PM | 10       |
|      | 1    |     |   | 1 1  |     |  |  |      | Thursday       | 10:00AM - 8:00PM | 10       |
|      | 1    |     |   |      |     |  |  |      |                | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      | Saturday       | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      |                | Closed           |          |
|      |      |     |   |      |     |  |  |      | <br>Sunuay     | Total            | 56 56    |
|      |      |     |   |      |     |  |  |      |                | Total            |          |
| <br> |      |     |   |      |     |  |  | <br> | <br>Walnut Cre | ak               |          |
|      |      |     |   |      |     |  |  |      |                | 10:00AM - 8:00PM | 10       |
|      |      |     |   |      |     |  |  |      |                |                  | 10       |
|      |      |     |   |      |     |  |  | <br> |                | 10:00AM - 8:00PM | 10       |
|      | <br> |     |   |      |     |  |  |      |                | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  | <br> |                | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  |      | Friday         | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      | Saturday       | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      | <br>Sunday     | Closed<br>Total  |          |
|      |      |     |   |      |     |  |  |      |                | Total            | 52 52    |
|      |      |     |   |      |     |  |  |      |                |                  |          |
|      |      |     |   |      |     |  |  |      | Ygnacio Va     |                  |          |
|      |      |     |   |      |     |  |  |      |                | 10:00AM - 8:00PM | 10       |
|      |      |     |   |      |     |  |  |      |                | 10:00AM - 8:00PM | 10       |
|      |      |     |   |      |     |  |  |      | Wednesday      | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  |      | Thursdav       | 10:00AM - 6:00PM | 8        |
|      |      |     |   |      |     |  |  |      | Friday         | 9:00AM - 5:00PM  | 8        |
|      |      |     |   |      |     |  |  |      |                | 9:00AM - 5:00PM  | 8        |
|      |      |     |   | 1    |     |  |  |      | Sundav         | Closed           |          |
|      |      |     |   |      |     |  |  |      |                | Total            | 52 52    |
|      | 1    |     |   |      |     |  |  |      |                |                  |          |
|      |      |     |   |      |     |  |  |      | <br>           | Average          | 45       |
|      | 1    | 1   |   |      |     |  |  |      | 1              | Average          | - 40     |

|               |                      | ]          | FY                  | /24-25           |                      |
|---------------|----------------------|------------|---------------------|------------------|----------------------|
|               | Branch               | County     |                     |                  |                      |
| City          | Name                 | Base Hours | County Base Funding | City Extra Hours | City Extra Funding** |
| Antioch       | Antioch              | 40         | 871,389             | 0                |                      |
| Antioch       | Prewett              | 35         |                     | n/a              |                      |
| Brentwood     | Brentwood            | 40         | 1,135,718           | 12               | 127,222              |
| Clayton       | Clayton              | 40         | 708,718             | 0                |                      |
| Concord       | Concord              | 40         | 1,147,282           | 12               | 139,756              |
| Danville      | Danville             | 40         | 970,864             | 16               | 202,191              |
| El Cerrito    | El Cerrito           | 40         | 799,854             | 6                | 69,463               |
| Hercules      | Hercules             | 40         | 838,696             | 6                | 97,431               |
| Lafayette     | Lafayette            | 40         | 942,540             | 16               | 215,717              |
| Martinez      | Martinez             | 40         | 803,071             | 0                |                      |
| Moraga        | Moraga               | 40         | 748,604             | 0                |                      |
| Oakley        | Oakley               | 40         | 813,776             | 0                |                      |
| Orinda        | Orinda               | 40         | 957,917             | 16               | 161,421              |
| Pinole        | Pinole               | 40         | 690,806             | 0                |                      |
| Pittsburg     | Pittsburg            | 40         | 751,788             | 12               | 111,362              |
| Pleasant Hill | Pleasant Hill        | 40         | 1,263,244           | 12               | 248,704              |
| San Pablo     | San Pablo            | 40         | 922,420             | 12               | 122,250              |
| San Ramon     | Dougherty<br>Station | 40         | 868,586             | 6                | 62,994               |
| San Ramon     | San Ramon            | 40         | 1,193,530           | 6                | 107,799              |
| Walnut Creek  | Walnut<br>Creek      | 40         | 1,059,076           | 12               | 396,873              |
| Walnut Creek  | Ygnacio<br>Valley    | 40         | \$899,769           | 12               | 173,604              |
| n/a           | Bay Point            | 35.5       |                     | n/a              |                      |
| n/a           | Crockett*            | 18         |                     | 6                |                      |
| n/a           | EL Sobrante          | 40         |                     | n/a              |                      |
| n/a           | Kensington           | 40         |                     | n/a              |                      |
| n/a           | Rodeo*               | 19         |                     | 5                |                      |
| TOTAL         |                      | 968.5      | 18,387,648          | 161              | 2,236,787            |

\*outlet

\*\* 24-25 estimate